

Brussels to clear Perrier takeover

THE European Commission is about to approve the takeover of Perrier, the French mineral water company, by Nestlé, the Swiss foods group, write Andrew Hill in Brussels and Ian Rodger in Zurich.

Brussels' competition authorities signalled yesterday they were broadly satisfied with the proposed sale of part of Perrier's assets to the French beverage company Castel for FF750m (\$133m).

A formal go-ahead will have to wait until the French government, and the French town of Thonon-les-Bains have approved Castel as the new operator of the Vichy and Thonon water sources under their control.

The Commission approved the Nestlé-Perrier deal last July after a five month inquiry, but on condition the rights to certain mineral water assets and springs were sold to a single buyer.

The Commission wants to encourage a new "third force" on the French mineral water market, apart from Nestlé and BSN, France's biggest food company.

Commission officials said yesterday they did not think the sale of Thonon and Vichy would pose particular problems.

Under the original deal with Nestlé, Castel would have acquired the rights to Vichy, Thonon and Saint Yorre, but not Pierrel, the fourth brand specified in the Commission's decision last summer. However, under pressure from Brussels, Nestlé persuaded Castel to buy Pierrel as well, and announced an amended deal last week.

Mr Paul Neuraz, the mayor of Thonon, met Castel's lawyers last week, in an attempt to negotiate a tripling of production from the town's spring and a slight increase in the fee paid to the municipality.

BSN has already agreed to buy another Perrier brand, Volvic, from the Swiss group, a deal which cannot go ahead until Nestlé disposes of the other Perrier assets earmarked for sale.

French economy stagnant

The first quarter of this year will show no growth in the French economy, the Insee government statistics office predicted yesterday, confirming the grim backdrop to the ruling Socialists' fate in this month's parliamentary elections, writes David Buchan in Paris.

Insee also forecast "no significant growth" in the first six months of this year. Companies' expectations remain very unfavourable, it said, because they saw no early improvement in demand on their main European markets and were still revising downwards their investment plans.

Output fell 0.5 per cent in the last quarter of 1992. Car sales fell 21.5 per cent last month from the January level.

Rühe wants brake on EFA development

By Quentin Peel in Bonn

MR VOLKER RUHE, German defence minister, yesterday called for more drastic measures to slow down the development programme of the European Fighter Aircraft (EFA), accusing the aerospace industry of inflexibility in negotiating savings.

He announced new measures to submit all spending on the project, jointly carried out with Britain, Italy and Spain, to a new financial control group in his ministry, saying that plans had previously not been controlled closely enough.

At the same time he admitted he no longer had adequate funds in his budget to maintain spending at the current rate on the development programme, and called for the timetable to be extended by two years.

The four aerospace contractors have submitted their proposals on reducing the costs of the fighter aircraft, and

stretching out the production programme, in line with a deal agreed by the defence ministers last December.

What Mr Rühe now wants, however, appears to be more drastic slowdown in the immediate future, possibly requiring lay-offs of research and engineering personnel involved in the project.

Mr Rühe was seeking to defend himself in the German parliament against attacks on two fronts: from supporters of the EFA project in his own government, who say he has been irresponsible in axing too much money from the development programmes in the current year; and from opponents of the scheme, who maintain that the entire project should have been scrapped.

He was called to give evidence to the Bundestag defence committee, after it became apparent that the DM320m (\$613m) set aside for EFA development in 1993 would run

out, probably by April. The original allocation of DM320m was cut by DM300m in a late round of budget cuts, since when it emerged that another DM180m had to be paid for uncovered spending in 1992.

The DM340m left for EFA in the current budget is estimated to be DM600m short of the likely spending by Deutsche Aerospace, the principal contractor in Germany. The other companies involved are British Aerospace in the UK, Alenia in Italy, and CASA in Spain.

Mr Rühe said the lack of flexibility shown by the aerospace industry, and the expectations for spending which went far beyond the budget approved by the Bundestag, would endanger the future of the project.

He said Germany remained committed to spending DM5.85m on the entire development phase, but wished to see it extended by two years, from the current end-date of autumn, 1998.

Doubt cast on Bonn's plan for company tax reform

By Quentin Peel in Bonn

PLANS by the German government to overhaul company taxation, to make Germany more competitive, could have the opposite effect, leading economists and tax experts warned yesterday.

For encouraging investors to come to the country, it was likely to act as a disincentive, because of sharp cuts proposed in depreciation allowances, they told a parliamentary inquiry in Bonn.

In addition, the new law could contradict the German constitution by discriminating between income tax payers.

Indeed, rather than have an inadequate tax reform, which is supposed to have no net effect on the government's tax income, the experts suggest that it would be better to have no reform at all.

The embarrassing evidence for the German government, and for Mr Theo Waigel, the finance minister, was presented at a public hearing of the

Bundestag finance committee. The key element in the plan for a new law on corporate taxation, intended specifically to improve the competitiveness of Germany as an investment location - the so-called Standortförderungsgesetz - is a substantial reduction in the marginal rate of corporate taxation from more than 50 per cent to 44 per cent.

Private companies which pay income tax would see the rate come down from 53 to 44 per cent, and public companies paying corporation tax would also be liable for a marginal rate of 44 per cent, instead of the present 50 per cent.

However, the plan is intended to have no net effect on the government's tax revenues - given the current acute budget squeeze to finance spending in east Germany - and the reduction in overall tax rates is to be financed by abolition of depreciation and other allowances.

In a report on the tax reforms published to coincide with the hearing, the Berlin-based German Institute for Economic Research (DIW) said that "on balance, it will be precisely those companies intending to invest who will be penalised by the tax changes."

"For them the advantages offered by the planned reduction in basic tax rates will frequently be outweighed by the disadvantages resulting from the worsening of depreciation allowances."

A series of leading experts in the field of company taxation backed the argument of the DIW. Professor Joachim Lang, of the Institute for Taxation Law at the University of Cologne, said that "to attempt to improve competitiveness in a way which does not reduce tax revenues is as impossible as trying to square a circle".

DIW calculates that particularly in capital intensive industries, like engineering and the chemical industry, the effect would be negative, while labour-intensive industries like

textiles would benefit.

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In the state overall, the Social Democrats (SPD) are expected to sustain light losses on the 44.5 per cent share of the vote last time in 1989, while Chancellor Kohl's Christian Democrat (CDU) suffer more substantial reductions from their 33.3 per cent.

The Greens seem set to improve on their 7 per cent overall share won in 1989, mainly because disillusion

ment with the main parties has prompted a drift among voters seeking respectable alternatives. These apparently do not include the Free Democrats, who have been losing ground and appear from most recent samplings likely to emerge with less than the 4.4 per cent of the Hesse vote they won in 1989.

But most eyes, in Bonn and abroad, will be focused on Frankfurt. As well as being the largest city in the state, it is the most crime-ridden and most cosmopolitan in the country - a quarter of the population is non-German. It is amply qualified as a political proving ground for the far right.

The weekend election will show the extent to which the Republicans and DVU have been able to transmit their "foreigners out" message beyond their meeting rooms, and the extent to which they

may influence the federal electorate next year.

Opinion surveys in the city have shown the SPD fading sharply and the CDU gaining on the popular perception that for all their failings in Bonn, the Christian Democrats are better equipped to deal with the main issues in this election: a mostly mundane mix of budget management, housing shortages, traffic bottlenecks and rising crime. At the last count the two main parties were neck and neck with 35 per cent each among those who had decided how to vote. This placed the CDU marginally below its 1989 result and SPD down five percentage points.

Meanwhile, the Greens, the asylum-seekers has slipped down the political agenda and is mentioned by only 6 per cent of voters as an important issue.

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The final judgment must wait until all the votes have been counted, including those of the 17 per cent of Frankfurters who say they have yet to decide which way to vote.



Boris Yeltsin speaks to Ella Panfilova, the Russian social security minister, at a meeting of women from legislative bodies yesterday

ARMY URGES YELTSIN TO END DEADLOCK

THE top command of the Russian army has urged President Boris Yeltsin to take "resolute measures" to end the political deadlock, according to the daily *Izvestia*, writes John Lloyd in Moscow. The newspaper reported that "during a security council meeting chaired by Mr Yeltsin, military representatives expressed concern on the development of the political crisis and demanded that the president take resolute measures to end it".

The deliberate publicity given to this normally closed discussion highlights the

momentum gathering behind a presidential strike against his encircling opponents in parliament and elsewhere - possibly in the form of a declaration of an emergency, or of presidential rule.

Mr Anatoly Siliva, deputy head of the president's legal advisory department, said yesterday the referendum planned for April 11 following an agreement between the president and parliament in December could not now legally be cancelled. A meeting, probably next week, of the Congress of People's Deputies seems

certain to repudiate its earlier agreement. Yesterday, talking to women's groups, Mr Yeltsin warned that Russia could split into warring states unless the opposing sides ended their differences. However, he also asked the groups to use their influence to cool tempers.

The governor of Ukraine's central bank announced yesterday that on March 12 he will raise Ukraine's discount rate to 180 per cent as part of the government's drive to stabilise the Ukrainian economy, writes Chryssia Freeland in Kiev.

Hurd backs UN chief on Yugoslavia

By Michael Littlejohns in New York and Lionel Barber in Brussels

MR Douglas Hurd, UK foreign secretary, yesterday endorsed the view of Mr Boutros Boutros Ghali, the UN secretary-general, that that agreement had been reached.

The ideas that were taking shape after last Friday's Nato meeting were still a long way from receiving detailed definition, he added. Asked if the new outbreak of fighting in Bosnia was a serious setback for the peacekeeping process, Mr Hurd acknowledged that it was damaging but it only made the peace talks even more essential.

Mr Hurd welcomed yesterday's US call for an emergency session of the Security Council.

tors trying to complete a peace settlement.

The question, said Mr Hurd, was how to implement an accord based on the proposals of the two mediators, Mr Cyrus Vance and Lord Owen, "after that agreement had been reached".

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both scenarios Europe will face painful choices as to its military intervention," said Mr Van den Broek.

"I believe that only a united front by the US, the European Community and Russia offers a chance of forcing the warring parties to make peace."

EC diplomats reacted cautiously to Mr Van den Broek's suggestion, pointing out that such decisions lay with member states, rather than the European Commission. A UK diplomat said Mr Van den Broek, a long-time hawk on Yugoslavia, was on "dangerous ground" if he was threatening to impose an outside settlement. More than 50,000 troops might be needed to broker and enforce a truce.

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Danish row over Maastricht No vote warning

By Hilary Barnes
in Copenhagen

DENMARK would face a serious fall in living standards if the electorate voted No to the Maastricht treaty in the country's second referendum, on May 18, according to a report by the Ministry of Finance.

The report's conclusions were promptly denounced by Mr Kai Lemborg, a representative of the main anti-Maastricht organisation, the June Movement, as being based on "outrageous assumptions". But Mr Mogens Lykketoft, the finance minister, said that there was little doubt about the accuracy of the economic predictions outlined in the report.

The report assumes that if there is a second No vote, Denmark will have to leave the European Community and accept the same status as the EEA countries by signing the European Economic Area agreement. This would exclude Denmark from participation in the EC's common agricultural and fisheries policies, force Denmark to leave the European monetary system, and have an adverse effect on foreign direct investment in Denmark.

The impact on agriculture and fisheries would be especially serious. Exports of agricultural and fisheries products, including industrially processed foods, were worth about Dkr82bn (\$8.8bn), or 26 per cent of total merchandise exports, in 1992.

Without access to EC markets, or EC subsidies for agricultural exports to third countries, exports of agricultural and fisheries products could be halved, the report claims, resulting in the loss of some 100,000 jobs in agriculture, fisheries and the food processing industries.

When compared with likely developments if Denmark remains a member of the Community, real disposable national income in the short-term would fall by 7.8 per cent and 150,000 jobs - about 5 per cent of total employment - would be lost, the report concludes.

The remaining job losses would arise because Danish interest rates would be higher than in other European countries if Denmark left the EMS and as a result of lower investment by both foreign and domestic companies. Initially, however, the country's balance of payments, which is in substantial surplus at the moment, would not be seriously affected, as imports would fall even faster than exports, the report predicts.

The Danish central bank reduced its key money market interest rate, the reserve rate, by a half point from 12.5 to 12 per cent yesterday. The step follows the easing of speculative pressure on the Danish krone in February, when the official discount rate was raised from 9.5 to 11.5 per cent. The discount rate was reduced to 10.5 per cent on February 22. The central bank used DKr16bn to support the krone in February.



UK premier John Major with Polish counterpart Hanna Suchocka at Downing Street yesterday

UK grants for Polish banks

By Robert Mauthner,
Diplomatic Editor

BRITAIN has agreed that its grants to the Polish stabilisation fund, amounting to \$100m, should be used to recapitalise the Polish banking system, Mr John Major, the British prime minister, said yesterday.

The Polish stabilisation fund was set up in 1989, with a total capital of \$1bn, from donations and loans from western countries. Its primary objective was to support the convertibility of the zloty, but it has never been

called upon.

Mr Major, who was speaking after talks in London with Ms Hanna Suchocka, the Polish prime minister, also said that Britain continued to back wholeheartedly Poland's eventual membership of the European Community. It would, however, take a number of years for the Polish economy to become sufficiently efficient to face the full blast of competition from the EC members.

Ms Suchocka said she had had a sympathetic hearing from Mr Major for her request

that Poland should be upgraded as a recipient of British export credits. At the moment cover is available from the Export Credit Guarantee Department (ECGD) for short-term export credits. But Poland, which feels that it should no longer be classified as a high risk country, would also like to be able to benefit from medium- and long-term export credits.

Mr Major said an answer would be given after further talks in the club of creditor nations.

Fiat bruised at crucial time

Arrests have added to the group's problems, writes Robert Graham

Fiat, the flag bearer of Italian industry, has begun a delicate damage limitation exercise to offset the impact on the group of the continued imprisonment of Mr Francesco Paolo Mattioli, its chief financial officer.

Mr Mattioli has been held in a Milan jail since February 22 when he was arrested with Mr Antonio Mosconi, chief executive of Toro, Fiat's insurance arm, for alleged illicit funding of political parties. They are being detained in connection with their previous roles on the board of Cogefar-Imprest, the Turin-based group's construction company.

Last May Mr Enzo Papi, then Cogefar-Imprest's managing director, was imprisoned for 55 days by Milan magistrates and only released after confessing to the payment of a L1.8bn (\$1.1m) bribe for a Milan metro contract. Mr Papi, who resigned from Cogefar-Imprest, has been questioned again in recent days.

Fiat management on Tuesday declared the group's full solidarity for the two imprisoned executives and called for their fate to be clarified as quickly as possible. It said it was concerned that "this judicial affair, because of the resort to preventive detention and uncontrolled dissemination of restricted information before any sentence, affects the

reputation of these people and the image of the company at a moment when it is directing all its energies to provide jobs and be competitive".

Whatever the outcome of the arrests, Fiat has been bruised at a crucial time. Mr Giuseppe Turani, Italy's best known writer on corporate affairs, commented after the arrests: "Fiat has been hit by Milan magistrates at perhaps the most delicate moment in its history, or at least during that period which began almost 30 years ago when the 'Avvocato' (Giovanni Agnelli) became president of the group's construction company."

The Fiat group, with its core business in the automotive sector, is confronted by three vital challenges: to produce successful new models; to forge new international alliances; and to produce an effective management structure to cope with the departure next year of Mr Agnelli.

The challenges have already increased because of the downturn in Fiat's main markets and Mr Agnelli's forecasts of a bleak 1993. On top of this, the group can scarcely afford damage to its reputation or instability in Italy, which accounts for 44 per cent of car sales, nor lose the services of Mr Mattioli.

Mr Mattioli, aged 52, has been with Fiat since 1975 and has worked closely with Mr Agnelli.

Cesare Romiti, the group's chief executive. Last November he was promoted in a management shake-up designed to prepare the way for the departure of Mr Agnelli who has said he intends to step down in June next year. He is to be succeeded by his brother Mr Umberto Agnelli.

The management structure was slimmed down and split in effect into two broad sectors - industry and industrial development under Mr Giorgio Garuzzo and financial control and resource management under Mr Mattioli.

Mr Garuzzo and Mr Mattioli reported to Mr Romiti who has also hinted he will step down at about the same time as Mr Agnelli. In Turin Mr Garuzzo and Mr Mattioli were both tipped as possible successors to Mr Romiti.

In any event Mr Mattioli has had the task of managing resources against declining profits (forecast for 1992 at half the L1.89bn of 1991) and the need to find resources to fund investment of L47,000bn during the rest of the decade.

Fiat will need luck and good management. The Italian business community is watching closely to see if Mr Mattioli is kept in jail and whether he can emerge unscathed.

As Mr Agnelli put it last week: "Being caught up with the magistrature is always worrying; it's a bit like being on the operating table - one hopes it will all go well but there is always a risk."

the beginning of the year. Also fuelling the rise have been rumours of talks about a new alliance on the car side. Last week Mr Agnelli specifically ruled out the Japanese but was silent about the possibility of a European partner.

The Milan bourse rumour mill says the price is being talked up to make Fiat shares more attractive for an alliance.

A tie-up with Renault is mentioned. Renault has denied this as it already has its hands full with Volvo, and Fiat says an alliance now when it is investing so heavily in new models makes no sense.

But the shares are still rising - despite the impact of the arrests. This suggests foreign institutional buying of the shares in the belief Fiat will benefit from devaluation and from its new models due when, as it is hoped, the market picks up next year.

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The Italian business community is watching closely to see if Mr Mattioli is kept in jail and whether he can emerge unscathed.

The prospect of Fiat raising cash by selling some of its non-core activities such as Rinascente, the stores group, or even Toro insurance and the Cogefar-Imprest, has helped push Fiat shares up steeply since

Italian balance of payments figures worsen

ITALY's overall balance of payments in January registered a deficit of L765bn (\$496m), compared with a L568bn deficit during the same period in 1992, writes Robert Graham.

The deficit reflected move-

ment in the current account which was in the red to the tune of L5.169bn. In contrast, capital movements registered a surplus of L4.505bn. This was largely due to an upsurge of foreign investment totalling L6.163bn. Portfolio investment

accounted for L5.497bn, compared with a mere L37bn in January 1992.

These inflows were only partially offset by L2.736bn of Italian capital going abroad. Significantly the latter outflows were down on the same period

in 1992 when they totalled L7.535bn.

The country's foreign currency reserves stood at L37.966bn at the end of January, compared with last September's low of L29.801bn during the currency crisis.

Romanians clear the way to boost foreign investment

THE Romanian chamber of deputies has amended the foreign investment law to allow foreign companies to own property in Romania and repatriate all profits, writes Virginia March in Bucharest.

The bill must be approved by the Senate before becoming law but is expected to pass without difficulty, the Romanian Development Agency (RDA), the state body responsible for foreign investment, said yesterday.

The amendment allows foreign investors to own property in Romania through joint venture companies or through locally registered subsidiaries. Existing legislation says Romanian economic agents may own real estate but does not specify that this includes foreign investors participating in local companies.

Confusion has arisen because the country's constitution forbids ownership of real estate by foreigners.

Mr Florin Bonciu, the RDA's director general, said the amendment would bring Romania's foreign investment regulations in line with those in other eastern European countries.

He expected the bill would

boost investment in Romania especially from medium-sized companies.

Most of the \$800m which has been invested in Romania to date had come from small companies with no need to own property, or from large companies such as Coca-Cola which are prepared to set up factories in spite of the ambiguous legislation, he said.

Medium-sized companies did not have the resources to take such risks.

The amendment allowing 100 per cent repatriation of profits made in both hard currency and in lei, the national currency, is not expected to make as big an impact on investors in the short term.

Romania's acute hard currency shortages make it difficult in practical terms for companies to change lei into convertible currencies.

■ Serbian harbour workers have ended an eight-day blockade of the River Danube, the Romanian Foreign Ministry said yesterday.

Trades unions in the Serbian port of Prahovo, protesting against UN sanctions, had prevented international river traffic from reaching the Black Sea since last Tuesday.

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NEWS: INTERNATIONAL

Budget buoys Hong Kong stock market

By Simon Holberton
in Hong Kong

STEEP cuts in taxation and higher spending on social programmes and public works were provided in the annual budget presented by the Hong Kong government yesterday.

Mr Hamish Macleod, the colony's financial secretary, said Hong Kong's gross domestic product, adjusted for inflation, would rise this year by 5.5 per cent compared with 5 per cent last year. Inflation is expected to hover just below 10 per cent.

His budget cheered the stock market which ended the day 11 points away from its all-time high of 6,447, reached on November 12 last year. The market was also encouraged by signs that Britain and China were moving closer to an agreement to talk about Hong Kong's political development.

Yesterday Governor Chris Patten announced that he would delay a visit to Japan so he could make a statement on the state of Anglo-Chinese talks about Hong Kong.

Mr Patten will address the Legislative Council, LegCo, the colony's law making body, tomorrow where he also is expected to explain why the government has delayed publishing legislation that would give effect to his proposals for

Hong Kong
Budget balance (HK\$bn)

Financial Year	Budget balance (HK\$bn)
1986/87	~5.5
1987/88	~10.5
1988/89	~12.5
1989/90	~15.5

Source: Hong Kong Government



Chris Patten appears optimistic over Anglo-Chinese talks

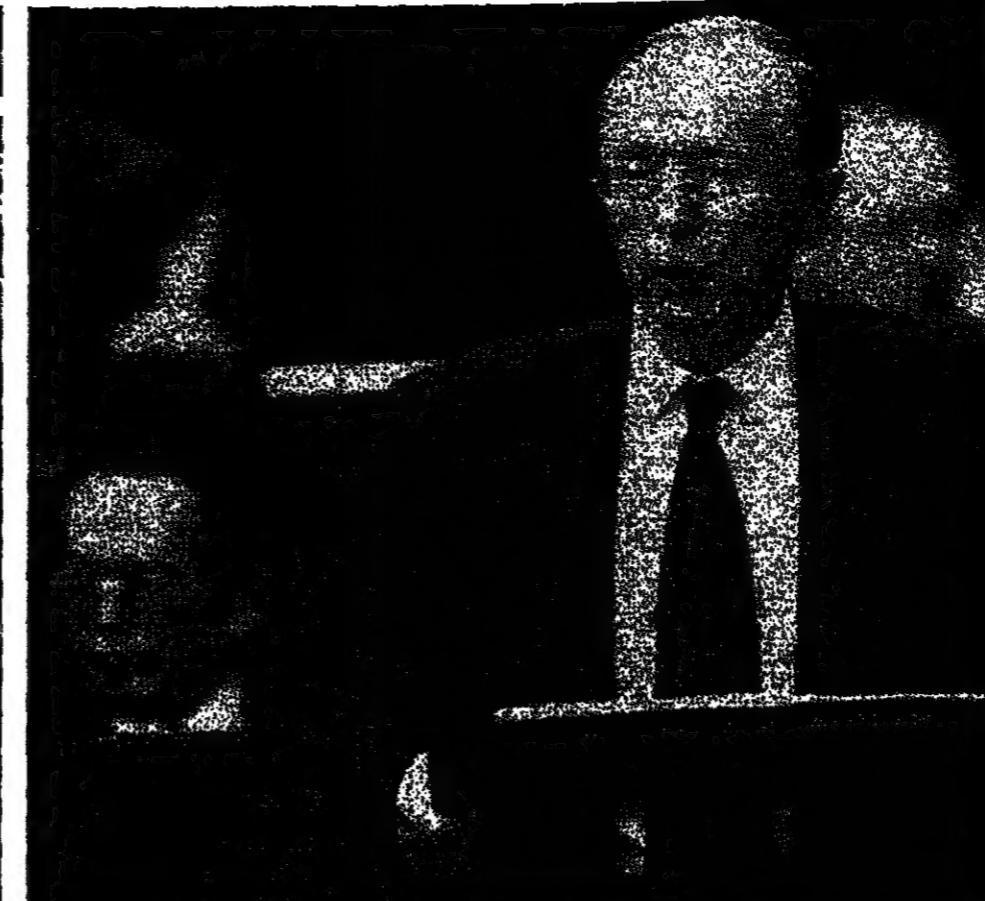
Mr Macleod described his budget as one which "built on success". He confidently forecast that Hong Kong would overtake Britain and Australia in terms of income per head this year and praised local businessmen for their ability to look "beyond present political controversies" to the colony's long-term prospects.

His budget was, however, unashamedly populist and designed to ensure a smooth passage through LegCo. More money was allocated for social security, housing, health and education. Tax allowances were over-indexed by twice the rate of inflation and the threshold at which income tax becomes payable was raised.

He also decided to bring forward a big roads programme. Tomorrow it will call for

expressions of interest from the private sector to build a road linking Hong Kong's container port with the city of Shenzhen, which lies on the colony's northern border.

This project involves the construction of a bridge and tunnel and would, by 1997, provide a direct road link from China's most productive regional economy to Hong Kong's modern port. Mr



Hamish Macleod, Hong Kong's financial secretary, presents his budget yesterday

Macleod earmarked HK\$4.5bn for the government's contribution to the project.

The combined effect of these and other measures is forecast to produce a budget deficit of nearly HK\$3.6bn for the 1989/90 fiscal year - the first deficit the Hong Kong government has forecast since the mid-1980s - and compares with an estimated budget surplus of HK\$20.5bn for 1992/93.

This was up from an initial forecast of just HK\$7.5bn made a year ago. A combination of buoyant tax receipts and under-spending by the Hong Kong government on public works were equally responsible for the higher surplus.

In his medium-term outlook for the government's finances, Mr Macleod forecast continued budget deficits. These were due primarily to the building of a

new airport and associated projects which, if completed on schedule, would be income producing by the time China resumed sovereignty of Hong Kong, he said.

According to the projection, by 1997 the Hong Kong government's accumulated budget surplus should be more than HK\$78.5bn - well ahead of HK\$25.5bn which Britain has agreed with China.

It would also completely liberalise lending rates among other financial institutions, such as short-term finance companies and insurance companies, and deregulate 65 per cent of their deposit rates. But officials have hesitated to free rates because they fear it would cause painful adjustments to the financial system, including a temporary jump in interest rates.

A similar attempt at deregulation in 1988 caused interest rates to rise sharply as borrowing expanded to finance property speculation. The government scrapped the reform and put strict limits on property transactions.

Mr Hong Jai-hyung, finance minister, said yesterday the fall in market interest rates since last autumn had improved prospects for deregulation to be managed without significant disruption. Market rates now stand at 11 per cent against a peak 19 per cent early last year. A cut in the central bank's key lending rates in January helped push down market rates.

One concern is that corporate demand for loans usually rises in the spring as companies increase spending on facilities and equipment. The government wants to encourage corporate investment spending this year to help revive the economy, which grew by some 4.5 per cent last year, the lowest rate since 1980.

The finance minister also said yesterday that a schedule to introduce a "real name" financial transactions system, promised since 1981, would be unveiled by May. Financial accounts can at present be held under pseudonyms and have been used to hide money generated by Korea's underground economy. Introduction of "real name" accounts would help fight corruption, a move that is in line with the aims of President Kim Young-sam.

Share prices on the Seoul exchange have fallen recently, because of fears the "real name" system would drain liquidity from the market.

Westinghouse to face trial in US

By Jose Galang in Manila

PHILIPPINE negotiations with Westinghouse Electric of the US for an out-of-court settlement on a bribery charge in the construction of a nuclear power plant have collapsed, paving the way for a trial at a US court.

Philippine negotiators yesterday said they "did not believe" that the latest Westinghouse proposal for a settlement "would provide substantial benefit to the country". They declined to divulge details.

The trial is set to start on March 15 at the New Jersey federal court and could take about two months.

The case was filed in December 1988 by the Philippine government and the state-run National Power Corporation (Napocor), owner of the nuclear plant, which alleged that Westinghouse and Burns and Roe illegally obtained their contracts by bribing Mr Marcos through Mr Herminio Disini, a Marcos relative.

The government had also claimed that the plant was unsafe and inoperable because of allegedly defective design, construction and testing. It is seeking \$25.5m (£18m) in actual damages and an unspecified amount for punitive damages.

On the eve of the original trial in March 1992, the two sides came up with a provisional out-of-court settlement that involved Westinghouse payments to the Philippines of \$100m in cash and cash equivalent to repair and upgrade the plant to current safety standards.

In return, Westinghouse was supposed to be granted a licence to operate the plant for 30 years, selling electricity to Napocor at a pre-set price.

Subsequent negotiations, however, failed to resolve the price at which the output from the Bataan plant will be purchased by Napocor, according to Manila officials.

The freeze on the nuclear plant had left the Philippines with a severe shortage of electric-power generating capacity.

Egypt to end foreign banks' currency curb

By Mark Nicholson in Cairo

EGYPT is to remove curbs barring foreign banks from operating in local currency, in a move the government hopes will attract substantial new investment.

The measures, approved at a meeting earlier this week attended by President Hosni Mubarak and the country's top economic policymakers, will encourage foreign banks to "make bold decisions to invest and extend credits".

A proposed amendment to Egypt's banking law will be put to parliament for ratification next week. Approval is considered a formality.

In practice, the decision would considerably open Egypt's banking market. Foreign banks will be able to enter Egypt without any restriction whatsoever," one senior local banker said. Mr Atef Obeid, cabinet affairs minister, said the move aimed to encourage foreign banks to "make bold decisions to invest and extend credits".

Under the draft accord, reached in Islamabad and yet to be agreed by the other main mujahideen parties, President Bushrauddin Rabbani remains in power for several months, while Mr Gulbuddin Hekmatyar, chief of the hardline Hezb-e-Islami party, becomes prime minister.

Mr Hekmatyar is ready to take up the post of prime minister and if there are no objections by the other

Iranian oil wells bombed

IRANIAN security officials are investigating bomb explosions at oil facilities in south-west Iran. Tehran's Salam newspaper yesterday quoted national police chief General Reza Seifollahi as saying, Reuter reports from Tehran.

It was the first official confirmation of sabotage in oil wells reported last month.

The intelligence ministry is following the case of bombings in Khuzestan oil installations which occurred over the past month. Gen Seifollahi was quoted as saying.

Bombs were said to have exploded at three operating wells near Ahvaz, capital of the main oil-producing province of Khuzestan, 540km south-west of Tehran.

Taiwan and UK to establish air links

TAIWAN and Britain will establish direct air links on March 29 in a move expected to benefit trade and tourism, airline officials said yesterday. Reuters reports from Taipei.

Aircraft flying the route will not carry flags or national insignia because of political sensitivities.

Britain does not have formal diplomatic ties with Taipei and instead recognises China, which claims sovereignty over Taiwan.

British Asia Airways, a subsidiary of British Airways, will make two round trips a week between Taipei and London, with a stopover in Hong Kong, Mr Winston Hsieh, the

airline's Taipei manager, said.

Eva Airways, Taiwan's second international airline and part of the Evergreen shipping group, said it would make three trips a week with stopovers in Bangkok and Vienna.

Taiwan has struggled to set up direct air links with other countries because of its rivalry with China. The island's growing economic power has helped it establish services with several nations in the past two years.

Taiwanese made about 50,000 trips to Britain last year, up from 35,000 the previous year, Britain's representative office in Taiwan said.

Share prices on the Seoul exchange have fallen recently, because of fears the "real name" system would drain liquidity from the market.

What's good for Shanghai is good for China

Zhang Tingting on the role of a city that provides a sixth of the country's budget revenues

SHANGHAI has long been regarded as the engine of growth for China's economy. But as the country has experienced with market policies, the city's massive state-run industries have held back its growth.

Shanghai is pinning its hopes for renewed growth on projects such as Pudong, a planned industrial estate the size of Shanghai itself.

The city remains the largest contributor to national budget revenues, providing a sixth of the total - 10 times the amount contributed by fast developing Guangdong province. But it has lost its position as the largest regional economy to Jiangsu province.

Shanghai has long embraced reform - its previous mayor was Zhu Rongji, now leading the national economic reform programme as vice-premier - but the preponderance of large state-run industries, with outdated products, excess labour and lack of management autonomy, has produced huge challenges.

By contrast, industry in Guangdong province, where the "open-door" policies were first introduced with the creation of special economic zones, has been able to grow from a small base on greenfield sites and has employed what was previously a mainly rural population.

Shanghai is China's industrial centre. It is so intertwined with other parts of the country that almost every move it makes to reform affects the national economy. Not least, because its industries rely heavily on energy and raw materials from other provinces. The initial impact of the transition to a market economy was to divert from them at least 60 per cent

of the energy and raw materials which had been provided under central planning.

In 1988, the city found itself with only a few days' coal reserves. The government, which had previously fixed all coal prices, had begun to free them. The immediate result, however, was chaos in supplies. The partial liberalisation made it hard for Shanghai to find fuel for its industries in competition with manufacturing enterprises throughout China, including those not run directly by the state, which queued up to bid for a share.

Meanwhile, the local state-run textile industry, the biggest hard currency earner, was on the verge of bankruptcy because of new competition from township enterprises in neighbouring Jiangsu and Zhejiang provinces.

Township enterprises, which mushroomed in the mid-1980s as a result of market reforms, usually outperform their state-run counterparts because they have advantages in flexibility of pricing, distribution and the right to hire and fire.

Shanghai's 940 large and medium-sized state-run enterprises, by contrast, have had little impetus to grow because of old-fashioned inefficient management with no answers to the intense competition.

However, the development of Pudong, a 350sq km area larger than China's four special economic zones together offers the chance to renew Shanghai's industrial base. The project is expected to take 30 to 50 years and to cost at least \$100bn.

Premier Li Peng has called the Pudong project "the focus of China's efforts to attract foreign investment

ter, because of heightened demand for products such as steel due to a construction boom. China's economy grew more than 12 per cent last year.

Losses in the military sector were attributed to shrinking demand. Heavy investment in industry over the past few years appears to have yielded only limited improvements in efficiency.

China's shrinking state sector accounted for about 50 per cent of industrial output last year. In 1978, at the outset of the "open door" reforms, it produced 78 per cent of total industrial output.

water, power and gas plants.

To attract investors, the mayor pledged not to change for three years the low 1991 price of land leases. He promised to complete major capital construction projects by 1995 and to cut down red tape.

While most western investors waver, domestic investors have been eager. Anhui province, one of China's leading rural provinces, has committed 100 billion yuan to a capital project to get a firm foothold in Pudong.

However much Pudong is being used as a market laboratory to revitalise Shanghai, the city will continue to face problems. The authorities are concerned that higher salaries and better social protection in Pudong will create a completely different system from that in the rest of Shanghai. They fear that social and economic stability may be disturbed by a "one city, two systems" approach.

State-run enterprises have been converting enthusiastically to the shareholding system, but the legal

and accounting framework is inadequate to accommodate the rapid changes.

However, reform is progressing quickly. Mayor Huang has said that, in addition to the national price reforms featuring a free market for grain and edible oil introduced last year, Shanghai would co-operate with neighbouring provinces to free prices of some industrial products such as energy and raw materials. Prices for more than 80 per cent of industrial products in Shanghai are now determined by demand and supply.

Local government officials say the idea behind these localised reforms is to attract investment and trade from all parts of the country with a free market, enhancing Shanghai's position as China's leading trading centre. It already has a stock exchange and commodities markets. National trade centres for non-staple food and non-ferrous metals were set up in Shanghai last year.

Contracts have also been signed for China's first retail joint venture with a foreign investor, involving the Shanghai No 1 Department Store and Yaohan International of Japan.

Deng Xiaoping, the 88-year-old paramount leader who is the architect of the economic reforms, has said that he regretted not having granted Shanghai the status of special economic zone, as he did to Shenzhen in Guangdong province 10 years ago, "or Shanghai would have been playing a greater role in the national economy". Yet he believes Pudong will overtake Shenzhen in vitality and contribution to the country's economic future.

Zhang Tingting is a Shanghai correspondent of *China Daily*.

Shanghai: so interwoven is it with the rest of the country that almost every move it makes affects the national economy

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US trade body decides imports are harming domestic industry

Japan rejects liquid crystal display ruling

By Michiyo Nakamoto
in Tokyo and Louise Kehoe
in San Francisco

A DECISION by the US International Trade Commission that Japanese-made liquid crystal displays are being dumped in the US has dismayed Japanese authorities and industry. They say they will seek a fair decision.

US computer manufacturers, too, have protested at the ruling.

The ITC ruled on Tuesday that Japanese-made active matrix LCDs "materially injure or threaten injury to" the US industry, and decided to retain punitive duties of 62.67 per cent.

An official at Japan's Ministry of International Trade and Industry called the decision "extremely unfair". Japan had claimed that there was no US industry to be hurt by imports of active-matrix LCDs.

Sharp, a leading Japanese manufacturer, released an official statement deeply regretting the ITC's decision which, it said, raised many questions - from the point of view of US users as well. "We will continue to work towards a fair judgment," the company said.

In the US, Apple Computer said the ruling made no sense and vowed to continue the legal battle. "This is an 'Alice in Wonderland' decision. It

defies logic," said Mr Jim Burger, Apple's director of government affairs.

The ruling upholds part of a dumping petition filed in 1990 by the Advanced Display Manufacturers of America and its member companies. That petition led to a ruling by the ITC the following year that Japanese-made LCDs harmed US industry.

However, the ITC ruled at the same time that electron-luminescent LCDs were not harming US industry and that it would withdraw anti-dumping tariffs of 7 per cent.

At the time of the original anti-dumping petition, US users of active matrix displays opposed the ITC ruling on the grounds that no US maker could mass-produce active matrix LCD panels.

US users, which are dependent on Japanese manufacturers of these panels, went to the US-based Court of International Trade, which last year ordered the ITC to re-examine the case.

In seeking to reverse the ruling, Japan could resort to an appeal to the Court of International Trade or ask the Gatt to set up a panel.

LCF flat panels, which are widely used in laptop and notebook computers and medical equipment, are one of the most promising growth areas in electronics.

Computer company to set up in Ireland

By Tim Coone
in Dublin

SUN Microsystems, the California-based manufacturer of computer workstations and peripheral devices run on the Unix operating system, is to set up a new software subsidiary in Ireland.

The Clinton administration is ready to take a tough stand on the long-running semiconductor trade dispute with Japan, Mr Ronald Brown, commerce secretary, told US semiconductor industry executives visiting Washington this week for a similar 1985 agreement.

Since 1981, the foreign chip maker's market share in Japan has crept upward, reaching almost 16 per cent in the third quarter of 1992. Data for the fourth and final quarter of the period covered by the agreement is expected in about two weeks.

However, the industry expects the market share figure, upon which Japan's compliance with the market opening agreement is measured, to rise. Strong sales of US-made microprocessors in the growing Japanese personal computer market may boost the fourth quarter figure by more than 1 per cent.

Under a 1991 trade agreement between the US and Japan, the Japanese government recognised US "expecta-

White House to back US chip makers

By Louise Kehoe
in San Francisco

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Disputes over how market share should be measured, including whether the internal transfer "sales" of IBM and other US computer companies to their Japanese subsidiaries should be counted in the trade data, might bring the disputed market share figure within range of its target.

This has created a dilemma for the US chip makers, who for the first time in their decade-long trade battle find that they have friends in the White House.

In the past, the SIA has seldom hesitated to raise the spectre of trade sanctions against Japan. Now, however, the industry seems hesitant to push the Clinton administration into applying sanctions that would inevitably be seen as the beginning of a "trade war" with Japan.

"We expect Japan to live up to its agreements. I will work closely with you to evaluate your performance against the objectives of our agreements. We want to ensure that the Japanese market is open so that we can achieve a market share commensurate with our worldwide competitive position."

Mr Brown also assured the semiconductor industry group that the Clinton administration will continue to fund Sematech, the semiconductor industry consortium that for the past five years has received half its annual budget from the Pentagon's Defence Advanced Research Projects Agency, over the occasional objections of Bush administration officials, and the remaining half from industry members. Sematech is a model for the Clinton administration's technology policy, Mr Brown said.

Irish plan to boost exports

By Tim Coone

THE IRISH government is planning to increase exports from indigenous Irish companies by 50 per cent over the next four years, from £12.7bn (£15.8bn) to £15.5bn, with growth coming in particular from the mainland European market.

Mr Charlie McCreevy, the trade and tourism minister, said: "I see the main growth opportunities coming from continental European markets as Irish industry accelerates its diversification from its traditional UK market."

The government is to provide an additional £152m in finance over the next three years, to enable exporting companies to increase their full-time sales forces working in Europe, to take on additional customer support staff



McCrevey: targeting Europe

with business and language skills and to part-finance 10 new group marketing schemes.

Mr Conor McCarthy, Irish

Trade Board chairman, said: "We have an urgent need to build stronger market positions in mainland Europe... the sterling depreciation in September put Irish manufacturers in difficulty, not just in Britain, but right across our whole market-place spectrum."

He said that the 10 per cent devaluation of the punt in January "does not represent a return to the status quo". He pointed out that the proportion of Ireland's trade affected by the weakness of sterling is greater than at first estimated because of the pricing in sterling of many transactions with the Middle East, Africa and the Far East. Around 31 per cent of Ireland's exports go to the UK.

Despite such difficulties, the board says Ireland has continued to gain share in most of its main markets during 1992.

Turks in Uzbekistan telecoms venture

By John Murray Brown
in Ankara

TELETAS, Turkey's second largest telecommunications equipment manufacturer in which Alcatel of France has a 39 per cent stake, has formed a joint venture to install digital public exchanges in Uzbekistan, the latest move by Turkish telecom companies into the Turkic-speaking former Soviet republics.

The joint venture between Teletas and Algorithm, a local Uzbek firm, will start delivering Alcatel's System-12 public exchange, which Teletas makes under licence in Turkey. The project will initially install 70,000 lines in eight Uzbek cities, eventually lead

ing to full manufacture of the exchange by Altel, the joint venture company.

The deal follows similar moves by Netas, Northern Telecom of Canada's majority-owned Turkish subsidiary, and Sintel the local Siemens operation. Progress has been spurred by a \$25m (£17.5m) Turkish government plan to provide digital public exchanges in all five Turkic-speaking former Soviet republics. Teletas installed a 2,500 line exchange in both Tashkent, the Uzbek capital and Bishkek, capital of Kyrgyzstan.

Teletas say they hope also to manufacture the Levent, a small rural switching system, designed in the company's Istanbul laboratory.

Trading with purpose

Kevin Brown looks at Australia's promotion effort

DO trade promotion organisations boost exports by improving access to overseas markets or do they impose a bureaucratic barrier between businesses and potential customers? Under pressure to improve performance and cut costs, the Australian Trade Commission (Austrade) is trying to find out.

Austrade was set up in 1986 to combine several government organisations in a "one stop shop" to provide assistance to Australia's export effort. But a 1991 review by McKinsey, the management consultants, suggested the experiment had failed. McKinsey found the organisation bureaucratic, top heavy and unfocused. Its report said Austrade was failing to justify its A\$1.27m (£80.40m) budget, and concluded that changes would be required to justify its continued existence.

Mr Ralph Evans, chief executive since July 1991, says the points made in the McKinsey report have been absorbed. Many staff have been relocated overseas to increase direct contacts in overseas markets. More managers, including Mr Evans himself, are being recruited from the private sector. And resources are being diverted from "easy" markets such as the UK and US to "difficult" countries in Asia and Eastern Europe, where McKinsey thought Austrade could provide services that companies were unlikely to establish for themselves.

Austrade is also paying increasing attention to the Asia/Pacific region, which most forecasters expect to play

an increasingly important role in Australian trade. The run-down of activities in Australia and other English-speaking countries has helped provide resources to increase representation in Beijing, Hong Kong, Singapore, Jakarta, India, Bangkok, and Vladivostok, in Russia's resource-rich Far East which was still closed to most foreigners less than two years ago.

Operations in Japan, by far the most important of Australia's trading partners, have been boosted by four regional offices to support the main representation in Tokyo and Osaka.

Mr Evans says his goal is to make Austrade as much like a private company as possible. "We are trying to encourage a culture of enterprise that is oriented towards results, towards actually making a bit of difference to Australia's export business," he says.

Austrade representatives used to spend much of their time compiling economic statistics and marketing Australia as a whole. Now they are encouraged to bring buyers and sellers together and organise, for example, flexible credit terms for cash-starved buyers in newly-liberalised economies. Sometimes trade commissioners have played an important role in spotting opportunities for Australian companies, and finding partners in big contracts.

There have been some successes. The Beijing office spotted an opportunity to develop an air traffic control system for

50 Chinese airports, and helped find a local joint venture partner for AWA, the Australian electronics group, which subsequently won the contract against stiff competition.

In Hungary, Mr John Charody, a trade commissioner recruited from the private sector, helped put together a series of agreements under which Australian companies will supply thousands of games machines, and set up a national lottery and a chain of computerised betting offices.

McKinsey suggested that Austrade had played a "worthwhile" role in exports valued at A\$3.5bn over three years, and argued that the total could be improved. But assessing the impact of trade promotion is more difficult than adding up the value of goods or services sold. Trade promotion organisations have relied on indirect indicators such as the number of trade displays or the number of meetings facilitated by representatives. But such indicators reveal little or nothing about the amount of business which gets done.

The alternative approach being adopted by Austrade is to assess the value in terms of sales or contracts of efforts on behalf of specific companies. But as Mr Evans points out: "We have got to set up some criteria... to decide whether we have helped a lot in specific cases, or just at the margins."

Austrade has commissioned an independent investigation to cross-check the results with the companies. Also, exporters will be asked whether they are getting good value from Austrade's offices.

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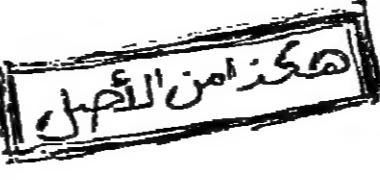
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BA seeks Branson silence in peace deal

By Paul Belts
and Michael Cassell

BRITISH AIRWAYS is demanding that Mr Richard Branson, head of Virgin Atlantic Airways, sign a pledge banning him from ever making any public reference to BA's "dirty tricks" campaign as part of a final settlement of their bitter dispute.

Virgin, in turn, is understood to have asked for signed commitments from BA not to indulge in any further anti-

competitive practices.

According to sources the two airlines are refusing, so far, to yield on these issues but are understood to have agreed in principle on a £95m cash compensation offer to Virgin made by BA on Monday to settle the dispute.

As the two sides remained

locked in tense negotiations, Sir Colin Marshall, chairman of BA, and Mr Robert Ayling, the airline's managing director, last night came under pressure from some MPs at a pri-

vate meeting of the House Commons all-party Aviation Group.

Opposition Labour MPs alleged that BA's activities against Virgin had damaged the reputation of UK civil aviation and demanded assurances that the airline would never repeat such behaviour.

Mr Ayling renewed BA's assurances that the "dirty tricks" involved a small number of incidents and employees. Mr Peter Mandelson, Labour MP for Hartlepool, dismissed

the explanation as "implausible".

Pressed by MPs to spell out his role in the affair, Sir Colin said any BA activities against Virgin "had not been authorised by any director of Britain's flag-carrier."

Asked about reports that BA was still conducting covert operations against Virgin in the US, Mr Ayling said that a full investigation into the latest allegations of passenger poaching was under way.

Sources close to the talks

said last night that, unless the outstanding issues are quickly resolved, the lengthy and difficult negotiations between the two airlines risk collapsing.

Virgin rejected BA's £95m offer on Tuesday after Mr Branson was asked to sign a pledge he would remain permanently silent on BA's controversial campaign against his airline.

Under the offer he would have to consult BA's chairman before making any statement concerning relations between

the two airlines.

Although Virgin won £610,000 in libel damages from BA and a public apology, Mr Branson has repeatedly threatened to take further legal action against BA unless he secured satisfactory compensation for the commercial damages inflicted on his company by BA's undercover activities.

for its proposals for treating overseas customers' nuclear waste.

Under proposals for "waste substitution" being considered by the government, BNF would send back to foreign customers' a greater degree of high-level radioactive waste, but keep the much more bulky low and intermediate level waste in Britain.

UK may send subs to Canada

Britain has made preliminary contacts with Canada on the possible transfer of the Royal Navy's latest diesel-powered patrol submarines.

The move would be part of a plan to find equipment savings to match the £1bn cut decided last November in the UK defence budget over the next two financial years. The ministry would not comment on the content of its discussions with the Canadians.

Flexibility On water urged

Water companies called for more flexible standards on drinking water and warned that complete elimination of lead from water could cost £2bn. The Water Services Association said it accepted the World Health Organisation's new tighter guidelines on lead in water but warned that much of the £2bn cost would fall on householders.

Tourist visits at new record

A record 18.1m overseas tourists visited the UK last year, the British Tourist Authority reported. The total, which included 11.5m from western Europe, was 9 per cent higher than in 1991.

Lotus to join Taiwanese car engine project

By John Griffiths

GROUP LOTUS, the Norfolk-based sports car and engineering concern, is to help develop car engine production in Taiwan.

The contract, which the company said yesterday would be worth "quite a few millions" over several years, may make more difficult a decision by General Motors whether to sell Lotus, which it has owned since 1987.

GM has been approached by several interested parties, including a management team led by managing director Mr Adrian Palmer, about the purchase of all or parts of Group Lotus.

The approached have followed a decision last year to abandon production, after less than two years, of the Elan, small sports car which Lotus had hoped to sell at a rate of 3,000 a year.

But the car was widely regarded as much too expensive and never came close to its sales targets. As a result Lotus Cars, the car-making division which now produces only the very low volume Esprit "super-car", has been heavily loss-making for the past two years. It now employs only 200 people - one third of 1991 levels.

Lotus Engineering, the consultancy division, which has won the Taiwan contract, earned more than £20m in 1991 and is understood to have again made substantial profits last year, although figures have yet to be released by GM. It is now substantially larger

Ian Maxwell pays £500,000 to avoid bankruptcy

By John Mason,
Law Courts Correspondent

THE CLOSURE or running down of Leyland Daf plants in would have knock-on effects on 6,000 companies across Britain - including the constituents of at least 19 government ministers, Labour says today. Mr Robin Cook, the opposition

industry spokesman, says a dossier of Leyland Daf's suppliers shows one company in every 15 would be hit. He said: "If any Conservative MP thought that Leyland Daf was not their problem, then this dossier shows that they had better think again."

than the car-making side of the business, with 500 employees.

They will be the beneficiaries of the Taiwanese deal, which involves technology transfer by Lotus to the Taiwan government-backed Industrial Technology Research Institute (ITRI).

Four Taiwanese car makers - Yulon Motor, China Motor Corp, San Yang Industry and Yeu Tyan Machinery Manufacturing - are also taking part in the project, which aims to bring into volume production a range of 1.2 and 1.6 litre car engines by 1997.

Taiwanese officials said the project would help to upgrade the island's car industry and reduce its reliance on imports of components from Japan.

General Motors' dilemma is that while it would probably be glad to be rid of the loss-making car side of the business, it is one of the biggest customers for Lotus Engineering's design and development services.



Ian Maxwell arrives at the High Court yesterday, where he paid £500,000 to avoid bankruptcy



No new charges in Iran scandal

By Richard Donkin
and Ralph Atkins

MR ALAN CLARK, the former defence minister, will not be prosecuted over evidence he gave to the Matrix Churchill trial at the Old Bailey in November, the Crown Prosecution Service announced yesterday.

The announcement led to accusations by Mr Robin Cook, Labour's trade and industry spokesman, last night that the government had deliberately engineered the decision because it was afraid Mr Clark would have revealed more details of ministerial involve-

ment in the affair.

He said: "Alan Clark knows

a lot about ministers' involvement in the arms-to-Iraq scandal.

The government appears

to have backed off from prosecution because they were

scared that he might have continued to tell the truth in the court room."

The Matrix Churchill affair provoked a political storm last November with Mr John Major forced to defend the government against accusations that ministers had misled the Commons. The outcry led to the setting up of an inquiry into trade with Iraq led by Lord Justice Scott.

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NEW ISSUE March 2, 1992

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NEWS: UK

£1.8m campaign aims to win 5% of US imports Export drive targets decline in US trade

By David Dodwell,
World Trade Editor

BRITAIN today launches its "North America Now" campaign, one of its most ambitious export promotion campaigns ever, aimed at reversing a long-term decline in its share of the US market and forging new joint ventures for medium-sized companies.

Mr Michael Heseltine, trade and industry secretary, rejected criticism that the campaign may be poorly timed, as a new US administration is drawing up potentially protectionist trade policies.

Timing could not have been better, he said. Sterling's devaluation had boosted opportunities for exporters, and there was clear evidence that the US and Canada were emerging strongly from recession.

The £1.8m, three-year campaign comes after five years when the European single market has been the main focus of export strategy.

No formal target has been set, but the government hopes the UK share of US visible imports can be lifted from 3.8 per cent to 5 per cent by 1995, boosting exports in money terms by about £3bn a year from the current £1.2bn.

Innovative elements of the



Michael Heseltine: denies campaign poorly timed

campaign include:

• The targeting of 20 US sectors, including services, motors, software, mail order, food and drink, airport equipment, construction and clothing, with 50 events are planned in North America over six months focused on export opportunities in these sectors.

Nine "export promoters" seconded to the DTI from the private sector will work with prospective exporters as part of the campaign.

• An education programme including 10 scholarships a year at the J.L. Kellogg School of Management in Chicago and workshops on issues such as

how to reduce market entry overhead costs, and US sales practices.

• Price Waterhouse, the accountancy firm, will work to forge "strategic partnerships" as outlined below.

• A "big companies partnership", involving discussions with leading exporters to the US aimed at discovering where the government can assist in overcoming trade barriers, or defining how US trade and investment fits into their overall growth strategy.

Regional initiatives will range from backing a partnership between the oil regions around Calgary and Aberdeen, to a sectoral initiative between Wales and Ontario.

There will also be an "America Week" in Birmingham this month to coincide with British Airways' inaugural direct flight to New York.

The US is Britain's third largest export market, behind Germany and France, accounting for about 13 per cent of visible exports last year.

The UK is the largest foreign investor in the US, with a cumulative total of £106bn - more than a quarter of aggregate foreign investment in the US. It is also the leading exporter of services to the US, earning £9bn in 1992.

The motivations of US and Japanese companies were different, according to the study. US investors were aiming more at US domestic markets and specific opportunities in the finance and oil sectors, while Japanese companies were pursuing access to EC markets.

The study concludes that the spurt in US investment may have ended, with much of the growth in the late 1980s reflecting companies' desire to "catch up" with the UK's growth. Future US investment will be restrained by the lagged effects of the UK recession, says the report.

Companies from both countries, but particularly Japan, said the UK's failure to ratify the Maastricht treaty and the perception that the country was in the second tier of a two-speed Europe would have some negative effect on investment.

About 40 per cent of investors said withdrawal of the UK from the single market would have a "major negative effect" on investment.

US and Japanese investment in the UK and the UK's links with the EC, Centre for Economics and Business Research, 18 Kent Terrace, London NW1 4RP.

Professionals based in the US, with offices in New York, Boston, Atlanta, Dallas, Los Angeles and Chicago. These will provide the platform from which the search for US partners is launched.

No UK companies have yet been earmarked. This process will begin on April 1, when the scheme is launched formally.

Price Waterhouse to be paid £100,000 a year by the government as a contribution to the cost of its "match-making" work. Individual companies can expect to spend between £10-15,000 of their own funds if they successfully complete the process of finding a strategic partner in the US.

Transatlantic alliances sought

By David Dodwell

PRICE WATERHOUSE, the accountancy and management consultancy group, has been given a key role in the "strategic alliances" initiative at the core of the government's "North America Now" campaign.

Its task will be to work with about 50 medium-sized UK companies a year with the aim of introducing them to up to three prospective US partners. The aim over the three-year campaign will be to forge 10 to 15 successful partnerships each year, generating earnings towards the UK balance of payments amounting to £30m.

Price Waterhouse has 46 pro-

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Britain wins '21 per cent' of American investment

By Emma Tucker

THE UK has enjoyed more US overseas direct investment since 1987 than any other country, according to a study released yesterday.

Some 21 per cent of US overseas investment came to the UK which also received 9 per cent of Japanese overseas direct investment, ahead of any country except the US. Within the European Community the UK benefited from 41 per cent of total Japanese investment over the past three years.

The study, by the Centre for Economics and Business Research on behalf of the Confederation of British Industry, shows inward investment has become an important component of total investment in the UK with nearly one-fifth of the £230bn invested in British industry since 1987 coming from overseas.

The motivations of US and Japanese companies were different, according to the study.

US investors were aiming more at US domestic markets and specific opportunities in the finance and oil sectors, while Japanese companies were pursuing access to EC markets.

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US and Japanese investment in the UK and the UK's links with the EC, Centre for Economics and Business Research, 18 Kent Terrace, London NW1 4RP.

REPEAT CALL TO TENDER FOR THE HIGHEST BID for the Purchase of the Assets of "VIEX Constructions and Equipment of Industrial Facilities", of Athens, Greece.

"ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities" of 1, Skouleniou Street, Athens, Greece, in its capacity as Liquidator of "VIEX Constructions and Equipment of Industrial Facilities", a company having its registered office in Athens, Greece (the "Company"), which is presently under the status of special liquidation according to the provisions of article 46a of Law 1892/1990, announces a repeat call for tenders

for the highest bid by submission of sealed binding offers for the purchase by public auction (the "Auction") of the assets of the Company, as a single whole. This auction takes place following cancellation due to legal problems of the recent tender proceedings in respect of the Company as per the publications in the Greek press on 27th and 28th November 1992 and in the Financial Times on 28th and 30th November.

BRIEF INFORMATION: The Company was founded in 1980 and until 1991 (when it was first declared under liquidation in accordance with article 9 of Law 1386/1983) was involved in the study, construction and manufacturing of all kinds of industrial equipment and facilities, machinery, cast etc. The operation of the Company ceased in 1991. No personnel is currently employed. The Company assets include facilities built on a land of 36,019 m², in Mandra, Attica, facilities built on a land of 4,650 m² in Piraeus, and a 50% share on a land of 5,246 m² in Larissa. Assets also include machinery, mechanical equipment and trade marks. Mention is made that together with the above assets there shall be sold mechanical equipment (including cranes, etc. as described in the Offering Memorandum) at a price of drs two hundred fifty million (drs 250,000,000) owned by the National Bank of Greece SA following a transfer of ownership from the Company made before the declaration of the liquidation (see also item 7 below). Interested parties are called upon to seek more detailed information in respect of such mechanical equipment from the Liquidator.

OFFERING MEMORANDUM-FURTHER INFORMATION: Interested parties may obtain an Offering Memorandum in respect of the Company and the assets thereof and any further information, upon execution of a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTION

- The Auction shall take place in accordance with the provisions of article 46a of Law 1892/1990, the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions.
- Binding Offers:** For the participation in the Auction interested parties are hereby invited to submit binding offers, not later than the 30th March, 1993 at 10.00 a.m., 11.00 a.m., to the Athens Notary Public George Stefanakos, address: 39 Academias str., Athens, tel: +30-1-645.04.22 +30-1-360.69.69 Fax: +30-1-645.04.23. Offers should expressly state the offered price in aggregate for both the assets of the Company and the drs 250m worth of mechanical equipment mentioned above under the title "Brief Information". Offers should also state the detailed terms of payment (in cash or in installments, mentioning the number of installments, the dates thereof and the proposed annual interest rate). Binding offers submitted later than the prescribed time limit, as referred to hereinaabove, shall neither be accepted nor considered. The offers shall be binding until the adjudication.
- Letters of Guarantee:** Binding offers must be accompanied by letters of guarantee, for an amount of drs eighty million (80,000,000), issued, in accordance with the draft form of letter of guarantee contained in the Offering Memorandum, by a bank legally operating in Greece, to be valid until the adjudication. Letters of guarantee shall be returned after the adjudication. In the event of non-compliance with the provisions and other terms and conditions referred to in paragraph 1 hereof, the letters of guarantee shall be forfeited as a penalty.
- Submissions:** Binding offers together with the letters of guarantee shall be submitted in sealed envelopes. Submissions shall be made in person or through a duly authorised agent.
- Envelopes containing the binding offers shall be unsealed by the above mentioned Notary Public in his office, on the 30th March 1993 at 13.00pm. Any party having duly submitted a binding offer shall be entitled to attend and sign the deed attesting the unsealing of the binding offers.
- As highest bidder shall be considered the participant whose offer will be judged, by the 51% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interests of all of the creditors of the Company. Mention is made that for the purposes of evaluating an offer proposed to be paid in installments, the present value thereof shall be taken into account which shall be calculated on the basis of a discount interest at an annual rate of 28% compounded quarterly or yearly.
- The liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his binding offer and/or any other improved terms which may be suggested by the Creditors and agreed upon. Not also that for the purpose of the transfer of the mechanical equipment owned by the National Bank of Greece SA, the contract of sale shall be executed both by the Liquidator and the National Bank of Greece SA. Adjudication shall be deemed to take effect upon execution of the contract of sale.
- All costs and expenses of any nature in respect to the participation and the transfer of the asset offered hereby for sale shall be exclusively borne by the participants and the purchaser respectively.
- The liquidator and the Creditors shall have no liability or obligation whatsoever towards the participants in relation to the evaluation of the offers or the appointment of the highest bidder or any decision to repeat or cancel the Auction or any decision whatsoever in connection with the proceedings and the making of the Auction. The liquidator and the notary shall have no liability for any legal or actual defects of the assets. Submission of binding offers shall not create any right for adjudication nor shall the participants acquire any right, power or claim from this invitation and/or their participation in the Auction against the liquidator and/or the Creditors for any reason whatsoever.
- This invitation has been drafted in Greek and translated into English. In any event the Greek version shall prevail. For obtaining the Offering Memorandum and for any further information please apply to the Liquidator's agent: ETHNIKI KEPHALEOU S.A. Administration of Assets and Liabilities' address: 1 Skouleniou Street, 105 61 Athens, Greece tel: +30-1-323 14.84, Fax: +30-1-321.79.05 (attn. Mr Peter P. Dracopoulos).



Measure of success: John Major warns "producing quality is not an optional extra in the '90s. It is absolutely essential for success."

Prime minister urges aggressive competition against overseas products

Major criticises 'British disease'

By Charles Batchelor
and Philip Stephens

MR JOHN MAJOR yesterday renewed his attack on the "British disease" of talking down achievements and presenting an image of a nation in decline.

Speaking at a conference on British style, quality and innovation organised by the Walpole Committee, a group of companies in the upmarket goods and services sector, he urged companies to be more aggressive in promoting their products against overseas competitors.

"Perhaps we have played at being gentlemen in industry and commerce for too long," he said. "We need to join the players."

Stressing the importance of quality, he added: "Producing quality is not an optional extra in the '90s. It is absolutely essential for success."

Mr Major's comments marked the latest shot in a determined campaign by 10 Downing Street to "talk up" the economy's prospects.

While the Treasury has been

reticent about claiming that the recession has ended, the prime minister is voicing optimism that recovery is already under way.

His concern is that what he termed the "British instinct for self-deprecation" could undermine the upturn in consumer

open doors.

The Walpole committee was

set up last year and has 20

members. It aims to focus international attention on British

style and quality were

classic clothing, china, retailing

and food and drink.

However, 55 per cent of respondents felt British companies in the quality goods sector were losing out to foreign competition. Sixty one per cent of respondents said the main strength of British companies was their branding.

Mr Ivor Owen, director-general of the Design Council, said that while the image created by Britain's upmarket companies was one of permanence, tradition and craftsmanship, they were operating in an extremely fast-changing market place.

Walpole Committee members include George Ballantine, the whisky maker; J. Barbour, manufacturer of country clothing; Chetton Glen, the country house hotel; Holland & Holland, gunmakers; British Airways, the Savoy Hotels and the Financial Times.

SUCCESS STORIES

Amongst your members are a large number of success stories. I hope you will forgive me if I single one of you out, but I think it helps illustrate how wrong the gloomsters are.

The Financial Times has increased its circulation [overseas] in the last five years by 57 per cent, and since printing began in Japan two years ago, sales there have grown by 136 per cent.

William Grant continues to expand in their export markets and they have now made Glenfiddich famous worldwide as a symbol of quality.

— John Major

and business confidence needed to sustain rising demand.

The prime minister, who returned last month from a trade mission to Saudi Arabia, said he would take more business overseas with him on trips in future if it helped to

in the sector to grow.

The committee is named after Sir Robert Walpole, the first British prime minister, known for his trade promotion.

A survey of the chairman and managing directors of 35 companies in the quality goods area showed 78 per cent

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Barbados in focus

Long distance life cover

House buying for globetrotters

Young, single and expatriate

Barbados in focus

Long distance life cover

The cola wars are hotting up again and this time the main battleground is Europe. This week, Pepsi-Cola opened up a new front in the offensive by unveiling a secret weapon: Pepsi Max, a diet cola designed to taste like the original product.

The product, to be marketed initially in Britain and Italy, is the first developed by the company specifically for non-American consumers. If it succeeds, it is likely to be followed by others which acknowledge that tastes in the US are not always shared in the rest of the world.

The primary target is a share of Coca-Cola's international sales. Three times larger than Pepsi's, they provide more than two thirds of Coke's turnover and three quarters of its operating profits. But Pepsi believes Max can also expand the total soft drinks market, particularly in Europe and Latin America where cola consumption is a fraction of US levels.

"This is more than just a line extension that will shift shares between brands. The aim is to create a new market segment," says Don Holdsworth, vice-president of marketing at Pepsi-Cola International (PCI). "We can make a huge leap forward and have a superb opportunity to open up markets where diet colas have never taken off."

His confidence is underpinned by the lengths to which Pepsi has gone to ensure success. In bringing Max to market, the company turned its traditional approach to innovation and marketing on its head. For the first time, it sought to discover at the outset what consumers really wanted and then created a product around it.

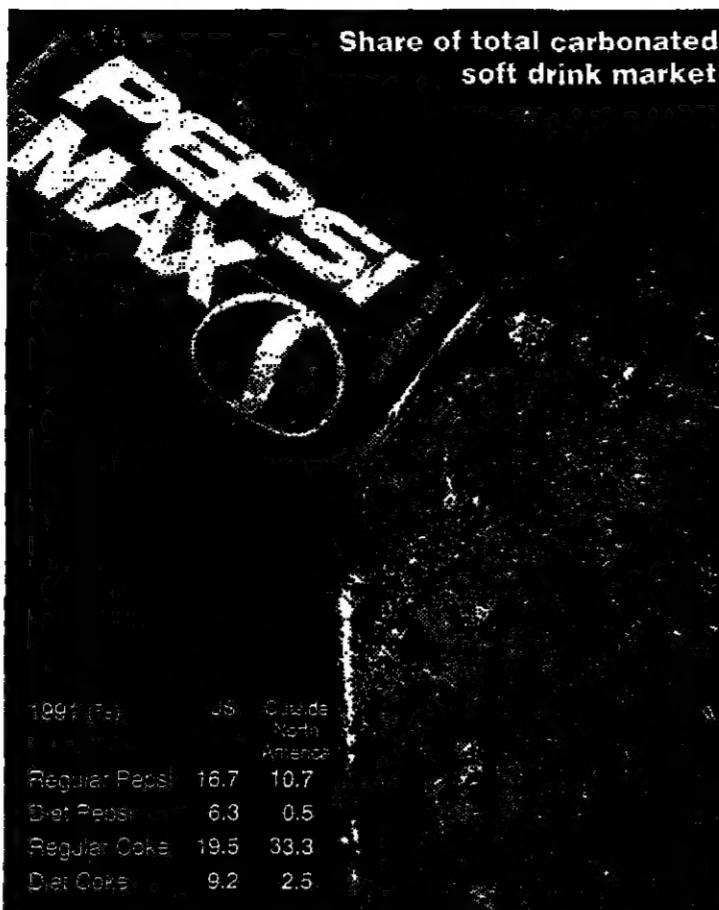
"In the past, we would bring in a product and see if people liked it," says Holdsworth. "In this case, everything was open from the beginning. We didn't start out with a product, a concept or an advertising campaign."

The story began 18 months ago when Pepsi set itself the challenge of wooing international soft drinks consumers who were health-conscious but disliked diet colas. Though a quarter of US soft drinks consumption, diet colas are less than 4 per cent of the market in the rest of the world. Since diet drinkers imbibe 13 per cent more on average than consumers of regular colas, that translates into a big loss of potential sales.

Market research among non-US consumers who had tried, but rejected, diet colas revealed two main problems. One was the distinctive, slightly bitter, after-taste left by artificial sweeteners. The other was image. Many consumers, particularly in Latin countries,

Pepsi-Cola is battling for Europe's taste-buds with the launch of its new diet drink, writes Guy de Jonquieres

Clash of the cans



regarded diet products as effeminate or associated them with disorders such as diabetes and obesity.

However, the research was frustratingly imprecise. It could not establish exactly what it was about the flavour consumers disliked – or what they would prefer – because they all used different words to describe tastes and flavours.

To crack the problem, Pepsi set up panels of volunteers from its research centre and instructed them to define a common vocabulary to describe subtle variations in the taste and "mouthfeel" of colas.

After six months of carefully controlled tests and cross-checking with consumers, the panels broke down into four separate elements what the public meant by "after-taste".

Armed with this information, Pepsi's chemists went to work. Using a new blend of basic ingredients, injecting a "top note" flavour and adding ASK – a new sweetener not yet approved in the US – to the standard aspartame, they were able to devise a sugar-free formula with a muted after-taste which went down well in consumer trials.

The next task was to find a suitable name and packaging format – again in close consultation with consumer "focus groups" in the target markets. Out of a list of 13 possible names, which included "Bold", "Plus" and "Xt", the choice came down to "Max" and "Pepsi One". The former was picked because it suggested maximum cola taste and carried across different languages.

The search for the right packaging also began with a clean slate. Products bearing the Pepsi brand have used red and blue colours since the 1930s, since when there have only been four packaging redesigns. "Until now, colour design was more heritage than anything else," says Mark Blecher, manager of the Max project.

He decided for the first time to test alternatives by asking consumers what different-coloured cans evoked. It turned out that everyone associated red cans with coke and red and blue with cola, but that adding other colours simply confused people. It was decided to stick with Pepsi's traditional livery, albeit re-styled for use with Max.

The final – and in some ways trickiest – decision was on the advertising campaign. Prompted by market research which suggested that Max required an adventurous, masculine image, Pepsi commissioned two commercials featuring rock-climbers and sky-divers. The company's executives pronounced them a success. However, test audiences voted them boring.

Pepsi went back to the editing room and jazzed them up. As an insurance policy, it also re-shot an existing commercial for Mountain Dew – a soft drink sold mainly in the US – substituting cans of Pepsi Max. In the end, this proved to be the one viewers liked best, though Pepsi may still use the other commercials in some markets.

The company is keeping its options open about how fast it rolls Max out internationally and whether it will become a truly global brand. Much will depend on the results of test-marketing in Britain and Italy, chosen because of their widely different patterns of soft-drink consumption.

However, Holdsworth insists that Max is destined to become a leading product line. "We are not talking about 5 per cent of the market – if it only got that, something in the development process would have gone awry. It is a long-term brand, we expect it to be on the market permanently."

He is confident that, if Max succeeds, Pepsi will have the market to itself for some time. Coke's large share of international soft drinks sales, he argues, means it would stand to gain little volume if it launched a rival drink, and would risk cannibalising its product range.

Toasting the appeal of cider

A wider variety has helped revitalise sales and attract more consumers, reports Philip Rawstorne

Cider is the fastest growing sector of the UK drinks market.

Intensive brand advertising, increased distribution through pubs and supermarkets and lower excise duties have contributed to the growth. However, cider sales have been driven in particular by a vigorous, industry-wide programme of new product development which has attracted new consumers and revitalised the appeal of older, mainstream brands.

Since 1988, the industry has shown remarkable vitality in raising sales 36 per cent to 84 million gallons a year with an estimated retail value of £750m. Even in the face of recession last year, volume sales increased nearly 10 per cent while beer consumption declined 3 per cent.

Until the early 1980s, consumers were offered little choice beyond dry and sweet cider. Then Merrydown, the small, Sussex-based cider-maker, established a premium segment. Unable to compete against the mainstream volume brands, such as Bulmer's Strongbow and Woodpecker and Taunton's Dry Blackthorn, Merrydown carved out a higher-margin niche for its bottled vintage cider, which it packaged and positioned as an alternative to wine.

It was several years, however, before the rest of the industry began to exploit the opportunities opened by Merrydown, to move cider into the more fashionable sector of the drinks market.

Taunton started the push for growth through the development of new products in 1986. Diamond White, a bottled, strong white cider, was introduced as a competitor to premium lagers. It was an instant success. Today, with Diamond Blue, a pink-tinted, lower-strength cider aimed at women, the brand dominates the premium sector and is still growing strongly.

Taunton followed with the launch in 1989 of Red Rock, a draught cider made less gassy and acidic for "session" drinking and aimed once more at young lager consumers. Supported by £5m of quirky advertising, it has secured

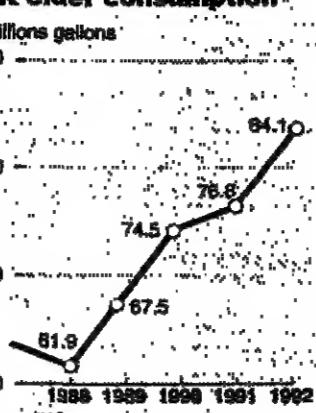
a 3.5 per cent share of the draught cider market.

"Fermented apple juice can provide a basis for an extraordinary range of drinks of different colours and tastes," says Andy Nash, Taunton's marketing director.

Learning from Taunton's initiatives, the rest of the industry quickly widened the search for new ways of presenting its basic product and the pace of innovation accelerated. It sought ideas by investigating trends in international drinks and consumer goods markets as well as in the UK.

"Talking to consumers can help to identify gaps in the market and enable you to design products to fit them," says Elaine Robinson, marketing director for Gaymer Group,

UK cider consumption



Source: NACM

the industry's third-largest company. "But you have to look elsewhere for the big ideas, the leaps of imagination that really change the market."

Gaymer, anticipating the revival of real ale in the UK, introduced Addlestone's, a cask-conditioned cider. But it drew inspiration from the port wine industry for the 1989 launch of K, a strong, dry, bottled cider. Packaged in a matt black bottle, labelled with a bold red K, it is aimed at young, style-conscious drinkers. It is the most expensive cider, selling at up to £2.50 a bottle, but it is already in the top four premium brands.

Gaymer and Merrydown have

now joined forces to push another new product, Merrydown's vintage draught in the UK pub market.

Bulmer, the industry leader, concerned primarily with the distribution and marketing of Strongbow and Woodpecker, its big volume brands, reacted slowly to Taunton's new product introductions. It launched Max, Strongbow Super and 1080 as premium products; and all readily found profitable niches.

But it is only in the past two years, with a development team under Gray Oliver, Gaymer's former marketing director, backed by a £2.5m technical research centre, that Bulmer has focused on new products.

They have been pouring on to the market at an impressive rate. Scrumpy Jack, a half-forgotten brand owned by Bulmer's subsidiary, Symonds, was subtly refined and revived. With promotional support of only £500,000, it has already overtaken Red Rock to become the leading premium draught cider.

Discovery, made from the first apple pressing, has been introduced as a lightly sparkling "cider nouveau". There has been another premium bottled product, 1727, and Hockhams, a wine alternative.

Black Jack, now being test marketed, combines cider with extracts of malt and yeast. From its Stassen subsidiary in Belgium, Bulmer is introducing ciders flavoured with natural fruit juices.

Oliver says he is now investigating the use of cider as a base for higher-strength aperitifs and liqueurs.

With consumers eager for choice and more adventurous in their tastes, Taunton's output of new products shows no signs of flagging. It brought five products to market in seven months last year: Brody, a golden cider which sold in bottles in six weeks after its launch; Applewood and Moonstone, adult long drinks; Frés, a light sparkling cider; and Drum, a white perry.

All this activity has not only helped lift the overall cider market but has increased the premium sector from 2 per cent in 1986 to 16 per cent last year.

TECHNOLOGY

Louise Kehoe looks at moves in the US to establish high-definition television standards

A blurred vision of the future

Couch potatoes take note. The technical standards that may determine the quality of the television pictures you can watch for the next several decades are about to be decided in Alexandria, Virginia, a suburb of Washington DC.

This is the site of tests conducted by the Federal Communication Committee's advisory committee on advanced television. For the past year it has been a hive of activity as four industry groups have competed to display the clearest and brightest television pictures.

While the task facing this panel has been to select technical standards for the US, it appears their decision may also strongly influence high-definition television standards in Europe, in the wake of the disintegration of European Community efforts to develop a home-grown version of HDTV.

Exhaustive – and, according to participants, exhausting – tests of five proposed versions of HDTV (two from one of the groups) have

not yet produced a clear winner. Last week, the FCC panel, which represents the biggest companies in US television, deferred a decision, urging three of the four groups involved to unite in an effort to set a "world-leading standard" for HDTV.

The panel concluded that each of the proposed systems had some shortcomings. One system, from NHK, Japan's public broadcasting corporation, was ruled out because

Competing HDTV groups may form a broad alliance

It uses analogue technology. The FCC had already indicated its preference for a digital system, which will transform the TV set into a multi-purpose display for TV and computer images.

Richard Wiley, chairman of the advisory committee, said a "grand

alliance" of the companies competing to set the standard would combine the best elements of each one's technology.

Already, two of the three groups – General Instrument with the Massachusetts Institute of Technology and Zenith with AT&T – have agreed to share royalties if either side wins the competition. A third consortium comprising NBC, the US television station, Thomson of France, Philips of the Netherlands and David Sarnoff Research Centre and Compression Labs of the US, has the choice of competing or collaborating with other participants.

Drawing the industry groups together will be a delicate process, because they have been contestants in the first round of the competition to establish industry standards. However, Wiley said that FCC panel members will help to negotiate an agreement between the groups.

The advisory panel's decision is now likely to be postponed for several months. This could delay the FCC's timetable for the final selection of an HDTV standard. The agency had hoped to make a final choice by the end of this year.

Pragmatism appears likely to prevail, however, and the consensus is that it will be possible to

blend the best aspects of each

HDTV projections

Estimated consumer sales by volume

Annual estimated revenues

\$m (1992 prices)

Japan USA Europe

1995 1996 1997 1998 1999 2000 2001 2002 2003 2004

1995 1996 1997 1998 1999 2000 2001 2002 2003 2004

1995 1996 1997 1998 1999 2000 2001 2002 2003 2004

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LUXOTTICA® GROUP

S.p.A. - Registered Offices in Milan, Piazzale Lotto, 2
Paid in Capital Stock, L. Lira 45,050,000,000
Fiscal Code no. 00891030272 - VAT no. 10182640150
Registered with the Court of Milan, no. 0308941/41
Registered with the Milan Chamber of Commerce, no. 1348058

NOTICE OF CALL

The shareholders of Luxottica Group S.p.A. are hereby convened for an ordinary shareholders' meeting to be held on 19th April, 1993 on first call, and, if necessary, on 7th June, 1993 on second call, in New York at the New York Stock Exchange, 3 Broad Street, Board Room, at 10:30 a.m., to resolve upon the following:

Agenda

- Submission and approval of the Company's balance sheet as at 31st December, 1992 and of the reports thereon of the Board of Directors and the Board of Statutory Auditors;
- Resolution about the distribution of profits;
- Submission of the consolidated financial statements as at 31st December, 1992;
- Determination of the compensation for the members of the company's Board of Directors and Executive Committee;
- Determination of the compensation of the members of the Board of Statutory Auditors;
- Miscellaneous.

In order to be entitled to attend the meeting, the shareholders will have to deposit the shares, by virtue of which they have voting powers, at least five days prior to the date of the meeting, with the Company's registered offices or with Crediti Italiani, Treviso Branch, Milan Branch or New York Branch. The holders of ADRs, listed at the New York Stock Exchange, each representing one ordinary share, who wish to attend the shareholders' meeting personally, should contact the Company, Mrs Susi Belli, Italy (tel. 0139/43762241), by March 10, 1993, in order to be informed about the requirements to be fulfilled to attend the meeting and cast the vote.

Milan, March 4, 1993.

Luxottica Group S.p.A.
for the Board of Directors
The Chairman
Leonardo Del Vecchio

LEGAL NOTICES

Members Voluntary Wind-up

Company Number: 2231096
Notice to Creditors
I AM A MEMBER OF THE
LIMITED (BY LIQUIDATION)
NOTICE IS HEREBY GIVEN, that the directors
of the above-named company are resolved on or
before 25th March 1993 to wind up the business of the
company and, if so required, to provide for the
payment of debts and other liabilities of
their creditors, if any, to T R Harris and C J Hughes,
both of Coopers & Lybrand, 51
St. Andrew's House, 20 St. Andrew's Street, London
EC4A 3AY, the liquidators of the said
company, and, if so required by notice or writing
from any creditor, to make an arrangement
with him, to come to an agreed date and date
or claims at such time and place as shall be
specified in such notice, or in default thereof they
will be excluded from the benefit of any
arrangement between the liquidators and persons
so entitled to make an arrangement with them.

Dated: 26 February 1993.

Signed: T R Harris, John Liquidator

Company Number: 2231096

I AM A MEMBER OF THE
LIMITED
NOTICE IS HEREBY GIVEN, that the
Company held at the office of Daicel-Isolite
Bank, 10th Floor, 100 Newgate Street,
London EC1A 5QH on 23 February 1993,
the following Special and Ordinary Resolutions
were duly passed:

ORDINARY RESOLUTION
THAT the Company be wound up voluntarily.

ORDINARY RESOLUTION
THAT Christopher John Hughes and Timothy
Richard Harris of Coopers & Lybrand, 51
St. Andrew's House, 20 St. Andrew's Street, London
EC4A 3AY be appointed joint liquidators and
liquidators for the purposes of the aforesaid
wind-up and any act required or authorised
under my resolution to be done by the liquidators
is to be done by all or any one or more of the
members for the time being holding that office.

Signed: D A Lomas
Chairman

PERSONAL

PUBLIC SPEAKING

Training and
speech-writing by award
winning speaker. First
lesson free.

Tel: (0727) 861133.

Not that we don't believe in catching them
while they're young. WWF also organises
special training courses to help teachers incor-
porate conservation into the curriculum.

20,000 primary teachers in Madagascar
have already taken part.

And WWF produce teaching aids as well
as teachers.

We commission educational
fact-sheets, booklets, posters
and videos in over twenty
different languages.

These are dis-
tributed to schools
and colleges
all over the
world.

If you
can

help our work with a donation or a legacy
please write to the membership officer at the
address opposite.

You only have to look around you to see
that the world still has an awful lot to learn
about conservation.

Outside the industrialised west, no-one
has to be told to respect their elders. It's
simply the way society is organised.

Which is why WWF - World Wide Fund
for Nature tries to work with older people in
the villages of the rainforest. With WWF's
help, they learn to teach the younger mem-
bers of their communities about conservation.

In Kafue Flats, Zambia, it's Chief
Hansuanda (93), our man in Anja-
vavavao, northern Madagascar.

Chief Bakary (78), is our man in Anja-
vavavao, northern Madagascar.

In Ban Klong Sai, Thailand, we invoke
the Venerable Paparo Bhikkhu, seventy-
three year old chief Buddhist monk.

This isn't just expediency, it's how WWF
believes conservation projects should be run.

Before you teach someone, we believe
you have to learn from them.

Only then are we able to gain the confi-
dence of the village elders.

Once they realise we're on their side, our
elderly converts promote conservation with
a real zeal that bodes well for their years.

"Uncle" Prom (66), another of our Thai
community leaders, tells us that he frequently
gets scolded when he starts telling people in
the market that they should leave the forests
alone. But he gets results.

Uncle Prom and his fellow villagers
recently managed to prevent a new logging
concession, and set up a community forest
where tree felling is now forbidden.

Ninety-three year old Chief Hansuanda
also makes things happen.

Income from the Kafue Flats game reserve
in Zambia, funding a school, a clinic and
new water boreholes for the local villages.

In Madagascar, seventy-eight year old
Chief Bakary's village makes a profit by
selling fruit grown in their new tree nursery.

More importantly, Chief Bakary's village
now takes fewer trees from the rainforest
because the nursery can provide firewood
and poles for construction.



**HE'S JUST ABOUT OLD ENOUGH
FOR OUR TEACHER TRAINING PROGRAMME.**

PEOPLE

Taylor to combine Textiles roles

Sir Christopher Hogg, an
adviser to the Cadbury com-
mittee on corporate gover-
nance which recommended
that the roles of chairman and
chief executive be split, is
handing the chairmanship of
Courtaulds Textiles to current
chief executive Martin Taylor.

"Cadbury is not doctrinaire
on the subject," Hogg argues.
"Actually, I'm not in favour of
combining the offices. I did it
myself for ten years at Court-
aulds; for the first half of that
period the argument for it was
very strong, in the second half,
much less so."

The decision to make 40-
year-old Taylor chairman
appears largely to have been
dictated by the fact that the
obvious candidate, non-executive
director Alan Hichens, instead
had made clear he was
unavailable.

"First, he has an enormous
amount on his plate," says
Hogg. "and moreover, whereas
he felt very comfortable making
sure there was no abuse of
power, he thought that after
three years on the board he did
not know enough about the
industry to be able to supply
the strategic vision required of
a chairman."

Hichens is chairman of
McCaron and Y J Lovell Holdings,
and has some ten other
non-executive directorships.

Of Taylor, a Courtaulds high-
flyer and former Financial
Times journalist, Hogg adds:

"Martin is less of a potential
power-abuser than anyone I
can think of." Taylor, for his
part, contends Hichens is one
of the most forceful non-execu-
tives he has met - "marvel-
lous and terrifying".

The sudden death of 53-year-
old Ian Rae has prompted fur-
ther boardroom changes with
Andrew Harrison, 35, presently
finance director, moving to
take charge of home furnishings
and the UK branded cloth-
ing business, Rae's domain.

During Alan Sugar's unsuc-
cessful attempt last December
to buy back the shares he did
not already own, he agreed to
appoint two non-executive
directors to the board. After
the bid was defeated by share-
holders, Amstrad advertised
for one applicant with suffi-
cient senior experience to be
able to "appraise all financial
aspects of the company", and
another who "should be an
industrialist with a consumer
product manufacturing back-
ground, or be highly experi-
enced in the distribution of
consumer products to trade
customers".

Samson fits both categories.
He has considerable experience
in the UK industrial electron-
ics and consumer products
industry gained with Plessey,
Standard Telephones and
Cables, where he was a main
board director, and more
recently at GEC, where he was
managing director of Hotpoint
and later managing director of
GEC's consumer products
group from 1985 to 1989.

Samson, now 64, subse-
quently joined Yale and Valor
where he was group managing
director until two years ago
when the group was acquired
by Williams Holdings.

As if he were not busy
enough, Taylor meanwhile sig-
nals that he will shortly pick
up his first outside director-
ship - an FTSE 100 company

in an unrelated business.

Samson is replaced by
Pippa Wicks, 38, who joined
from Bain & Company, also
Harrison's training ground, two
years ago as business develop-
ment manager.

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from

Malcolm X. Spike Lee's movie portrait of the black activist who spent 12 years breathing for the Nation of Islam until his assassination in 1965, is three hours 20 minutes long. At the end we are still not sure what we are supposed to have been watching. Propaganda? Biography? Social history? Indigation-as-cinema?

A diffuse mixture of all three is the answer. Aiming to appeal to the widest possible movie constituency, Lee has made the blandest possible movie. And perhaps, once a major studio (Warner) and major star (Denzel Washington) were involved, plus an expanding budget into which everyone from Time Warner to the Reverend Jessie Jackson threw bundles of money, the writing was on the wall. In the finished movie, the "X" in Malcolm X comes to stand not for the shock-horror lexical sign scrawled on the poster but for that characterless all-purpose cipher we use in equations.

X for Mr Everyman. X for Take The Cardboard Political Hero You First Think Of and then multiply by four: one for each of the serial guises Denzel Washington adopts as we traverse the stations of the black prophet's cross. Lee's film begins in a stylised 1940s America, with a swooping/craving camera, a suit-clad young hero and his pal (played by Spike Lee) and a dance-hall scene that could have stayed in from John Waters' *Hairspray*. This is a flippant and sumptuously disingenuous way to lead up to Malcolm's start in life as a street pimp and petty crook.

Then we follow our hero into the slammer. Film noir menace, gritty close-ups; picture of a black man hardening to the punitive reality of the white man. The movie's third and most sustained Malcolm comes next. A meeting with a fellow-prisoner leads him to Nation Of Islam leader Elijah Muhammad and confirms our man in his firebrand vocation as a race-war orator. Soon we are off into the street marches backed by inspirational music; the streams of anti-white invective; the famously brusque response to JFK's assassination ("The chickens have come home to roost"); and the media Malcolm who burst into the TV and newswear age to make the sound-bite bite.

But already, here in the film's sprawling midsection, we are hearing a simultaneous and different sound: that of a film-maker trying to retreat at the same time that he advances. While not overtly distorting the facts about his hate-prophet protagonist, a Spike Lee aware of how many non-black people he must keep from stomping from the cinema if he is to make his money back increasingly muffles those facts. The "chickens" quote, for example, is hidden half-audibly inside a montage of sounds and images conveying the post-Dallas frenzy. And the words for Malcolm's street speeches are delivered by Denzel Washington with actorly skill rather than incendiary snap - and are nearly all taken from his less virulent orations.

Lee, of course, could defend this blinding-out of the middle-period Malcolm by citing the fourth and last Malcolm: the man who went to Mecca in 1964, a year before his death, and came back a changed, more peaceable man.

Is it too late for some kind statesman to insert into the Maastricht Treaty a clause banning all European programme blurb from this country? Please, please, please? And is it too much to ask anyone visiting the Compagnie Philippe Genty, now at Sadler's Wells for a fortnight, to refrain from reading the programme? Genty's show, *Forget Me Not*, has some enthralling episodes - entralling till you read the poetic meanings Genty attaches to them. I quote: "So who's falling? You, the reader; Or me, the scribbler? It all depends on which memory we're in. Mine. Or yours." One (typical) biography tells us that Catherine Martin "was a happy little girl amongst her twenty midget brothers and sisters. Enchanting music was always flowing in her head, her pretty little



Denzel Washington as Malcolm X meets Elijah Muhammad in Spike Lee's film

Cinema/Nigel Andrews

Radical chic, not racial rage

Plucking a new name from the Arab thesaurus - El-Hajj Malik El-Shabazz - he renounced his separatist views. Thanks to this lucky accident of history the film can segue its disarmingly emasculated pre-64 Malcolm into the authentically emasculated figure of the last year. Then it is into the Audubon Ballroom, New York, for the glorifying martyrdom by Nation of Islam assassins.

Malcolm X achieves the remarkable feat of taking a confrontational hero and never really confronting him. Good or evil, crackpot or calculating, Malcolm X raised the emotional stakes of the civil rights debate. A man who made slap-in-the-face speeches deserves a film with moments of slap-in-the-face impact.

But *Malcolm X* is radical chic in the worst sense. It turns its hero into a die-in product of yesterday's zip-top fashions, beautified and befeasted for today by the casting of Denzel Washington. This actor has become today's answer to Sidney Poitier: he is almost impossible to view in any light other than Mr Nice Guy. *Malcolm X* should have been a questing, provocative movie about the limits - or non-limits - of racial indignation. It should have kept alive the dramatic torch it lights in the inflammatory opening credits sequence, as the American flag is cross-cut with footage of the Rodney King beating. Instead it becomes a mixture of *Black Godchild* and *Guess Who's Coming To The Assasination*. The chickens, instead of coming home to roost, are allowed to chicken out.

*
Toys belongs to that genre of allegorical fiction summarisable as "All The World's A (suppily missing word)." Where Orwell gave us the world as an animal farm, Fritz Lang as a futuristic

city, Swift as a package tour to Paraheland, writer-director Barry Levinson opts for a toy factory. The "Zev Toys" plant puffs away on the skyline, like a power station built from play-blocks. Here funny-innocent Leslie Zev (Robin Williams) and his funny-robotic sister Alastair (Joan Cusack) strive to carry on their late-deceased Dad's traditions of fertile, simple-hearted inventiveness.

But lo! Trouble in Paradise. Dad, it transpires, has willed the place to their harking mad uncle, General Michael Gambo. He - a Dr Strangelove with extra weight and a funny accent - wants to turn Zev Toys into Zev Weapons.

MALCOLM X (15)
Spike Lee

TOYS (PG)
Barry LevinsonCONSENTING ADULTS (15)
Alan J. Pakula

The Oscar-nominated costumes and designs steal the show. Not only that: they throw a honking great brick through the film's plot and leave a mess of shattered ideals. Levinson nursed this pet project apparently for 12 years, all through grown-up films like *Good Morning Vietnam*, *Rain Man* and *Beauty*. But the movie as now realised is poised between the arch and the preachy. While the design caprices constantly bewitch our eyes - the country mansion that opens like a picture-book, the factory wing shaped like a giant elephant, the hilly green corridor with crossings for toy ducks - the message delivered to our ears is less winning. It are the mighty fallen on hard times.

should say "Be innocent." Instead, scrambled by infantilist sentimentality, it sounds more like "Be winsome, whimsical or retarded."

Americans, being innocent anyway, cannot "do" innocence. Thinking it something separate from themselves, they caricature it. Cusack and Williams both mug and wisecrack bravely to avert coyness. Williams alone is a one-man Wright brothers in his bid to achieve verbal flights-of-fancy despite the sticky terrain - but they keep seizing up in whimsy. What can a grown actress do when required to go night-night in a giant lacy-fringed cradle?

Our own Mr Gambo thrives best as the heavyweight cuckoo lumbering into the alien nest. The Gambonic use of eyebrow and slow-cranned nasal drawl, even the hardworking American accent (given a brief early soliloquy of comic justification), help to give the film what it most needs: not more merciful comic lightness but a large chunk of deranged comic solidity.

Finally, here is a structural breakdown to assist you in enjoying *Consenting Adults*. Or in deciding if you want to go at all. First part: mildly hypnotic tale of clean-living couple (Kevin Kline, Mary Elizabeth Mastrantonio) led into criminal and sexual temptation by new neighbour and wife (Kevin Spacey, Rebecca Miller). Second part: loony thriller in which Kline chases evil Spacey across Carolina while the womenfolk sit around twiddling their thumbs. Third part: end credits and dawning realisation that there were even more holes and inanities in the plot than you first thought.

Alan J. Pakula, who once made *Knife*, directed Matthew Chapman, who once made *Strangers* (Kiss), screenwriter. How are the mighty fallen on hard times.

Dance/Alastair Macaulay

Philippe Genty's 'Forget Me Not'

feet kept moving gracefully." (Genty soon put a stop to that, by the way.)

Genty is an illusionist. Watching his work is simple, and often pleasurable. When his illusions are at their best, they achieve far greater poetic eloquence than his blunt, and even when they are feeble, his spell misses the mark. In *Forget Me Not*, he and his seven performers conjure up vision upon vision. Sometimes we see how the illusion is achieved, as when, early on, we discern that half the 14 people in evening dress are in fact life-size puppets; and then we laugh. Sometimes, as when one woman is suddenly replaced out of thin fabric by another, we do not

know how it is done and then we are amazed.

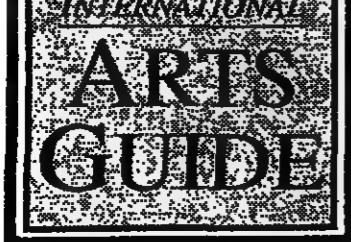
Forget Me Not has three dominant metaphors: the connection between people and apes; that between people and puppet; and the emergence of people from base material. We see an ape in an evening dress watching all the rest of the spectacle, and we see figures in evening dresses suddenly acquiring ape heads. Genty acquires some *Planet of the Apes* idea here, but he seldom develops it interestingly. And the person/puppet theme is too thinly developed - despite marvellous incidents. Humans turn into dolls, and vice versa; or humans are confronted by horrid amoebae, mashed to it by horrid membrane and soaked

back into the bowels.

"This is not just dance," says Genty's programme stuff. Actually, this is just not dance - though it contains bits of social dance and acrobatic movement and is wordless. It is less like dance than Pilobolus (which it resembles or imitates), because it has no particular overall rhythmic coherence. It also lacks the dream logic to tie its metaphors into a fluent work of theatrical art.

A pity. The eloquence of its best passages turns out to be just a passing effect. And the occasional cuteness of French humour is another problem. *Forget Me Not* is really just an absorbing circus trick. You cannot help wishing (like Genty) that it were something more.

Sadler's Wells until March 13



City Orchestra at Palau de la Música on Fri, Sat and Sun morning, in a programme including Chopin's First Piano Concerto (Bela Davidovich) and Shostakovich's First Symphony (268000).

■ BOLOGNA

Teatro Comunale Tonight, Sun afternoon, Tues: Bruno Bartoletti conducts final performances of Elijah Moshinsky's production of Simon Boccanegra, with alternating casts including Renato Bruson, Roberto Scanduzzi and Lucia Mazzaria. March 15: Shura Cherkassky. March 23: first night of Adriana Lecouvreur (529999).

■ FLORENCE

Teatro Comunale Tomorrow and Sun afternoon: Spiros Argiris conducts final performances of the Ponnelle/Cologne production of *Die Frau ohne Schatten*, with Robert Schunk, Sabine Hoss, Bernd Weikl, Janis Martin and Hanna Schwarz. March 16: first night of *La Cenerentola* (277923).

■ LONDON

THEATRE
● The Importance of Being Earnest: Maggie Smith, Alex Jennings and Susannah Harker in Oscar Wilde's most popular comedy. Nicholas Hytner directs. Now in previews, Press night on Tues (Aldwych 071-536 6404)
● Carousels: a triumphant revival of the Rodgers and

Hammerstein musical. Till March 27 (National Theatre 071-922 2222)

● Playland: Athol Fugard directs British premiere of his latest play with John Kani and Sean Taylor, leading actors from Johannesburg's Market Theatre (Donmar Warehouse 071-867 1150)

● Hamlet: Kenneth Branagh stars in Adrian Noble's uncut version of Shakespeare's play. Transfers to Stratford after March 11 (Barbican 071-838 8991)

OPERA/DANCE

Covent Garden Colin Davis returns to the Royal Opera to conduct first night of Harry Kupfer's new production of *La Damnation de Faust* on Mon (in repertory) till March 25 with cast including Olga Borodina and Samuel Ramey. Gwyneth Jones sings title role in Andrei Serban's production of Turandot tonight.

Sat, Tues and next Thurs.

Wednesday: Il barbiere di Siviglia. Wed: Royal Ballet triple bill including David Bintley's

Tomeaux and Forsythe's in the Middle (071-240 1066)

Coliseum ENO repertory consists of *The Mikado* tonight, *Rigoletto* tomorrow and next Wed and Don Pasquale on Sat (071-836 3161)

Sadler's Wells Compagnie

Philippe Genty daily except Sun and Mon till March 13 (071-278 8316)

CONCERTS

South Bank Centre Tonight:

Leonard Slatkin conducts

Philharmonia Orchestra in works

by James MacMillan, Prokofiev

and Shostakovich, with piano

soloist Evgeny Kissin. Tomorrow:

Rafael Frühbeck de Burgos conducts Vienna Symphony Orchestra in Mahler's Third Symphony. Sat: Slatkin conducts works by Britten, Walton and Milner. Sat in QE Hall: Edward Downes conducts Verdi's Aroldo. Sun afternoon: Lazar Berman piano recital. Mon: Chick Corea. Tues: Nevill Marriner conducts Philharmonia Orchestra, with piano soloist Alfred Brendel. Wed: Peter Maxwell Davies conducts RPO. Wed in QE Hall: Orchestra of Age of Enlightenment plays Boccherini. Next Fri: Rattle conducts CBSO (071-928 8660)

Barbican Tonight: Mstislav Rostropovich cello recital. Sat: Gershwin evening. Sun afternoon: Evgeny Kissin piano recital. Sun evening: Rostropovich conducts LSO in works by Britten. Mon: all-Elgar programme conducted by Charles Mackerras. Tues: David Atherton conducts Beethoven and Tippett, with piano soloist Stephen Kovacevich. Wed: Orchestra of Flanders. March 14: Rostropovich conducts Peter Grimes (071-838 8891). Tomorrow at St John's Smith Square: Elly Ameling is soloist in Bach concert with Academy of London. Sun: English Baroque Choir sings Alleluia! Bach and Poulenc (071-222 1061)

■ GENOA

Teatro Carlo Felice Tonight, Sun afternoon, next Tues and Sun:

Jan Latham König conducts

Alberto Fassini's production of Roberto Devereux, with

alternating casts including Raina

Kabaivanska, Gloria Scalchi and Vincenzo La Scala. Tomorrow and Sat afternoon: Antoni Wit conducts orchestral works by Scriabin (589329)

■ MADRID

Auditorio Nacional de Música Tonight: Marisa Tanzen piano recital. Tomorrow, Fri, Sat: Walter Weller conducts Spanish National Orchestra in works by Arrigo, Weber and Schubert, with clarinet soloist Enrique Pérez Piquer (337 0100).

■ MILAN

Teatro alla Scala Tomorrow:

Alfredo Kraus song recital. Sat:

Riccardo Muti conducts revival of Giorgio Strehler's production of Don Giovanni, with William Shimell, Carol Vaness and Cecilia Bartoli (runs with alternating casts) till March 20, next performances on Sun, Tues and Wed). Mon: Ulf Schirmer conducts Orchestra of La Scala in works by Mozart and Bartók (7200 3744)

■ ROME

Teatro Olimpico Tonight:

Petersen Quartet plays string

quartets by Beethoven and

Schubert. Next Thurs: Dmitri and

Vladimir Ashkenazy (323 4890)

Teatro dell'Opera Tonight, Sun, next Wed, Fri and Sun: Die

Fledermaus (sung in Italian).

Mon: Krzysztof Penderecki

conducts Sinfonia Varsovia in

works by Prokofiev, Penderecki

and Beethoven. Next Thurs:

London Theatre

Fugard's 'Playland'

Athol Fugard's *Playland* is

the best play to arrive in

London since Tony Kushner's

Angels in America at the Royal

National Theatre last year.

The piece has a seriousness

of purpose and a tautness of

writing seldom seen on a

European stage.

It is not just that the subject

matters, though of course it does:

the watchman lives up to it.

Fugard, the South African

playwright now in his early

sixties, has a prolific output

behind him. His last play

Pleasing most people part of the time



The rapid growth of part-time and flexible work is one of those rare economic trends that seems to benefit almost everybody.

Companies gain more adaptable, more committed and cheaper workers. Employees gain greater variety in choosing when and for how long they work, which is especially useful to the growing number of women workers struggling to combine work and family responsibilities.

About a quarter of all UK employees are now defined as part-time - meaning they work fewer than 21 hours a week - and the trend is upwards. The Institute for Employment Research at Warwick University estimates that by the year 2000 1.2m full-time jobs in manufacturing and utilities will disappear and 2m service-sector jobs will be created, about half of which will be part-time.

The trend may not seem benign to the 3,000 full-time employees at the Burton and BHS retailing chains who have been told in the past few weeks that their jobs are being converted into part-time ones. It will be especially bad news to those workers who are the only breadwinners in a house-

hold. But the large majority of part-time workers are not in that position. They are most often women (4.6m women compared with 1.1m men) working in relatively low-paid service-sector jobs and living in households with two wage-earners - now the most common kind.

It is true that a small number of part-timers would prefer to work full-time. But, according to surveys by the Equal Opportunities Commission, most express greater satisfaction with their jobs than full-timers and have a better record than full-timers on absenteeism and staff turnover. Reduced costs are an additional attraction for employers. According to one recent employers' study, part-time workers cost companies 12 per cent less an hour, on average, than full-time workers.

ABOUT TIME - The Revolution in Work and Family Life
By Patricia Hewitt
IPPR/Rivers Oram Press, £9.95, 183 pages

So where is the catch? According to *About Time*, the latest work from the Institute for Public Policy Research by Patricia Hewitt, former press secretary to Neil Kinnock, the problem is that while only about one in three employees now works a 40-hour, five-day week, most of the UK's employment laws and welfare regulations are based on that standard week.

As a result, about half of part-time workers do not qualify for employment safeguards such as protection from unfair dismissal. About one-third of all part-timers earn less than the national insurance threshold of £54 a week which means that

Most part-time workers express greater job satisfaction than full-timers

employees are excluded from unemployment benefit, sick pay, and maternity pay. Many part-timers are also excluded from company pension funds and redundancy pay.

Despite these problems, Hewitt approves of the emergence of the part-time economy because it provides user-friendly working time - especially for working mothers and people nearing retirement.

She argues in her well-organised, if rather dense, book, for "fair flexibility" - keeping the varied hours and greater productivity of part-timers but giving them the same rights and pay, pro rata, as full-timers. She does not believe that making part-timers more expensive would curtail the supply of part-time jobs, and cites managers who say that flexible labour is more important than cheap labour.

That may be wishful thinking. Feminists might also take issue with the claim that part-time work resolves the

David Goodhart

An eminent Cambridge economist of yesterday, Sir Dennis Robertson, once wrote that if you remained in the same place long enough economic fashion would eventually catch up with you. But it is still worth glancing at the most recent phases of the fashion cycle when they are used to rationalise the latest economic policy shifts.

An instance is the whole group of theories known by the unwieldy name of "endogenous growth", of which you will hear more. For they have been called into play in relation to some Clinton policies, above all the investment credits proposed in the president's fiscal package. These theories are also cited by the French Commissariat General du Plan, which is still alive and kicking, but as a source of long-range analyses rather than of immediate policy.

There are, however, some signs that part-time work is now gaining in status to reach managerial and professional jobs. Less than 3 per cent of employees in that category are now part-timers and it has traditionally been regarded as impossible to combine part-time work with a successful career. But given that the head of personnel at the Department of Social Security can successfully work part-time, a lot of other senior managers, at least in large organisations, ought to be able to follow suit. Better-paid professionals might also seek to trade pay for time off.

About Time does not claim that part-time work is a panacea for unemployment - rightly so, as many part-time jobs go to women who would not otherwise be active in the labour market.

The pendulum later swung against so much emphasis on investment, partly because of disillusion with its fruits and partly because of greater emphasis among policymakers on open trade policies, deregulation and the development of attitudes and skills favourable to growth.

Mainstream economic theory was also called in aid by the sceptics. The reassured orthodoxy was that the growth of output depended on technical progress and the growth of the labour force. Investment was necessary to support this growth; but any attempt to force the pace by installing capital more quickly would lead to rapidly diminishing returns.

Scepticism about the effects of investment was also supported by more down-to-earth "growth accountancy", pioneered by an American econo-

ECONOMIC VIEWPOINT

Endogenous growth - treat with care

by Samuel Brittan

The gap between social and marginal real returns to investment

	Non-residential business sector	UK 1951-73	US 1948-73
	(Per £)	(Per £)	
1 Marginal social return	0.123	0.130	
2 less marginal taxation	-0.026	-0.028	
3 less learning externality	-0.044	-0.054	
4 less demand externality	-0.036	-0.032	
5 plus "animal spirits"	+0.039	+0.035	
6 equals marginal after-tax return to typical shareholder	0.055	0.051	

Capital and output

	1900-79 (Average annual % changes)		
	GDP	Non-residential capital per capita	capital stock per employee
Germany	2.2	2.4	
Italy	2.5	2.8	
Japan	1.1	2.6	
UK	1.4	1.4	
US	1.8	1.5	

For explanation, see text.
Source: Oxford Review of Economic Policy, Winter 1992

If these are eliminated by competition, the benefit to the customer of cheaper and superior products remains.

A third discrepancy arises from what is called the "demand externality". If all firms invest more, output and income will grow more

(This "demand externality" is not the same as the short-term stimulus to output which comes from interest rate cuts or budget deficits. It is rather the counterpart of a long-term increase in the economy's productive potential and therefore in its purchasing power.)

A fourth factor acting in the opposite direction - tending to exaggerate investment returns - is called "animal spirits". This has become a technical term to describe the tendency of professional management to pursue greater size and growth beyond the point which would maximise their shareholders' wealth. It is one distortion masking for too much investment and partly offsets all the other forces making for too little.

Scott has tabulated his reasons for believing that the return to the individual investor much underestimates the true "social" return from installing new capital. The first, which is fairly clear-cut, is that part of the gain is taken away in tax. But a second and bigger reason is what he calls the "learning externality". By this he means that the benefits of investment by one firm spill over to benefit others. For instance, innovation in one industry may for a time lead to what would have happened if one firm had invested on its own.

Scott has deliberately chosen the postwar golden age for his table, when there really were such animal spirits. Since the 1973 oil shock, a negligible

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Reviving UK manufacturing by consensus

From Mr Roger Lyons.

Sir, It is significant that Mark Radcliffe of the CBI's National Manufacturing Council, in writing about the decline of manufacturing in the UK (Letters, March 1), has little to say about those who work in industry.

Yes, the government must play its part. Yes, the "best people" must be attracted into industry by spreading best practice. But nothing is said about those at the sharp end of the decline - the millions who still work in manufacturing and the millions who have lost their jobs in the last two recessions.

To quote Dr Carl Hahn, former chairman of Volkswagen, who spoke at the Royal Society of Arts in London last week:

"Industry needs informed and

knowledgeable input from those working on the assembly line and shop floor - and that requires a new approach entirely to attitude, communication, to education, training and management."

Those are sentiments which MSF, as an union representing a quarter of a million skilled and professional employees in manufacturing industry, heartily applauds.

But how can that new attitude be fostered? Certainly not by management *ditto* or by ministerial disdain.

In our industrial strategy document, Manufacturing Matters, to be launched next week,

we call for the Department of Trade and Industry to establish a manufacturing forum to start the dialogue. It would allow Britain's social partners to forge a consensus on the causes of decline in manufacturing, the nature of the remedies and responsibilities for future success.

Can we expect the CBI's National Manufacturing Council to join us in pressing this proposal?

Roger Lyons,
general secretary,
MSF,
64/66 Wandsworth Common,
Northside,
London SW18 2SH

Community finance would give fillip to Merseyside infrastructure and training

From Mr Jack Stopforth.

Sir, It makes for easy copy to categorise Merseyside with Corsica ("Merseyside covets neighbour's lifestyle", February 26), because of the possibility of the area's receiving Objective One status from the European Community, but it does not explain the benefits we may see as a consequence.

Per capita income in Merseyside is 79.8 per cent of the EC average; Corsica's equivalent figure is nearer 40 per cent. Merseyside's problems are the social consequence of a sophisticated regional economy that has no need to employ people in the numbers it once did.

The final result of the 1992 Irish general election was delayed for technical and legal reasons arising from recounts. But such delays are rare. With more modern techniques, the counting process could be speeded up.

The members of the Plant

Airport and the Olympics bid have attracted massive public subsidy without provoking press fury. And we envy the fact that, as the centre of the north-west's media industry, journalists based there prefer to castigate Liverpool rather than incur the wrath of friends in Manchester. The Liverpool business community wishes Manchester Godspeed, but envies the blind eye its problems enjoy in the media.

Jack Stopforth,
managing director,
Stopforth Bright Anderson,
Exchange Court,
26 Exchange Street East,
Liverpool L2 3PH

envy Manchester's

success.

Nevertheless, I stress that

Austrian farmers are not so independent as the article suggested. Most of them are organised in the *RaiFFEISEN* bank, an organisation paying a fixed price for their agricultural products. They are also supported and protected from foreign competition by the Austrian government - but that is not really independence.

Austria will be a part of the European common market in the near future, in which the farmers will face international competition anyway.

They should switch to a more specialised production, combined with a high level of quality.

Austria should be part of the European family, as problems are solved more easily if you are a member of the family than if you are not.

Finally, I would like to remind Mr Richardson that Austria does not only consist of farmers, although they are a very important part of the Austrian population.

Christoph Ull,
Emmanuel College,
Cambridge CB2 3AP

Austria's farmers not so independent

From Mr Christoph Ull.

Sir, I am glad that David Richardson ("Touring Europe's green and set-aside land", March 2) shares my concern about the living standard of farmers in Austria, especially when the country, in the heart of Europe, becomes a member of the European Community.

Nevertheless, I stress that Austrian farmers are not so independent as the article suggested. Most of them are organised in the *RaiFFEISEN* bank, an organisation paying a fixed price for their agricultural products. They are also supported and protected from foreign competition by the Austrian government - but that is not really independence.

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Christoph Ull,
Emmanuel College,
Cambridge CB2 3AP

Recruiting and retaining finance staff:
an Equal Opportunities perspective and Opportunity 2000

VIRGINIA BOTTOMLEY
Secretary of State for Health

Keynote speaker at a one-day conference
for finance managers in the public and private sector

15 March 1993, 10am - 3.15pm
New Connaught Rooms, London

WHY CHOOSE THE NHS?

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amount would have to be allowed for them. But even in the earlier period, they were not enough to prevent the true estimated social return on investment from being twice as high as the private one.

The wiser exponents of "endogenous growth" are very cautious about recommending a helter-skelter drive to subsidise every kind of investment. Scott warns about the "scope for special interest lobby, not to mention corruption", if attempts were made to discriminate between projects on the basis of their contribution to growth. He concentrates mainly on the determinants to savings in the tax system and on the case for a budget surplus to increase the national savings total. Even here, however, he is very cautious about making room for more capital spending unless investment actually increases to fill the gap, which "writing in the midst of a bad depression must be the immediate concern".

But it would be dishonest of me to stop with these prudential considerations. Many of the real world influences favouring growth are ignored by the new theorists. As the introduction to the Oxford Review remarks, "government thinking about reforms of the regulatory environment receives virtually no support".

Simply looking at the figures, it seems pretty clear that output and investment rise roughly in the same proportion in most countries at most times. Investment seems to me a product rather than a cause of the growth process. Of course, some of the benefits of investment, as of the skilful use of labour or of other inputs, spill over to others beyond those directly responsible. This is a fact of economic life with which we can live.

The strongest aspect of the new theory is its opposition to the stark division between technical progress and investment in the older mainstream theory, which overlooks the all-important "learning by doing". But I am not convinced that putting all the emphasis on investment is right. Investment left to itself is just a cost; and I doubt if the key to prosperity is to throw bricks and mortar, machinery or research laboratories at problems.

Both investment and innovation are parts of a single process. The true link is called entrepreneurship

Single transferable voting empowers electorate

From E M Sydique.

Sir, Gary Titley MEP is correct in writing that the single transferable vote system strengthens the political "bosses" (Letters, March 1). Indeed, it strengthens those who should be the real political bosses - the voters. It removes the power of political parties to decide the order of lists, as in some systems of proportional representation, and thus who is elected.

The final result of the 1992 Irish general election was delayed for technical and legal reasons arising from recounts. But such delays are rare. With more modern techniques, the counting process could be speeded up.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday March 4 1993

Last chance in Russia

FAILURE BREEDS failure. In Russia today it even seems predetermined. But despair is an unaffordable luxury, unaffordable for the Russians and unaffordable for the west as well. Russia is a country of vast resources, copious skills and great importance. No effort should be spared to prevent it from sinking into chaos or returning to an inward-looking despotism. It is this thought, not fear of failure or worries about relatively small sums, which should inform the reconsideration of policy towards Russia to which the Clinton administration is committed.

In any such reconsideration, the administration – indeed the west as a whole – needs to ask itself a few fundamental questions: how much does Russian reform matter? What are the political and economic obstacles to success? And how can the west improve the chances?

After spending trillions of US dollars in protecting itself against the alternative, the west should need no persuading of the desirability of a democratic transformation. Given Russia's location, resources, historic significance and nuclear armament, few foreign policy goals can rival the desirability of Russian success.

Why have things been going wrong? Russia's flirtation with hyperinflation and the continuing collapse in industrial output are not the fruit of 'shock therapy'. On the contrary, they reflect a failure to impose shock therapy. The government did liberalise prices, but it inherited the disintegration of central planning and the breakdown in political and economic relations among the successor states of the Soviet Union. It also had to suffer an explosive increase in central bank credit.

It is not the unique properties of the Russian soul which make it so difficult to introduce the market economy. History is littered with the reputations of pundits who declared that countries could not manage the market economy, until, unexpectedly, they did. Russians are as entrepreneurial as anyone else. Under hyperinflation and grossly inadequate property rights, however, their entrepreneurship is inevitably revealed in speculation, black marketeering and gangsterism.

The Sheffield way

THE 1.5 per cent limit on public sector pay increases announced last autumn is beginning to work. Although the bargaining season proper does not start until April, the government's virtual freeze may stick. The National Health Service unions have rejected 1.5 per cent, but there is no expectation that this will lead to strikes. Teachers have been awarded a similar increase, as have the armed forces. Other public-sector employers, such as British Rail, the post office and the civil service, know the facts of contemporary pay bargaining.

More to the point, local authorities are getting the same message. Kent County Council was the first to announce a 1.5 per cent increase for its white-collar workers, starting in April. Some 20,000 Sheffield council employees have voted to accept a 3.25 per cent cut in pay, in exchange for shorter working hours. The alternative was 1,400 redundancies. The driving force in this instance was not so much the government's pay ceiling as the realisation by the Labour-run council that it is obliged to produce a budget that does not breach the limit set by the Department of the Environment.

Polluted land

THE GOVERNMENT has shelved its original proposals for a register of contaminated land, as Mr Michael Howard, the environment secretary, is likely to confirm soon. The motives behind the proposals were sound – the recognition that contamination by metals and industrial chemicals can damage health, and that more information about the risks should be available. However, the scheme threatened to be overambitious and unworkable, so a new approach is in order.

The original plans, framed in the 1990 Environmental Protection Act, have come under fierce attack during two stormy public consultations. As most recently proposed, the register would have included all land known to have been used by one of several types of heavy industry, regardless of whether it was actually contaminated. Suggestions for a survey of actual contamination were rejected because of the financial burden such an exercise would have placed on many local authorities.

The register's critics – mainly builders and lenders – complained that it threatened to blight property values across much of

just four months ago, Spanish Prime Minister Felipe Gonzalez was musing that the election this year would be his last and that he would retire from office gracefully. Now he may not have that choice. The mood of the country is turning against him and, for the first time, there are doubts about how long he will remain in the Moncloa palace, his official residence.

An emergency debate on rocketing unemployment in the Cortes, Spain's parliament, on Tuesday turned into a litany of accusations against him, and almost unanimous insistence from the opposition that he call an election immediately. He will not, but as recession deepens and there is little sign of economic recovery, Mr Gonzalez and Spain are in more trouble than they have been for a decade.

Just over 10 years ago, in opposition, Mr Gonzalez was hurling insults across the Cortes debating chamber. The government was crumbling, riven by internal dissent and incapable of responding to the growing economic crisis. He was merciless. "I would be ashamed to be running a country with 2m unemployed," he is reported to have said a few months before winning his first term in office in 1982.

He may feel differently now, however. Spain does not have 2m unemployed; it has more than 3m. With an election due before the end of November, Mr Gonzalez's Spanish Socialist Workers party is united only by its fear of defeat.

The government's own polls show it losing 20 seats and, thus, its parliamentary majority. The latest polls were taken in November, three months before the National Statistics Institute revealed a record 3.6m Spaniards out of work. The figure was more than half a million more than the Gonzalez government had predicted at the beginning of the year. The government had also failed to deliver on its 1989 promise to create 1.2m jobs during this four-year legislature.

As the economic outlook grows bleaker, Mr Gonzalez must be pondering the mistakes of his third term in office. He suffered for two years before starting the deregulation of Spanish industry, and making it easier to hire and fire workers. Even now, little deregulation has been undertaken and labour market reforms are stalled.

In the past 12 months, he has hurried to recover lost ground and stumbled in the process. He has tried to equip Spain for European economic and monetary union by meeting the tough convergence criteria of the Maastricht treaty. He has cut unemployment benefits, and wanted to reduce income tax. But as the 1992 budget deficit doubled over the previous year to a trillion pesetas, he had to abandon tax cuts in order to finance spiralling government debt. Speculation last

against currencies in the exchange rate mechanism led Spain into two devaluations to prevent an overvalued peseta from being forced to exit from the system. It has lost 16 per cent of its value against the D-Mark since last summer.

Mr Gonzalez, long viewed as pragmatic for his market-oriented policies, is so increasingly seen as dogmatic. His own party is criticising him for risking electoral defeat by not raising public spending, cutting interest rates or further devaluing the peseta – moves he says would threaten EC economic convergence.

"He is either being strangely principled for a politician or he has just run out of ideas," says a leading businessman. But while the business community has turned against the government, its attacks on Mr Gonzalez are being led by the employers' umbrella body, the CEOE, and not by individuals.

This is because there remains a possibility that the prime minister will form the next government. He still has some powerful cards to play to different audiences. His apparently tight fiscal stance is aimed at convincing the foreign

financial institutions that trade in Spain's currency and debt that speculation against the peseta will be firmly resisted. But at home, the 1993 budget allows him some leeway. Spending is up by 9.3 per cent over last year's target while the economy is forecast to grow by less than 1 per cent.

On the timing of the election, Mr Gonzalez also has the upper hand. He can wait until the end of November if he chooses. By then, Spain's inflation rate, now at an annual 5.4 per cent, should have slowed because of the recession and interest rates should have slipped below their current 13 per cent.

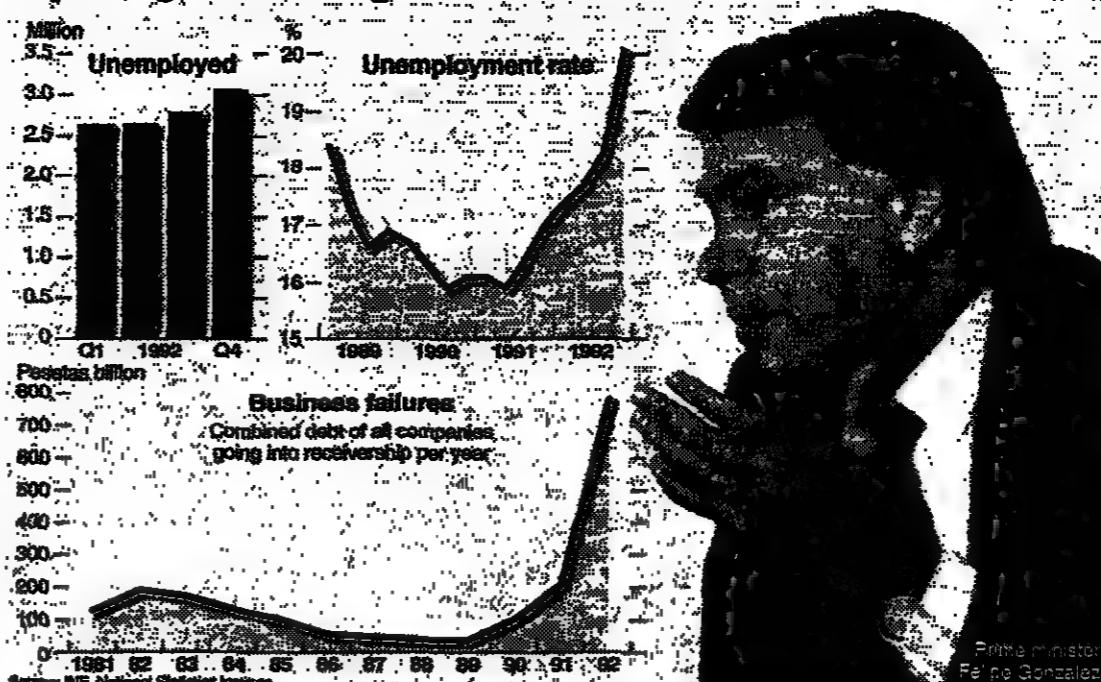
Such developments might not make an immediate difference to employment, but the prime minister knows how to capitalise on even a little good news. He and his finance minister, Mr Carlos Solchaga, are a formidable duo.

Faced with mounting calls for action on unemployment, the two last week quickly assembled a Pta300m (£1.76bn) emergency plan to slow job losses by lengthening

As unemployment and bankruptcies grow, the mood in Spain is turning against Gonzalez, says Peter Bruce

Disillusion after golden decade

Spain: grim reading for Gonzalez



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Derivatives – a delicate balance

Derivatives trading has become the most significant growth area in financial services. BIS estimates of amounts outstanding in important exchange-traded

and over the counter contracts show growth from some \$1,000m five years ago to \$8,000m at the end of 1991.

These figures give an exaggerated impression. Credit exposure in any contract at any time is only a small proportion of the nominal amount. We cannot be complacent, however, in the face of the great weight of these markets. Chief market participants include banks, whose earlier credit judgments led to over-commitment to sovereign debt and then to highly geared or over-concentrated domestic lending. The intermeshing of markets exposes the system to risk of cross-infection and mishap on a larger scale than ever.

Conversely, these markets have

brought benefits in an uncertain environment, enabling investors and corporate treasurers to identify risks to which they are ready to be exposed and to take insurance cover where they are not. Derivatives do not add risks to the system. They provide the ability to identify, price and transfer existing risks.

A balanced approach to regulation is needed, neither cramping the energy and innovation of these markets, nor tolerating inadequate standards or risk. Five principles of a viable approach might be these:

• Initiative on an international basis. The flexibility and mobility of derivatives trading means that the possibilities for regulatory arbitrage, if playing fields are not level, are enormous. Development of regulation should be collaborative and international, building on the work of the BIS, IOSCO and the Group of 30. The first requirement is for a shared understanding of problems.

• Practitioners must be involved. Complexity change in modern financial and derivative markets means that no regulator can be confident of sufficient understanding without practitioner input. It was partly the inflexibility and inadequacy of some national regulation which drove substantial derivatives business off-exchange, off-shore and on-balance sheet. Concern at the risk of regulatory capture is insignificant compared with the need for the best market knowledge practitioners.

• Derivatives do not add risks. They provide ability to identify, price and transfer risks

• Traders can contribute. The work of senior market practitioners in the Group of 30, led by Sir Dennis Weatherstone, and the efforts of the International Swap Dealers' Association in establishing standard contracts are welcome.

• As derivatives contracts provide an efficient, flexible means of covering against specific forms of market

risk, the focus should be on credit or counterparty risk. The preference of some exchanges to push all derivatives business into exchange-traded contracts should be resisted, as the flexibility of OTC contracts has greatly benefited market participants. The greater the determination to leave the customising capability of the OTC markets undisturbed, the greater the priority of enhancing legal certainty in the netting of transactions, thus shrinking the outstanding counterparty credit exposure in the market. The aim should be to give some regulatory acknowledgement to netting through appropriate structuring of capital requirements, akin to the inducements provided by securities regulators to diversification of liquid equity portfolios.

• There is need for improvement in reporting and disclosure standards to promote understanding among market practitioners of the complex risks they are undertaking, above all in writing options. Importance should be attached to the establishment of credit assessment

and audit arrangements separately from the trading desk.

• National regulators should question and even curtail the operations of entities in their sphere of responsibility where there are doubts.

Henry Kaufman has argued that these issues cannot be dealt with without a dedicated institutional capability, and that a new international institution should be established.

On the other hand, this business is concentrated in the financial centres of the G7 countries. There is need for promoting adequate regulatory initiative and convergence among these countries before concluding that there is need for a new international bureaucracy. A high-level international oversight group may eventually be necessary.

when a significantly watered-down version was forced through parliament after "talks" between the party and the unions.

Mr Jose Maria Cuevas, the CEOE president, called the new law "a declaration of war", prompting Mr Gonzalez and Mr Solchaga to promise it would be tightened up. This pledge angered the party and has done little to appease the business community, struggling under high interest rates. Receivables have reached record levels (see chart).

Galvanised by the government's troubles, Mr Jose Maria Aznar, the young PP leader, appears convinced he can topple Mr Gonzalez. Before Christmas, polls put his party just 5 points behind the Socialists. PP officials are convinced their political outlook has improved since then.

For the first time in a decade, the conservatives have carved out an economic policy that may succeed in capturing the middle ground. It comprises a supply-side package of tax cuts, privatisations, elimination of industrial monopolies and infrastructure investment. Even the unions have not taken offence.

But these are early days and Mr Aznar could stumble before Spain goes to the polls. Determined to win, he appeared last year to offer the leadership of any government he formed to the Catalan regionalists if they joined him. Last month, eager to capitalise on exchange rate troubles, he suggested that he would not be opposed to leaving the ERM, thus increasing pressure on the peseta. Leaving the mechanism is not PP policy.

Overall, Mr Aznar tends to become side-tracked by the PP's political obsession – accusing the government of corruption. He faces the danger that the government will encourage the PP into focusing solely on this issue, something Mr Gonzalez could tackle quickly and efficiently, rather than on the economy, about which he can do little.

Barring a decisive economic upturn, however, there seems little doubt that the Socialists will lose their parliamentary majority when Mr Gonzalez holds the election. It is also unlikely that he would serve another full term after forming a government. If they contain the loss to no more than 15 seats, they could still form a minority government. If they lose more than 15, they will have to form a coalition, with the Basque or Catalan regionalists or with the communists.

The denouement of this political set-piece promises to be protracted. Spaniards know that the decade of democratic and economic development under Mr Gonzalez is drawing to a close. A home is building in the smart suburb of Somosaguas, north of Madrid, is say neighbours, being completed in great haste. It would be one of his lasting regrets if he were not able to finish the modernisation of the Spanish economy with the same dispatch.

and audit arrangements separately from the trading desk.

• National regulators should question and even curtail the operations of entities in their sphere of responsibility where there are doubts.

Henry Kaufman has argued that these issues cannot be dealt with without a dedicated institutional capability, and that a new international institution should be established.

On the other hand, this business is concentrated in the financial centres of the G7 countries. There is need for promoting adequate regulatory initiative and convergence among these countries before concluding that there is need for a new international bureaucracy. A high-level international oversight group may eventually be necessary.

David Walker

The author is deputy chairman of Lloyds Bank and former chairman of the Securities and Investment Board.

OBSERVER



"We're going to give you a long slow shock"

running the Post Office. He looks as good a choice as any, although the CBI won't say whether it tried to sign up others such as Guinness's Sir Anthony Tannant, or Shell's Sir Peter Holmes.

Hogg wash

Having bequeathed the chairmanship of Courtaulds Textiles to chief executive Martin Taylor, Sir Christopher Hogg predictably spent yesterday morning on the telephone to his four biggest shareholders arguing that he was not cocking a snook at the Cadbury recommendations. "Three said fine, one thought it a pity. But that was a Scottish institution, so they are more remote." Aha.

Wedding smells

The phrase "marriage of convenience" has been given distinctly earthy overtones by a report from the North Brabant Christian Farmers' Union on the reasons behind the weddings of 200 pig farmers over the past five years. It seems they married not for money, but for muck.

With more pigs than people in the Netherlands, the authorities are worried that the animals' excretions will outweigh the absorbent capacity of the soil, endangering water supplies. So

quotas restrictions have been imposed on the amount of dung the farms may produce.

The effect – since quota rights can be acquired by inheritance – is a bullish marriage market for farmers' daughters as their hands are sought by other farmers wanting to boost their manure allowance.

Wrong note



More arrests in Italy as road building contracts face scrutiny

By Robert Graham in Rome

A STRING of roadbuilding contracts throughout Italy were yesterday brought within the scope of corruption investigations, leading to the arrest of businessmen, officials of Anas, the state roads authority, and Mr Gerardo Pelosi, director-general at the Ministry of Public Works.

As the scope of corruption investigations continued to broaden, parliament delayed a decision on giving immunity on Mr Bettino Craxi, the former Socialist leader. The delay was caused by new evidence which parliament wished to study. This centred on allegations made by

Mr Claudio Martelli, the former justice minister and one-time political associate of Mr Craxi, that the latter had been involved in collecting illicit contributions for the party.

Magistrates in Rome and several other cities have been investigating the activities of Anas during the 1980s for at least two months. Roadbuilding accounts for 10 per cent of the annual L30,000bn (\$19.4bn) budget for public works contracts. Some arrests had already been made, but yesterday's arrests underscored the extent of the investigation. They involved six Anas officials and seven businessmen, two of whom have already been

caught up in other public works corruption investigations.

In addition, a further eight Anas officials and three contractors were warned they were under investigation. The Milan department of Anas was the most affected but others included Naples, Palermo and Reggio Calabria.

The action taken in the three southern cities is of particular significance because they cover areas regarded as infiltrated by organised crime and barely touched by the current wave of corruption investigations. The Anas board and its officials have been traditionally controlled by the main ruling parties.

The latest arrests took place against a growing debate among political parties on the merits of introducing legislation to provide a "political" solution to the crisis caused by the corruption scandals.

The government has said it hopes to have legislation ready by tomorrow. But a growing number of politicians, including members of the four-party coalition, doubt the feasibility of framing legislation that does not either impede the course of the investigation or appear to be letting the corrupt and corruptors off the hook.

Fiat bruised by arrest, Page 3

Strike at Ford plant after leak of planned job losses

By Robert Taylor, Labour Correspondent in London

LEAKED internal documents from Ford Motor Company revealing plans to close most of its general services business in Germany and the UK yesterday led to a walkout at its Dagenham plant, east of London.

According to the documents, leaked by unions at the company, Ford intends to contract out most of its general services business by the end of the year, in a move affecting 3,000 jobs in its British and German plants, in spite of the risk of industrial conflict.

Service workers at Dagenham staged an unofficial 24-hour strike in protest.

The workers involved are employed in the transport of supplies and parts between Ford plants in the UK and continental Europe as well as maintenance work, electrical engineering and office administration. The company employs 1,482 service workers in the UK and as many as 1,817 of them would be affected by the restructuring plan.

The company says there will be no compulsory redundancies - workers would be redeployed or transferred to the contracting companies.

Reaching to the leak, Ford said it was studying how to implement the plan and the outcome could not be prejudged, but added that it was company policy to use outside specialists where appropriate. Before Christmas the company said it was outsourcing its seat manufacture.

Ford, which confirmed the authenticity of the documents, said it needed to cut its costs and could not afford to retain in-house services when these could be provided more competitively from outside.

In the leaked documents, Ford assesses the strike risks of going ahead with restructuring general services. It believes "the most serious risks" lie with the drivers in the truck fleets who supply key components to its production plants. "A British truck fleet dispute would probably result in the progressive closure of all Ford European manufacturing plants within three days," the documents say.

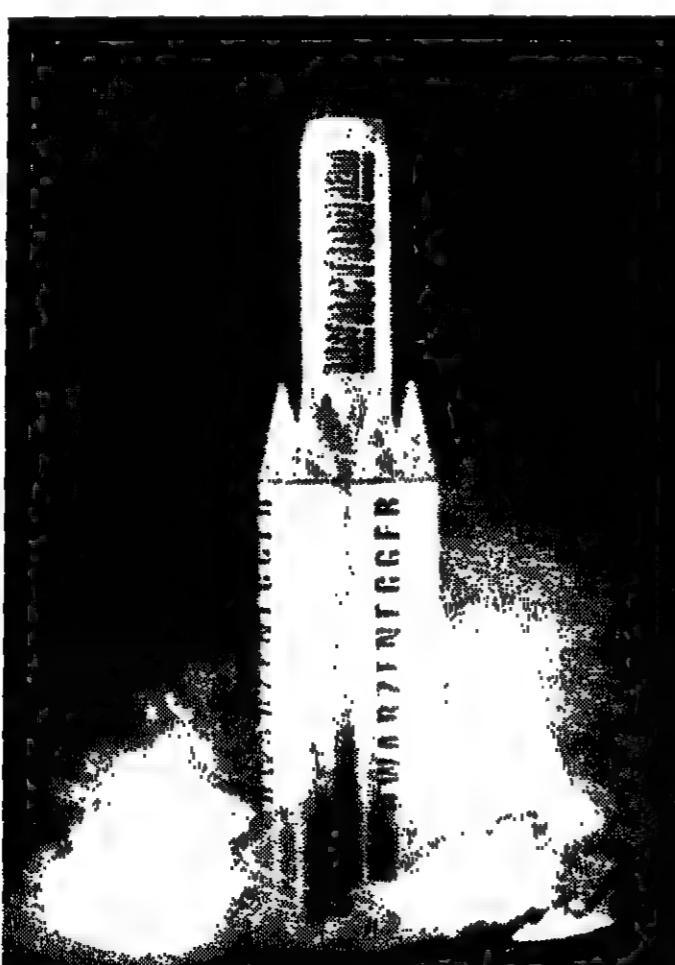
The company calculates that if it decided to reassign or re-source truck fleet business it would "result in a dispute of at least two weeks' duration" because it would mean a loss in earnings and job losses.

The documents say Ford believes the unions would be "unlikely to act swiftly to influence the drivers to end a truck fleet dispute".

Another danger area for disruption would be boiler operations, where a strike could halt production quickly. But the documents also suggest the company fears "a high risk of significant disruption" across all general services.

Union officials are due to meet Ford next Thursday to discuss the company's existing threat of compulsory redundancies in its UK plants.

Mazda and Ford end joint venture talks, Page 16



Hyperspace: A rocket (like the model above) will blast off in May carrying Arnold Schwarzenegger's name in the first US sale of high-flying advertising. The launch promotes his latest film, *Last Action Hero*. In New York, where shooting began this week, a 75-foot-high balloon of Schwarzenegger towers over Times Square - minus two sticks of dynamite which Columbia Pictures removed to avoid causing offence after the World Trade Centre bombing

US calls for UN talks on latest Serb attacks

Continued from Page 1

secretary-general's views on the need for the use of force by UN troops to implement any agreement on the UK government's views and the most appropriate international team to Moscow to discuss the Russian offer.

A key element in US policy is to engage Russia to the maximum extent possible because of its potential influence over the Serbs. The US administration is also convinced that, in spite of the latest escalation in hostilities, the air drops have helped to persuade the Bosnian Serbs to allow through more and bigger ground relief convoys.

Eleven UNHCR lorries yesterday crossed Serb lines to Gorazde, about 100 miles south of Cerska, carrying 69 tonnes of food and medical supplies.

French try to counter German bid for OCP

Continued from Page 1

per cent of OCP and is its largest shareholder, is understood to oppose the German takeover.

Mr Dieter Kammerer, vice-president of Gehe, said he was shocked by the intervention of the government and pharmaceuticals groups. He said there was no industrial logic for drugs companies to be involved in wholesaling.

Mr Jean-Pierre Duché, OCP's chief executive, supports the German deal. Under the agreement OCP's management would control the German group's whole-

saling operations, which represent 80 per cent of its turnover.

Rhône-Poulenc said it was not interested in taking over OCP on its own and would not take a significant stake. Both said wholesaling did not represent a core business.

The Gehe takeover was given the go-ahead this week by the Paris bourse. It is awaiting permission from Commission d'Opérations de Bourse, the stock exchange regulatory body, and the finance ministry. The takeover was expected to have been completed by the end of the month.

Gehe would have been only the second woman ever to join the cabinet, and the Swiss have not yet forgiven the first one, Mrs Elisabeth Kopp, for her behaviour. Mrs Kopp had to resign as justice minister in 1988 after accusations that she had tipped off her businessman husband about a ministry investigation of his company.

Gehe takeover, Page 16

World Weather	Boutique	Brussels	Frankfurt	Barcelona	Majorca	Paris	London	Toronto	Edmonton	Toronto	Edmonton
Amsterdam	C 10 -7	Budapest	C 10 -30	Genova	DR 5 37	Malaga	S 12 54	Porto	S 12 54	Tenerife	S 19 58
Algiers	F 13 55	Caracas	F 10 50	Glasgow	C 4 29	Madrid	S 14 57	Oslo	S 5 23	Tokyo	S 10 50
Amsterdam	F 13 -1	Cape Town	S 12 52	London	C 4 29	Paris	S 15 56	Paris	S 5 23	Barcelona	S 10 50
Algiers	F 13 55	Caracas	S 12 52	London	C 4 29	Madrid	S 16 56	Paris	S 5 23	Barcelona	S 10 50
Bahrain	S 24 78	Calcutta	S 18 64	Hong Kong	F 14 54	Montevideo	C 18 64	Reykjavik	S 1 34	Valencia	S 15 59
Bangkok	-	Chicago	S 2 38	London	DR 2 38	Montevideo	C 19 78	Reykjavik	S 1 34	Valencia	S 17 45
Barcelona	S 10 50	Colombia	S 12 52	London	DR 2 38	Montevideo	C 20 78	Rome	S 2 38	Valencia	S 17 45
Beijing	S 12 52	Copenhagen	S 17 63	London	DR 2 38	Montevideo	C 21 78	Rome	S 2 38	Valencia	S 17 45
Berlin	S 17 63	Cork	S 6 43	London	DR 2 38	Montevideo	C 22 78	Rome	S 2 38	Valencia	S 17 45
Berlin	S 17 63	Dublin	S 6 43	London	DR 2 38	Montevideo	C 23 78	Rome	S 2 38	Valencia	S 17 45
Berlin	S 18 64	Edinburgh	S 2 36	London	DR 2 38	Montevideo	C 24 78	Sydney	S 2 38	Valencia	S 17 45
Bermuda	F 18 64	Edinburgh	S 12 54	Luxembourg	F 1 34	New York	F 24 78	Sydney	S 2 38	Taipei	S 17 45
Bombay	S 28 82	Faro	F 12 54	Madrid	F 16 61	Nice	F 10 55	Tengier	S 17 63	Tenerife	S 19 58
Bordeaux	C 8 43	Florence	C 9 48	Madrid	F 16 50	Nicaragua	S 18 54	Toronto	C 17 63	Tenerife	S 19 58

temperatures at midday yesterday.

14 56 15 56 16 56 17 56 18 56 19 56 20 56 21 56 22 56 23 56 24 56 25 56 26 56 27 56 28 56 29 56 30 56 31 56 32 56 33 56 34 56 35 56 36 56 37 56 38 56 39 56 40 56 41 56 42 56 43 56 44 56 45 56 46 56 47 56 48 56 49 56 50 56 51 56 52 56 53 56 54 56 55 56 56 57 56 58 56 59 56 60 56 61 56 62 56 63 56 64 56 65 56 66 56 67 56 68 56 69 56 70 56 71 56 72 56 73 56 74 56 75 56 76 56 77 56 78 56 79 56 80 56 81 56 82 56 83 56 84 56 85 56 86 56 87 56 88 56 89 56 90 56 91 56 92 56 93 56 94 56 95 56 96 56 97 56 98 56 99 56 100 56 101 56 102 56 103 56 104 56 105 56 106 56 107 56 108 56 109 56 110 56 111 56 112 56 113 56 114 56 115 56 116 56 117 56 118 56 119 56 120 56 121 56 122 56 123 56 124 56 125 56 126 56 127 56 128 56 129 56 130 56 131 56 132 56 133 56 134 56 135 56 136 56 137 56 138 56 139 56 140 56 141 56 142 56 143 56 144 56 145 56 146 56 147 56 148 56 149 56 150 56 151 56 152 56 153 56 154 56 155 56 156 56 157 56 158 56 159 56 160 56 161 56 162 56 163 56 164 56 165 56 166 56 167 56 168 56 169 56 170 56 171 56 172 56 173 56 174 56 175 56 176 56 177 56 178 56 179 56 180 56 181 56 182 56 183 56 184 56 185 56 186 56 187 56 188 56 189 56 190 56 191 56 192 56 193 56 194 56 195 56 196 56 197 56 198 56 199 56 200 56 201 56 202 56 203 56 204 56 205 56 206 56 207 56 208 56 209 56 210 56 211 56 212 56 213 56 214 56 215 56 216 56 217 56 218 56 219 56 220 56 221 56 222 56 223 56 224 56 225 56 226 56 227 56 228 56 229 56 230 56 231 56 232 56 233 56 234 56 235 56 236 56 237 56 238 56 239 56 240 56 241 56 242 56 243 56 244 56 245 56 246 56 247 56 248 56 249 56 250 56 251 56 252 56 253 56 254 56 255 56 256 56 257 56 258 56 259 56 260 56 261 56 262 56 263 56 264 56 265 56 266 56 267 56 268 56 269 56 270 56 271 56 272 56 273 56 274 56 275 56 276 56 277 56 278 56 279 56 280 56 281 56 282 56 283 56 284 56 285 56 286 56 287 56 288 56 289 56 290 56 291 56 292 56 293 56 294 56 295 56 296 56 297 56 298 56 299 56 300 56 301 56 302 56 303 56 304 56 305 56 306 56 307 56 308 56 309 56 310 56 311 56 312 56 313 56 314 56 315 56 316 56 317 56 318 56 319 56 320 56 321 56 322 56 323 56 324 56 325 56 326 56 327 56 328 56 329 56 330 56 331 56 332 56 333 56 334 56 335 56 336 56 337 56 338 56 339 56 340 56 341 56 342 56 343 56 344 56 345 56 346 56 347 56 348 56 349 56 350 56 351 56 352 56 353 56 354 56 355 56 356 56 357 56 358 56 359 56 360 56 361 56 362 56 363 56 364 56 365 56 366 56 367 56 368 56 369 56 370 56 371 5

INTERNATIONAL COMPANIES AND FINANCE

Wallenberg holding group declines to SKr1.48bn

By Christopher Brown-Humes
in Stockholm

INVESTOR, the Swedish Wallenberg family's main holding company, saw income after financial items fall to SKr1.48bn (\$191m) in 1992, from SKr2.15bn a year earlier. This follows a drop in capital gains and a worse performance from Saab-Scania, its wholly-owned vehicle and aerospace unit.

However, the group benefited from a 26 per cent increase in the value of its share portfolio to SKr2.3bn - at a time when the Stockholm bourse fell 1 per cent - and from a 22 per cent rise in net worth to SKr32.4bn.

The dividend was held at SKr6.25 per share.

Operating income after depreciation fell to SKr6.64bn, from SKr6.05bn. This reflected

a drop in dividends received to SKr5.65m, from SKr6.85m, and capital gains of SKr2.7bn, against SKr2.6bn.

Saab-Scania's operating income after depreciation also worsened to SKr1.23bn, from SKr1.70bn, largely because of more difficult industry conditions for the company's trucks and buses unit.

Sales at Saab-Scania fell 10 per cent to SKr2.7bn, from SKr3.0bn, and income after financial items dropped to SKr716m, from SKr889m. Orders rose strongly to SKr35bn, from SKr28bn, mainly due to JAS39 fighter aircraft orders.

Scania Trucks and Buses posted an 8 per cent fall in sales to SKr16.55bn.

The company said: "The decline in income was mainly due to fewer deliveries and severe price competition, particularly in the west European market."

Mr Lars Kyhlberg, group managing director, predicted that demand would remain weak in Europe in 1993.

Sales at Saab Aircraft fell 21 per cent to SKr3.93bn, although income after financial items rose 8 per cent to SKr160m.

The Saab-Scania figures reflect the financial integration of Saab-Scania Holdings and Saab-Scania AB. They no longer reflect the group's 50 per cent stake in Saab Automobile, which last week reported a SKr1.65bn 1992 loss, as this is no longer consolidated.

Investor's main shareholding remains Astra, the pharmaceuticals group. It also holds big stakes in other Swedish blue chip stocks, including SKF, Ericsson, Electrolux and Stora.

Operating income after depreciation fell to SKr1.64bn, from SKr1.65bn. This reflected

Write-downs depress Orkla profits

By Karen Fossel in Oslo

ORKLA, the Norwegian group with interests ranging from paper to food and drinks, saw 1992 pre-tax profits almost halve after a write-down on the group's shareholdings and heavy securities losses. The profit plunged to NKR150m (\$45.15m) from NKR606m a year earlier.

Orkla was forced to write down by NKR606m its shareholdings in Elkem, the troubled Norwegian light metals producer, and Uni Storebrand, Norway's biggest insurer. Orkla has a 30 per cent stake in Elkem and had 4 per cent of Uni's shares before the insurer collapsed last autumn.

It also suffered securities losses of NKR181m in 1992, against gains of NKR262m in 1991.

The board proposed to leave the dividend payment unchanged at NKR3.75. Orkla's A-shares rose NKR3 to close at NKR14.50 in Oslo as B-shares rose NKR1 to NKR1.50.

However, operations performed strongly with sales increasing by 4 per cent to NKR16.8bn last year from NKR15.1bn a year earlier.

Group operating profit increased by 37 per cent to NKR1.2bn in 1992 from NKR270m in 1991. Orkla said the advance was due to improved cost-efficiency, changes in the product mix and increased market share.

Cashflow from industrial activities was put at NKR2.2bn.

Orkla charged accounts with net financial items of NKR606m last year, against NKR632m in 1991. Profits from associated companies increased to NKR11m from NKR4m in 1991.

The branded consumer goods division boosted operating profit by 31 per cent to NKR1.016bn from NKR776m. Food products increased operating margins through cost reductions, while household products increased volume and market share. The chemical processing industry division lifted operating profit last year to NKR1.174bn from NKR652m a year earlier.

The companies are furniture

VW steps up the pressure on suppliers

Volkswagen division purchases in Europe total around DM15bn.

The group has fallen far behind its rivals in reforming its crucial relations with suppliers. Mr Schmitt said that the number of the group's suppli-

ers new car sales across west Europe. "We have two main ambitions. Cost, cost, cost to lower the break-even level, and quality. There will be no concessions on quality. We must leave for a while the dedication to improving sales volumes

division was pursuing a 12-point programme to cut its costs including a sharp reduction in the workforce, cuts in materials purchasing costs and lower capital investment, with the delay of some key projects such as the completion of the second stage of a new integrated car plant at Mosel in eastern Germany.

Job reductions were being brought forward with the aim of cutting 12,500 jobs in the VW volume car division in Germany in the two years 1993-94. Originally, these cuts were to have been spread over five years.

Mr Goedevort warned that if new car sales in Germany and west Europe declined even more sharply than currently forecast "then we must look at a new job reduction programme."

"We are going to reduce output in line with the falling market. We expect to keep our market share where it was," he said. VW is carrying excess car stocks.

VW is cutting 18 production days in the first quarter and 13 in the second quarter of 1993 with the aim of reducing output by 160,000 cars in the first six months.

Expenditure by the group on its automotive operations was being reduced to DM46bn in the five years from 1993 to 1997 from DM51bn previously planned from 1993 to 1996.

Kevin Done talks to Volkswagen group executives about the plan to cut its uncompetitive cost base

ers would have to be sharply reduced with Audi seeking to cut the number of its first tier suppliers from 900 to present to only 300 to 400 over the next five years.

The group was seeking to cut its costly dependence on German-based suppliers. Around 90 per cent of Audi purchased were still made in Germany.

"We want to start real global sourcing," said Mr Schmitt.

Mr Goedevort admitted that the Volkswagen group was lagging seriously behind its competitors. "Everyone in the industry knows that Volkswagen has a cost problem. We must reduce dramatically our cost structures in the next 12 to 18 months. We have two years."

The Volkswagen group's belated drive to cut its uncompetitive cost base is creating upheaval both internally and among its German supply base. Audi components purchased from outside the group total around DM70m (\$4.2bn), while

Orkla has a 30 per cent stake in Elkem and had 4 per cent of Uni's shares before the insurer collapsed last autumn.

Mr Schmitt said demand for welding and cutting products fell in all European markets, with a sharp downturn in Germany, its most important market.

Conditions are expected to remain weak in Europe this year, although a gradual upturn is predicted in the US and south-east Asia.

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The companies are furniture

strong cost savings of between \$5m and \$10m. In the UK, the operating ratio - which measures claims and expenses as a percentage of non-life premium income - fell to 117 from 126.

The solvency margin - which measures net assets as a percentage of non-life premium income - climbed to 51 per cent at the end of 1992, compared to 43 per cent at the end of 1991.

Mr Hopkins said GRE was continuing to review the viability of many of its smaller operations, including some of its London market operations. But it had reached the stage where "selective expansion" was possible. The company was particularly interested in increasing its presence in Asia.

See Lex, Page 14

GRE clammers back into the black

By Richard Lapper in London

GUARDIAN Royal Exchange, one of the largest composite insurers, yesterday surprised the markets by announcing pre-tax profits of £3m (£4.34m) for 1992, compared with a loss of £210m in 1991.

The company, which has benefited from rises in premium rates and milder weather in the UK, is the second of the large composite insurers to move back into the black this year, after two years of severe trading losses.

But its maintained dividend of 7p damped investors' enthusiasm. The shares closed only 1p higher at 189p.

Mr Sid Hopkins, chief executive, said the dividend move had helped

strengthen the balance sheet. Analysts had expected losses of between £20m and £40m, but said fourth-quarter trading figures and investment returns had proved to be better than expected.

Like competitors who have already reported better figures for 1992, GRE's improvement was underpinned by a turnaround in the UK, where underwriting losses fell to £170m, compared with £232m in 1991.

Mr Hopkins said the group was benefiting from extremely harsh rate increases and its decision to "cull" bad business.

UK motor losses fell to £17m from £65m, after price increases last year of over 25 per cent. Overall UK premium

income fell to £943m from £950m. The group had reduced the number of motorists it insured to 517,000, around 100,000 fewer than in 1991.

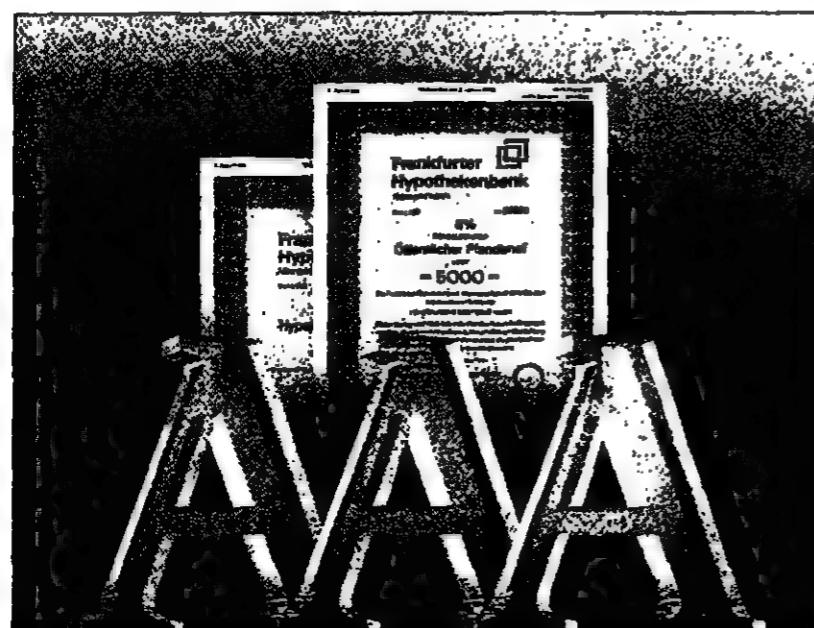
It had also benefited from a 2 per cent fall in the frequency of motor claims. About 28 per cent of drivers insured by GRE made claims last year, compared with 30 per cent in 1991.

Worldwide non-life premiums grew marginally to £2.24bn, from £2.23bn, with life premiums falling to £221m, from £210m.

Underwriting losses of £214m, against £261m, were more than offset by life profits of £21m, down from £23m, and investment income of £296m, up from £268m.

Staff numbers fell during the year to 7,331, from 8,786, produ-

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Robin Biggs, Chairman

- Strong cash performance
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- Provisions for property and the Channel Tunnel
- Dividend maintained

PRELIMINARY RESULTS

1992 1991

Pre-tax profits* £120m £123m

Earnings per share* 20.2p 24.4p

Dividends per share 19.25p 18.58p

* pre-exceptional items (property and Channel Tunnel)

* 1991 adjusted for 1992 Rights Issue

BICCGroup

ENGINEERING TOMORROW'S WORLD

مكتبة من المكتبات

es pursuing a programme to cut its workforce, cut in investment, with some key projects completed, of a new plant at Mosel in many. Actions were being taken with the aim of 2,500 jobs in the Würzburg division in Germany. These cuts were to spread over five years, with sales in Germany down by 10 per cent. We must look at a reduction program to reduce our costs, says Mr. van Oordt. He expects to keep our costs down by 10 per cent over the next two years.

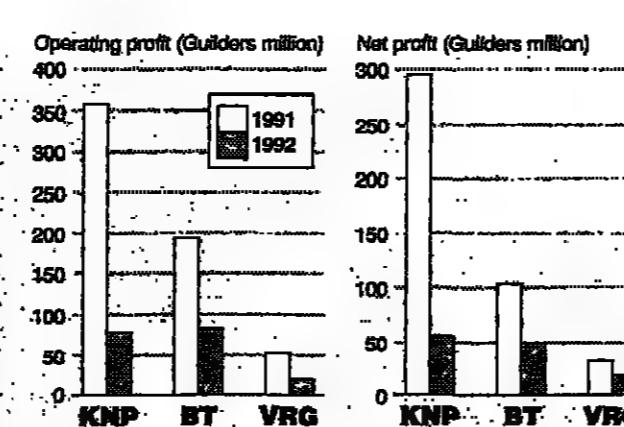
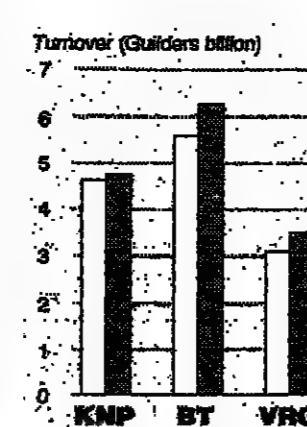
Though positioned to cash in on any upturn in the unified European market, KNP BT is emerging in a dismal economic environment. Virtually all players are suffering from overcapacity and flaccid demand, and it is unclear whether the current hopeful glimmerings will translate to more vigorous growth later this year.

In 1992, each of the three partners saw their profits slump, even if none actually spilled red ink.

Mr. Robert van Oordt, the former Bührmann-Tettemer chairman who is stepping up to be the new chief, admits he is "not terribly optimistic about 1993. Next year might see an upturn."

KNP BT, whose costs are denominated in "hard" guilders, "can never predict such things as devaluations in Scandinavia or revaluations elsewhere. These can radically change the business overnight," Mr. van Oordt observes. KNP BT's belief in greater diversity through integration will insulate it against cyclical fluctuations.

At present, office products account for a relatively small slice of the merged business — 7 per cent of turnover but less than 30 per cent of total operating profit. Nevertheless,



taskforce, in the second phase of investigating the deal, agrees.

"On the basis of our discussions with... Brussels, we've concluded we will have to make a choice in the Benelux [between Heidelberger and MAN Roland]. We will try to resolve this situation in the first half of this year." One resolution may lie in a management buy-out of the VRG/MAN Roland franchise, analysts suggest.

Another concern lies in paper merchandising, where BT has traditionally traded on its independence from big suppliers. Will its amalgamation into the new KNP BT combine prove counter-productive?

"The merchandising arm will have the same independence as before," insists Mr. van Oordt. "We will still buy 75 per cent of our paper requirements outside our own network."

However, he is careful to add: "The world moves on. Closer relationships between suppliers and distributors have become more common... than they used to be."

Whether the merger will deliver the hoped-for benefits remains unclear. Among the outstanding concerns is the clash of personalities and management styles involved in joining three former competitors.

However, coming when the likes of truckmaker Daf, electronics giant Philips and aircraft producer Fokker are either drastically scaling down or falling prey to foreign buyers, the KNP BT merger has the important domestic virtue of being a uniquely "Dutch solution".

Hydro-Québec is one of North America's largest electric utilities in terms of assets and sales volume, and generates, transmits and distributes almost all the electricity consumed in Québec. Its activities include energy-related research and promotion, energy transformation and conservation, and other activities in the energy field.

ADVERTISEMENTS HYDRO-QUEBEC

Richard Drotin, Chairman of the Board and Chief Executive Officer, is pleased to announce the following appointments.



André Delisle



Daniel Leclair

André Delisle is appointed Executive Vice President Finance and Corporate Planning, effective March 29. He will be the utility's chief financial officer.

Daniel Leclair is appointed Vice President Financing and Treasurer. Mr. Leclair, who holds a bachelor's degree in economics, has worked on the local and international level in a broad spectrum of treasury and financing operations. Prior to joining Hydro-Québec he was Vice President and Treasurer at Montreal Trust. He also worked at the Chase Manhattan Bank of Canada, the Caisse centrale Desjardins du Québec, the National Bank of Canada, and the Caisse de dépôt et placement du Québec, among others.

INTERNATIONAL COMPANIES AND FINANCE

Dutch group aims for a promising package

Merger has created a new force in the European paper industry, says David Brown

TOMORROW will witness the emergence of a new player in the European paper and packaging industry, KNP BT, a product of the merger of Holland's top three competitors — KNP, Bührmann-Tettemer and VRG — will have annual sales of F1 13bn (\$7.2bn) and fits just behind Stora of Sweden in the European league.

It will be the EC's leading paper merchant, its leading producer of fine coated papers, and a dominant player in solid board, used primarily to pack fruit and vegetables.

Never before has there been a merger of this size in Europe. The deal, which is the largest in the industry, is expected to be completed in the first quarter of 1993.

In 1992, each of the three partners saw their profits slump, even if none actually spilled red ink.

Mr. Robert van Oordt, the former Bührmann-Tettemer chairman who is stepping up to be the new chief, admits he is "not terribly optimistic about 1993. Next year might see an upturn."

KNP BT, whose costs are denominated in "hard" guilders, "can never predict such things as devaluations in Scandinavia or revaluations elsewhere. These can radically change the business overnight," Mr. van Oordt observes.

KNP BT's belief in greater diversity through integration will insulate it against cyclical fluctuations.

For all players, "the name of the game now is to absorb the excess capacity," says Mr. van Oordt.

Margins in packaging are also under pressure, although both fine papers and packaging may be among the first to benefit from any cyclical upswing.

A new strategy will come in the office products market, BT's existing activity in the US ranks second after Boise-Cascade, with annual sales of

250m, up from 180m in 1991.

For all players, "the name of the game now is to absorb the excess capacity," says Mr. van Oordt.

Only about 16 per cent of KNP BT's turnover up to the six-month point of last year came from paper production (roughly one-fifth of total operating profits); packaging output accounted for a further 30 per cent of sales and over half of profit.

KNP BT's fine branded papers are under heavy price pressure. Demand — steady for most grades through much of last year — has been weaken-

ing. For all players, "the name of the game now is to absorb the excess capacity," says Mr. van Oordt.

Another concern lies in paper merchandising, where BT has traditionally traded on its independence from big suppliers. Will its amalgamation into the new KNP BT combine prove counter-productive?

"The merchandising arm will have the same independence as before," insists Mr. van Oordt. "We will still buy 75 per cent of our paper requirements outside our own network."

However, he is careful to add: "The world moves on. Closer relationships between suppliers and distributors have become more common... than they used to be."

Whether the merger will deliver the hoped-for benefits remains unclear. Among the outstanding concerns is the clash of personalities and management styles involved in joining three former competitors.

However, coming when the likes of truckmaker Daf, electronics giant Philips and aircraft producer Fokker are either drastically scaling down or falling prey to foreign buyers, the KNP BT merger has the important domestic virtue of being a uniquely "Dutch solution".

N American groups to link fertiliser interests

By Bernard Simon

COMINCO, the Vancouver-based mining group, and Alberta Energy Company of Calgary plan to combine their fertiliser interests in a new publicly-listed company.

The entity, to be called Cominco Fertilizers, will be among North America's biggest integrated fertiliser producers, with annual output of 1.6m tonnes of nitrogen products and over 1m tonnes of potash.

Cominco Fertilizers plans to raise about C\$100m (US\$75m) through an initial public offering, which is expected to be priced in early April. Following the share issue, Cominco will have a 60 per cent interest in Cominco Fertilizers and Alberta Energy 10 per cent.

The two companies are partners in several nitrogen plants and distribution facilities in western Canada and the mid-west US. But the growth of the fertiliser business has had to take a back seat in recent years to Cominco's efforts to turn around its lossmaking, and much bigger, mining and metals division.

The creation of a separate unit and the infusion of new equity is expected to broaden the horizons of the fertiliser unit. Cominco said that Cominco Fertilizers "is examining a number of expansion and growth opportunities".

A Cominco official said yesterday the spin-off would also have the benefit of turning Cominco into a pure mineral exploration, mining and metals processing company. Cominco's fertiliser division posted operating earnings of C\$35m in 1992 on sales of C\$350m.

Woolworth rises to \$280m

By Nikki Telt in New York

WOOLWORTH, the general merchandise and specialty store retailer, yesterday reported after-tax profits of \$20m in the 93 weeks to January 30 — a considerable improvement on the previous year's \$16m loss. Sales in the full year and the final quarter were flat.

The 1992-3 profits total was free of any one-off accounting-related or restructuring charges and came after net profits of \$165m in 1991.

The 1992-3 figure included an after-tax restructuring charge of \$25m — to cover an accelerated store redeployment programme — and an accounting-related charge of \$13m. The restructuring charge was taken in the fourth quarter of 1992-1.

• Tiffany, the upmarket US jewellery retailer, continued to

suffer from the decline in luxury goods spending and a decline in sales to Japan during the fourth quarter.

It posted final-quarter profits of \$8.65m after tax, down from \$12.1m in the same period of 1991-2, taking the total for the year to end-January to \$15.7m, compared with \$25.5m last time.

• General Cinema, the investment company whose interests range from publishing to a movie theatre chain, announced an after-tax profit of \$31.8m in the three months to end-January.

This compared with \$407.2m profit figure last time which was scored after a \$32.2m accounting charge and a \$419.6m extraordinary gain. Operating profits increased from \$43m to \$45.6m.

Rockwell to take over Swiss controls company

By Ian Rodger in Zurich

ROCKWELL is to buy the Swiss electrical engineering group, Sprecher & Schuh Holding, which makes low-voltage electro-mechanical controls for industry.

The S & S low-voltage control business, with factories in Switzerland, Italy, the UK and South Africa, will continue under its current management. Mr Davis foresees joint development of new products by it and Allen-Bradley.

Mr von Werra said that a condition of the deal was that S & S would change its name by the end of 1994. The proceeds would go into industrial investments.

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Downgrading for Bronfman

By Bernard Simon in Toronto

DEBT issued by four holding companies in the Bronfman business empire has been downgraded to below investment grade by Canada's Dominion Bond Rating Service.

DBRS said the downgrade, which affects Brascan, Hees International Bancorp, Trilon Financial Corp and Great Lakes Power, reflected the inability of companies in the Bronfman group to raise new debt.

The rating on Brascan's senior debt has been cut to BBB High from A Low. Hees' senior-debt rating has dropped to BBB from A High. Trilon is down to BBB from A. The rating on Great Lakes' commercial paper has fallen to B-2 High from R-1 Low.

Last week, for example, the head of fixed-income research left CSFB to join a fund management group, and several other executives in investment banking and capital markets also moved to other firms.

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ANNOUNCEMENT

INVESTMENT OPPORTUNITY

ASWAN OBEROI

The Egyptian General Company for Tourism and Hotels, an affiliated company of the Tourism Holding Company, owned by the Government of Egypt, announces the proposed divestiture of the Aswan Oberoi.

The five star Aswan Oberoi opened in 1975 and is ideally located on Elephantine Island in the middle of the Nile, close to central Aswan. Its primary clientele are foreign tourists. The hotel has 190 rooms and 38 suites, in addition to eight two-room villas giving a total capacity of 244 rooms. The hotel and its grounds occupy approximately 60,000 square meters of land and the constructed area is approximately 22,000 square meters.

Unaudited 1992 revenues were in excess of 20 million Egyptian pounds and the Hotel is profitable.

The Aswan Oberoi is operated by Oberoi Hotels Private Limited under a management contract. It has approximately 40 permanent employees.

Parties interested in this unique opportunity may obtain the necessary information describing the assets for sale on writing to the Financial Agent named below stating in full their activities, legal & financial status and source of finance.

Dr. Hazem El Beblawi
Chairman
Export Development Bank of Egypt
10 Talaat Harb Street
Evergreen Building
Cairo - Egypt
Tel. (202) 776 331

Applications can be received until
Wednesday 31st March 1993

Although the general business outlook is still uncertain, SKF, the world leader in rolling bearings, is strengthening its position in the automotive industry by winning contracts for new car models and penetrating new markets. Innovation, quality and service are among the reasons.

For the anti-lock braking systems now widely used by car manufacturers, SKF have developed bearing hub units with integral wheel speed sensors, so making ABS assembly easier, operation more reliable and the car safer. Further evidence of SKF success as a major automotive supplier is the fact that nine out of the ten best European cars of the Year models have all been SKF equipped.

Improvement and development in SKF products, processes and procedures is continuous to the benefit of customers in over 130 countries.

1992 SKF Group Results
SKF's consolidated loss after financial income and expense amounted to -1,777 million Swedish kroner (-1.71m) in 1992, compared with a loss of SEK -221m (-2.21m) for the preceding year. The result includes an allocation of SEK 1.1 billion (110m) relating to structural measures that will be implemented during 1993 and 1994. Sales during the year totalled SEK 26,679m (26.610m) against SEK 26,302m (26.470m) in 1991. External sales within the Ovako Steel division amounted to SEK 2,277m (2223m). This means that Group sales, excluding Ovako, decreased by 7 percent in



Republic of Austria

DM 500,000,000 Floating Rate Notes of 1993/2003

Issue Price: 100%
Interest Rate: 8 1/4% p.a., payable annually in arrears on February 17, 1994 and 1995, thereafter 13 1/4% p.a. less Six-Months-DM-LIBOR, payable semi-annually in arrears on February 17 and August 17 of each year. The deduction shall not exceed 13 1/4% p.a.
Repayment: February 17, 2003, at par
Listing: Düsseldorf and Frankfurt/Main

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

ABN AMRO Bank (Deutschland) AG	Bank Austria Z-Länderbank Bank Austria AG	Bank Brusel Lambert N.V.
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Bayerische Landesbank Girozentrale	
Bayerische Vereinsbank Aktiengesellschaft	BHF-BANK	Creditanstalt-Bankverein
Daiwa Europe (Deutschland) GmbH	Deutsche Apotheker- und Ärztebank eG	
DG BANK Deutsche Genossenschaftsbank	Goldman, Sachs & Co. oHG	Hamburgische Landesbank - Girozentrale -
Industriebank von Japan (Deutschland) Aktiengesellschaft		Kreditbank International Group
Landeskreditbank Baden-Württemberg		Merrill Lynch Bank AG
Samuel Montagu & Co. Limited	J. P. Morgan GmbH	Morgan Stanley GmbH
Raiffeisenbank Kleinwalsertal	RZB-Austria Raiffeisen Zentralbank Österreich AG	
Salomon Brothers AG	Swissische Bankgesellschaft (Deutschland) AG	
Sumitomo Bank (Deutschland) GmbH		S.G. Warburg Securities
WGZ-BANK		
Westdeutsche Genossenschafts-Zentralbank eG		

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European Investment Bank

DM 300,000,000 Floating Rate Notes of 1993/2003

Issue Price: 100%
Interest Rate: 9% p.a., payable in arrears on February 10, 1994, thereafter 13% p.a. less
Six-Months-DM-LIBOR, payable semi-annually in arrears on February 10 and August 10 of each year. The deduction shall not exceed 13% p.a.
Repayment: February 10, 2003, at par
Listing: Düsseldorf and Frankfurt/Main

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

ABN AMRO Bank (Deutschland) AG	Bank Austria Z-Länderbank Bank Austria AG	Bank Brusel Lambert N.V.
Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	Bayerische Vereinsbank Aktiengesellschaft	BHF-BANK
Creditanstalt-Bankverein	Daiwa Europe (Deutschland) GmbH	
Deutsche Apotheker- und Ärztebank eG	Deutsche Bau- und Bodenbank Aktiengesellschaft	
DSL Bank Deutsche Siedlungs- und Landesbank	Hamburgische Landesbank - Girozentrale -	
Landeskreditbank Baden-Württemberg	Samuel Montagu & Co. Limited	
J. P. Morgan GmbH	Morgan Stanley GmbH	NOMURA BANK (Deutschland) GmbH
Raiffeisenbank Kleinwalsertal	SGZ Bank AG	Salomon Brothers AG
Schweizerische Bankgesellschaft (Deutschland) AG	Stadtsparkasse Köln	WGZ-BANK
Sumitomo Bank (Deutschland) GmbH	Westdeutsche Genossenschafts-Zentralbank eG	

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February 17, 1993

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The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe
Strasbourg/Paris

DM 200,000,000 Floating Rate Notes of 1993/2003

Issue Price: 100%
Interest Rate: 8 1/4% p.a., payable annually in arrears on February 17, 1994 and 1995, thereafter 13 1/4% p.a. less Six-Months-DM-LIBOR, payable semi-annually in arrears on February 17 and August 17 of each year. The deduction shall not exceed 13 1/4% p.a.
Repayment: February 17, 2003, at par
Listing: Düsseldorf and Frankfurt/Main

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

ABN AMRO Bank (Deutschland) AG	Banca del Gottardo	Bank Austria Z-Länderbank Bank Austria AG
Bank Brusel Lambert N.V.	Bayerische Hypotheken- und Wechsel-Bank Aktiengesellschaft	
Bayerische Vereinsbank Aktiengesellschaft	BHF-BANK	Creditanstalt-Bankverein
Daiwa Europe (Deutschland) GmbH	Deutsche Apotheker- und Ärztebank eG	
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Samuel Montagu & Co. Limited	J. P. Morgan GmbH	Morgan Stanley GmbH
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Schweizerische Bankgesellschaft (Deutschland) AG	Stadtsparkasse Köln	
Sumitomo Bank (Deutschland) GmbH	WGZ-BANK	Westdeutsche Genossenschafts-Zentralbank eG

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New Issue
Closing
March 6, 1993

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Landeskreditbank Baden-Württemberg Karlsruhe

DM 200,000,000 Floating Rate Notes of 1993/2003

Issue Price: 100%
Interest Rate: 9% p.a., payable on June 6, 1994 for the period from March 5, 1993 until
June 5, 1994 (inclusive), thereafter 13% p.a. less Six-Months-DM-LIBOR, payable
semi-annually in arrears on June 6 and December 6 of each year. The deduction shall
not exceed 13% p.a.
Repayment: June 6, 2003, at par
Listing: Stuttgart, Düsseldorf and Frankfurt/Main

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

ABN AMRO Bank (Deutschland) AG	Baden-Württembergische Bank Aktiengesellschaft
Bank Brusel Lambert N.V.	Bayerische Landesbank Girozentrale
Deutsche Apotheker- und Ärztebank eG	Deutsche Bau- und Bodenbank Aktiengesellschaft
Genossenschaftliche Zentralbank AG Stuttgart	Industriebank von Japan (Deutschland) Aktiengesellschaft
Morgan Stanley GmbH	Salomon Brothers AG
SGZ Bank AG	Swissische Bankgesellschaft (Deutschland) AG
WGZ-BANK	Westdeutsche Genossenschafts-Zentralbank eG

مكتبة من المجلات

INTL. COMPANIES AND CAPITAL MARKETS

A fresh option for HK gamblers

Simon Holberton looks at the latest outlet for the colony's investors

THE introduction of traded options on the Hong Kong Futures Exchange tomorrow completes the rehabilitation of an institution which has fought successfully to throw off the bad odour surrounding its closure and reform in the aftermath of the 1987 stock market collapse.

Before the crash, Hong Kong's futures market vied with the Chicago Mercantile Exchange for the exchange which had the biggest volume of daily trade in index futures. That all came unstuck in October 1987 when Hong Kong got a salutary lesson in the meaning of open-ended risk.

Mr Kevin Snowball, managing director of Morgan Grenfell Asia Futures (Hong Kong), says: "We now have a more professional futures market, and the introduction of options is an extension of that."

The exchange will offer a range of traded options built around the Hang Seng Index. — Hong Kong's bellwether stock market index — with 56 separate contracts for trading.

Traded options have been two years in the making. According to Mr Gary Knight, the exchange's chief executive,

the exchange has put more than 700 individuals through extensive training courses. It has also acquired and customised a version of the Chicago Options Clearing Corporation's clearing system.

"Options have proved themselves to be an essential tool for all kinds of investors," says

Options on the Hang Seng Index will offer the gearing,

tors and to institutional investors. Says Mr Archie Hart, head of research at Crosby Securities: "There is quite a demand for geared plays in Hong Kong. In what other country do you get grannies who take out swap deposits?"

Options on the Hang Seng Index will offer the gearing,

but unlike futures, where risk can be unlimited, the buyer of an option knows his maximum exposure at the outset.

For the institutional investor, the advent of Hang Seng Index options may also be a boon. Many international investors, especially US funds, have minimum dealing sizes that make trades difficult to execute in Hong Kong.

The reason is much of Hong Kong's stock market listed equity belongs to family owners or large mainland Chinese investors. Tradeable equity in Hongkong Telecom is 21.6 per cent of issued capital: in Citic Pacific, 40 per cent in Hutchison Whampoa, 59 per cent.

Analysts believe options will appeal to local "retail" investors

Mr Knight. "How quick the options market grows depends basically on the education process of all investors. But we take a very long view on the market. We think the stock market will continue to expand on the back of internal growth and because of Hong Kong's proximity to China."

If the history of futures trading is a guide, then that process may not take much time at all. The index futures began trading in May 1986 with an average daily turnover of 1,600 contracts; by September 1987, average daily turnover had swollen to 27,318 contracts.

Analysts believe options will appeal to local "retail" investors

CRA ahead 9.6% against falling commodity prices

By Bruce Jacques in Sydney

CRA, the Australian mining house, has held out against the tide of falling commodity prices to report increased sales and earnings for 1992.

Strong contributions from coal and diamonds helped the company to report a 3.6 per cent rise in equity-accounted net earnings to A\$411.4m (US\$268.4m) from A\$375.4m in 1991, on a 5.8 per cent rise in sales to A\$6.24bn from A\$4.95bn.

The annual dividend has been raised to 45 cents a share from 34 cents.

The result was also helped by the falling Australian currency and a substantial cut in tax and financing charges. This allowed the company to further boost its already strong balance sheet. Tax and other

government charges took A\$60.5m, compared with A\$74.9m, and financing charges were down to A\$62.2m, from A\$115.0m.

The directors said gross balance sheet debt had fallen to A\$1.20bn, from A\$1.51bn, reducing gearing to 20.8 per cent, from 24.9 per cent. The company's position was further improved by a halving of capital expenditure to A\$52.3m from A\$10.8m, while cash-flow rose to A\$1.1bn from A\$1.0bn.

Iron ore remained the company's biggest contributor to earnings, but profits eased to A\$34.1m from A\$41.3m. Coal increased its profits to A\$10.4m from A\$8.71m and diamonds jumped to A\$62.3m from A\$52.0m.

The copper/gold division turned a A\$24.2m loss into a A\$22m profit. The contribution

NTT shares continue to surge

By Emiko Terazono in Tokyo

SHARES in Nippon Telegraph and Telephone, Japan's semi-privatised telecommunications company, surged in Tokyo yesterday as investors' hopes rose that the government would act to boost their price.

NTT shares, which are the country's most widely held stock, have risen 16.5 per cent in the past month. This follows calls by a ruling Liberal Democratic Party politician for the government to boost the stock market by supporting NTT's shares, plus a restructuring plan announced by the company last week.

Yesterday, its shares rose 3.7 per cent to Y570,000 on volume of 54,624 shares, the heaviest since April 1987, when the stock hit its peak of Y3,150 a share.

A further rise in NTT shares would allow the Japanese government, which still owns two-thirds of the company, to sell its holding. It would also pave the way for the listing of JR East, a regional railway company created by the break-up of the national Japan Railways.

While the finance ministry denies propping up NTT's shares, Mr Katsuhiko Muto, head of the LDP's tax research commission, says the government should support the stock up to its flotation price of Y1,197m. NTT shares have fallen for more than five years on grim profit expectations. The NTT share plunge last year dragged down the whole market.

Mr Muto says NTT is a symbol of the Tokyo stock market, and has proposed measures including NTT's purchase of half of the 10m shares held by the government, cost-cutting through restructuring and a rise in city call rates.

A restructuring announced by the company last week adds weight to Mr Muto's proposals. NTT will cut its workforce by 30,000 over the next three years and cut its 1,300 retail outlets by one-third.

Sumitomo Heavy cuts dividend and forecast

By Emiko Terazono

SUMITOMO Heavy Industries, a leading Japanese shipbuilder, is to cut its annual dividend by Y1 to Y3 per share for the year to March 1993 due to a sharp fall in profits.

Sumitomo also announced a downward revision of its profit forecast. It now expects non-consolidated pre-tax profits to fall to Y1.5bn (US\$1.27m), down from an earlier estimate of Y3bn. Sales are now projected to total Y22.5bn, down from a previous projection of Y31.65m the year before.

Japan bank strengths to diverge

By Emiko Terazono

ASSET quality problems among Japanese banks and their capacity to deal with bad loans will open up differences between the strongest and the weakest banks, says IBCA, the UK ratings agency.

In a report yesterday on asset quality at Japanese banks, IBCA says city banks — or commercial banks — are in a better position, while some trust banks may not be able to make provisions in the next few years.

One of the more prominent problems weighing on Japan's banks has been loans to the country's eight housing loan companies — non-financial

institutions which have been hit hard by bad property-related loans.

Including the restructuring scheme for Nippon Housing Loan, finally approved by its creditors last week, interest foregone by 21 banks will total about 8 per cent of projected business profits.

IBCAs says the average proportion of lost income opportunity for city banks will be about 3 per cent of business profits, 17 per cent for the long-term credit banks and 50 per cent for the trust banks.

The opening of new areas of business for banks, due to the easing of barriers between the banking and securities industries

Berjaya wins Chinese contract for lottery

By Kieran Cooke

in Kuala Lumpur

BERJAYA, a widely-diversified Malaysian conglomerate, has signed a contract with Guangzhou, the southern Chinese city, to set up and run a lottery.

The project, with an initial value of US\$16m, will be run by Berjaya Lottery Management, a Hong Kong-based subsidiary of the Berjaya group.

Berjaya said it was also pursuing a number of other projects in the gaming and leisure industry in China. The group proposes to raise M\$236m (US\$85m) through a rights issue to finance its China operations.

Berjaya's project is one of the first involving a foreign company agreed by the Chinese authorities.

Overseas earnings help Boral climb to A\$102.8m

By Bruce Jacques

A RISE in overseas earnings helped Boral, the Australian construction and engineering group, reverse a downward trend in its earnings.

The company raised net profits by 12.7 per cent to A\$102.8m (US\$75.4m) in the first half to December, from A\$91.3m a year earlier, on a 10.4 per cent rise in sales to A\$2.6bn, from A\$1.95bn. The interim dividend is being held at 8 cents a share.

The directors have forecast higher profits for the full year, but said: "Low levels of economic activity in Australia continue to constrain demand for many of Boral's products."

"It is hoped that confidence will improve following the forthcoming federal election. Non-residential building is still at low levels, but government expenditure on infrastructure should produce a positive con-

dition in the next financial year."

• Australian Gas Light, the Sydney-based petroleum utility, has come through a period of big asset acquisitions and disposals with a strong rise in first-half earnings.

The company yesterday declared a rise in interim dividend to 7 cents a share from 6 cents, following a 32.6 per cent advance in earnings to A\$4.24m for the six months to December from A\$3.18m. Revenue rose 1.5 per cent to A\$47.7m.

• Woodside Petroleum, the Australian offshore gas producer, has held its annual dividend at 8 cents a share, despite dipping into the red in 1992. A deferred tax provision of A\$85.8m against a nil charge previously sent the company tumbling to net losses of A\$22.8m, from profits of A\$116.5m the year before.

• The company's growth, excess aircraft capacity and aggressive price competition.

Mr Matthew expects the company to announce profits for the full year similar to last year's NZ\$115.1m, given the difficult trading conditions in the industry.

Air New Zealand said total assets rose 16.8 per cent to NZ\$2.81bn. Shareholders' funds rose 9.7 per cent to NZ\$1.05bn.

The directors said demand was "soft" in the company's traditional markets of the US, UK and Australia and New Zealand. The increasingly important Asian markets of Japan and Taiwan experienced slower

growth. Flight revenue to Asia rose 13 per cent, but net earnings were relatively flat.

The company reported "other revenue" was up NZ\$57m to NZ\$253m. This was mainly due to strong growth in international cargo, while its New Zealand subsidiary, Mount Cook Airlines, performed well due to a good ski season.

Passenger sales revenue rose 2 per cent to NZ\$365m from NZ\$34, and one-off redundancy costs totalled NZ\$8.2m.

The interim dividend is unchanged at 4 cents a share.

Air New Zealand up 8.6% at half-year

By Terry Hall in Wellington

AIR New Zealand yesterday announced an 8.6 per cent rise in net profits to NZ\$60.5m (US\$32.8m) for the six months to December, from NZ\$55.1m a year earlier, in the face of difficult markets. Sales advanced 6.9 per cent to NZ\$1.16bn from NZ\$1.09bn.

Mr Bob Matthew, chairman, said the result compared with record losses by US airlines and generally lower earnings reported by Asian and European carriers. He said the profit was achieved as the global industry was experiencing little or

no growth, excess aircraft capacity and aggressive price competition.

Mr Matthew expects the company to announce profits for the full year similar to last year's NZ\$115.1m, given the difficult trading conditions in the industry.

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The Council of Europe Resettlement Fund

for National Refugees and Over-Population in Europe
Strasbourg/Paris



1,000,000 Bearer Warrants of 1993/1995
entitling the holders to purchase up to
DM 100,000,000 Floating Rate Notes
of 1995/2003

Exercise date: The Warrants may only be exercised between January 2, 1995 and January 24, 1995, 5.00 pm (Düsseldorf time), with effect to February 17, 1995.

Warrant right: The holder of one hundred Warrants is entitled to purchase in accordance with the Conditions of Warrants one Bearer Note in the principal amount of DM 10,000 of a Floating Rate Note Issue of the Council of Europe Resettlement Fund, due February 17, 2003, at a purchase price of 100% of the principal amount. The Floating Rate Notes pay a coupon of 13% p.a. less Six-Months-DM-LIBOR, payable semi-annually in arrears on February 17 and August 17 of each year. The deduction shall not exceed 13% p.a.

The Notes purchased by exercising the Warrants have the same terms and conditions as the Notes of the DM 200,000,000 Floating Rate Note Issue of the Council of Europe Resettlement Fund of 1993/2003 and are fully fungible with said issue following stock exchange listing.

Listing: Düsseldorf and Frankfurt/Main (Freiverkehr)

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

New Issue
Closing
March 5, 1993

All these Warrants having been sold, this advertisement appears as a matter of record only.

Landeskreditbank Baden-Württemberg

Karlsruhe

1,000,000 Bearer Warrants of 1993/1994
entitling the holders to purchase up to
DM 100,000,000 Floating Rate Notes
of 1994/2003

Exercise date: The Warrants may only be exercised between May 2, 1994 and May 20, 1994, 5.00 pm (Düsseldorf time), with effect to June 6, 1994.

Warrant right: The holder of one hundred Warrants is entitled to purchase in accordance with the Conditions of Warrants one Bearer Note in the principal amount of DM 10,000 of a Floating Rate Note Issue of Landeskreditbank Baden-Württemberg, due June 6, 2003, at a purchase price of 100% of the principal amount. The Floating Rate Notes pay a coupon of 13% p.a. less Six-Months-DM-LIBOR, payable semi-annually in arrears on June 6 and December 6 of each year. The deduction shall not exceed 13% p.a.

The Notes purchased by exercising the Warrants have the same terms and conditions as the Notes of the DM 200,000,000 Floating Rate Note Issue of Landeskreditbank Baden-Württemberg of 1993/2003 and are fully fungible with said issue following stock exchange listing.

Stuttgart, Düsseldorf and Frankfurt/Main (Freiverkehr)

Trinkaus & Burkhardt
Kommanditgesellschaft auf Aktien

INTERNATIONAL CAPITAL MARKETS

German issues advance as rate cut hopes gain ground

By Richard Waters in London
and Patrick Harwood
in New York

GERMAN government bonds advanced again yesterday on renewed confidence that official interest rates were about to head lower. This was despite a setback in the bond market on Tuesday, caused by the Bundesbank's decision not to lower money market rates through its regular repurchase agreement (or repo) auction.

The March bond futures contract on Liffe moved ahead from 95.47 to 95.82 late in

GOVERNMENT BONDS

the day on moderate trading of around 50,000 contracts, while the June contract advanced from 95.89 to 96.30.

Traders said that the fixed-rate repo on Tuesday at 8.49 per cent did not necessarily mean that the Bundesbank would not cut rates after its council meeting today, despite earlier disappointment in the market.

Views seemed finely balanced, with some analysts arguing that the Bundesbank would not act for another two weeks, until after the so-called Solidarity Pact to stimulate economic growth in eastern Germany had been finalised. Others said a cut at that time, just ahead of the French election, could look too much like a panic measure, prompting the authorities to move today instead.

On balance, a majority of analysts were still predicting a 50 basis-point cut in both the official Lombard and Discount rates would come today.

■ LONG-DATED UK government bonds moved ahead by as much as one-third of a point on the German rate cut hopes, leading to a further flattening of the gilt yield curve.

The spread between three-year and 15-year gilts fell to almost 150 basis points, having stood at 200 basis points a month ago.

As the market moved ahead, two £250m of tranches of new stock issued on Monday were sold out. These were the

9% per cent gilts due 2002 and the 8% per cent gilts due 2017.

In quiet trading, the June gilts contract on Liffe moved ahead from 106.1 to 106.5.

■ FRENCH government bonds reacted strongly yesterday to the prospects of lower rates in Germany, pushing the yield premium on French bonds to its lowest level for a month.

The spread over the yield on 10-year German bonds slipped to 75 basis points, having started the week at around 90 basis points.

The advance came despite the prospect of today's auction of FF18bn to FF20bn of gov-

ernment bonds, with the bulk expected in the 10-year area.

■ TECHNICAL factors and central bank demand helped US Treasury prices rally strongly at the long end of the maturity range yesterday morning, sending the 30-year yield to new lows.

By midday, the benchmark 30-year government bond was up 1% at 104%, yielding a 7.91 per cent, the lowest point since the issue was first launched in 1977. At the short end of the market, the two-year note was + higher at 100%, to yield 3.86 per cent.

Traders said there was no single reason for the strong

market move.

Other factors at play

FT FIXED INTEREST INDICES

	Mar 3	Mar 2	Mar 1	Feb 26	Feb 25	Year ago	High *	Low *
Government	97.22	96.94	97.05	96.71	96.52	97.76	96.11	
Flood Interest	112.74	112.13	112.19	112.34	112.35	101.01	112.74	97.15
Base 100: Government Securities 15/10/28: Flood Interest 1990.								
* for 1992/93: Government Securities High since completion: 127.40 (9/10/93), low 48.18 (3/1/93)								
Flame advance high since completion: 112.74 (3/1/93), low 108.53 (3/1/93)								
** activity indices rebased 1974								

	Mar 2	Mar 1	Feb 26	Feb 25	Feb 24
Gilt Edged Bonds	137.7	136.4	110.5	110.8	136.1
Gilt Average	130.9	126.8	126.0	131.0	135.8

** activity indices rebased 1974

GILT EDGED ACTIVITY

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Gilt Average	130.9	126.8	126.0	131.0	135.8

** activity indices rebased 1974

BENCHMARK GOVERNMENT BONDS

	Coupon	Final Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02/	114.5200	-0.003	7.82	6.05	6.05
BELGIUM	9.000	02/02/	100.0500	+0.180	7.49	7.50	7.57
CANADA *	7.250	06/03/	100.0000	+0.250	7.25	7.41	8.00
DENMARK	6.000	05/03/	97.1600	+0.030	8.42	6.67	6.61
FRANCE STAN OAT	6.500	02/03/	103.3010	+0.274	7.51	7.77	8.02
GERMANY	8.000	07/02/	108.0200	+0.028	6.69	6.87	7.10
ITALY	12.000	05/02/	98.3200	+0.151	13.08	13.30	
JAPAN NO 119	4.800	06/03/	105.1975	+0.158	3.79	3.78	4.21
NO 146	5.500	06/02/	100.9275	+0.127	3.91	3.81	4.51
NETHERLANDS	8.250	09/02/	111.2200	-0.190	6.59	6.72	7.08
SPAIN	10.300	08/02/	92.2000	-0.100	11.65	11.87	11.82
UK GILTS	7.250	09/02/	102.25	-	6.98	6.95	6.75
8.000	09/02/	92.15	+0.782	7.83	7.95	8.25	
8.500	09/02/	92.10	+0.617	8.45	8.55	8.82	
US TREASURY *	6.500	07/02/	102.22	+0.152	6.69	6.84	6.98
7.125	02/03/	104.04	+0.182	6.90	6.95	7.20	
ECU (French Govt)	8.500	03/02/	105.0000	+0.125	7.71	7.85	8.18

Yield on latest morning session. * Gross annual yield (including withholding tax at 12.5 per cent payable by non-resident). Prices: US, UK in 32nds, others in decimal

Technical Data/ATLAS Price Source

Guidelines set for unit trusts and derivatives

By Tracy Corrigan

TWO NEW sets of guidelines, from the Securities and Investment Board (SIB) and the Investment Management Regulatory Organisation (IMRO), should smooth the path for unit trust managers who want to use derivative instruments.

But no decisions have yet been taken on any substantial reform of regulatory policy in this area: the SIB will deal with the main policy issues surrounding derivatives legislation in a separate consultation document due this spring.

Currently, derivative instru-

ments issues and performance fees. These issues will be discussed in the second consultative paper due this spring.

Mr Philip Warland, director general of the Unit Trust Association, said there was an increasing feeling that FoFs should never have been separated from other unit trusts, which can also use derivatives. Among potential changes was the extension to the EC directive on collective investments to include FoFs. The UK delegation has tabled a proposal to permit funds complying with the directive to undertake tactical asset allocation.

Last week's guidance from the SIB and IMRO focuses on the area of efficient portfolio management.

IMRO has issued guidance to clarify previous recommendations on the use of index derivatives, regarding convergence between the components of the index and the stocks in the portfolio. IMRO stops short of recommending any target for correlation, but recommends a procedure for fund managers to follow in deciding what index derivative trading is appropriate.

Bank and broker form Belgian futures venture

By Andrew Hill in Brussels

Mr Remi Vermetten, Kredietbank's managing director, said the purpose was to develop derivatives activity and expertise in Brussels, rather than leave it to London.

Mr Vermetten said the joint venture would not launch products to compete directly with Belfox, the small Belgian futures and options exchange of which he is also chairman.

Regarding Belfox, Mr Vermetten said the exchange hoped to add an option on the Bel-20 index to the two company options already traded, at the end of this month, or the start of April.

The aim is to offer six to eight options, and three futures contracts, including one on the Bel-20.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
ENTREPRENEURS US DOLLARS	330	6.25	98.77	Apr. 2003	0.35%	Credit Lyonnais/US\$ PAD
CFO's (UK)	300	(b)	(b)	Apr. 1998	1.125/1.175	Nomura International
DELTA Bank	10bn	4.125	101.225	Mar. 1998	1.078/1.175	Sakura Finance Int'l.
D-MARKS	1bn	7.75	101.6	Apr. 1998	2/1.25	Commerzbank
CANADIAN DOLLARS	200	7.25	102.405	Feb. 1998	1.875/1.75	JP Morgan Securities
DANISH KRONER	200	8.375	101.7	Apr. 1997	1.225/1.125	Dan Dantico Bank
EWROPEAN FRANC'S	300	4.6	102.125	Apr. 1998	1.25/1.20	Credit Suisse
EUROPEAN Investment Bank	300	4.6	102.125	Apr. 1998	1.25/1.20	Credit Suisse

Final forms and non-callable unless stated. a) Borrower full name: Caisse Francaise de Developpement. b) Priced by 10/03/93 to yield 272-278p over the 10/02/93 US Treasury due Feb. 1998. c) Fungible 40 days after payment date with the outstanding CaisseCom launched on 19/10/92. Plus 37 days accrued interest.

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To yield

Increasing concerns that are facing the smaller companies

A question of sink or swim on the main market

By Maggie Urry

and performance issues will be the second concern. Workland director of the Unit Trust Association, says: "There are other issues that have been raised, such as the use of the stock exchange on the EU directive, the introduction of the Third Market, and the proposal to change the rules of the Stock Exchange's main market.

Small quoted companies are questioning whether they should continue with the expense of a listing. Unquoted ones are deterred from going public or raising equity privately. This is increasingly being seen as bad for the UK economy. Small companies are the big companies of the future. A number of events have fuelled this worry. The Stock Exchange's decision to close the Unlisted Securities Market, after the previous failure of the Third Market, will remove a "nursery" market for smaller companies. Companies will have to sink or swim on the main list.

The move by some brokers to stop marketing markets in smaller stocks has made it even harder for investors to deal in such companies, although in response to this the Stock Exchange has introduced the Seat order-driven system of trading. Similarly, there is little analysts' research into smaller companies.

Public companies may find themselves caught in a size trap. Mr Michael Higgins of Charterhouse, the merchant bank says: "They go public on the promise of access to

capital markets but unless they move quickly they get trapped." After the initial interest generated at the flotation, unless the market capitalisation moves up swiftly – usually through issues of shares for acquisitions – the interest can fade.

But if they remain private, companies can find it difficult to raise equity capital on terms they are happy to agree, and many have resorted to debt finance despite the high interest rates of recent years.

Many smaller companies, according to Mr Richard Balarkas, a leading light in the City Group for Smaller Companies (Cisco), are unaware of the role equity markets have to play. He suggests that the Stock Exchange has not done all it could to provide markets to meet the needs of smaller companies. Future attempts, he says, should be managed separately from the Stock Exchange's main list.

Recession has taken its toll, too. Smaller companies perform worse in downturns, in part because they are usually more reliant on the UK economy than large companies which are likely to have international activities. However, all is not gloom. Mr Higgins says that now people are focusing on the problem some solutions are being put forward.

Also as an end of recession, institutional investors report a markedly more positive attitude to investment in small companies in the last few months. Retail investors

are also reported to be buying again as they seek a better return than is available from deposit accounts.

This week the Pilot Investment Trust was launched specifically to invest in companies with a market value of under £30m.

Even so there remains a problem for the smallest companies. As one institutional investor put it: "Not many people want to look at things under £20m. You cannot get a big enough holding to make it worth bothering with." However, he adds that illiquidity is not always a problem. "People are prepared to put up with illiquidity if they think they have found a good story".

Mr David Lowes, a corporate finance director of Robert Fleming, the merchant bank, has found a similar problem. "Companies on the stock market valued at under £20m have considerable difficulty in raising interest among institutional investors", he says. Fleming's corporate finance department is cautious of encouraging anybody to go to market at that level", he adds.

If small companies cannot go public, they may try to find private equity capital. But one of the main sources, venture capitalists, also has its drawbacks.

Mr John Jackson, the chairman of a number of smaller groups and a director of the new Pilot trust says: "Private companies are nervous of

venture capital because they feel that venture capitalists' understandable interest in exit routes will lead them to be nudged in directions not necessarily in the best interests of their businesses."

A recent survey of private companies carried out by Baker Tilly, the accountants, found an over-dependency on short-term capital provided by clearing banks despite accusations that banks "turned their backs" in the recession. Fear of losing control was cited by these companies as another reason for avoiding venture capital. Solutions fall into two broad groups. First, there are various plans to develop new markets, such as Cisco's proposal for a separately managed market and the move to develop a "Euro-Nasdaq" along the lines of the US screen based dealing system.

Any new market must, however, be more robust than the previous ones which have disappeared when circumstances get difficult. Mr Balarkas says that any new market "must be one which does not disappear when the next recession comes along."

But there are also calls for a change in the investment culture in the UK. Mr Jackson argues that years of high interest rates in the UK have made equity providers demand high rates of return which can be hard for companies to achieve. "If you are an ordinary company with ordinary

prospects it is difficult to persuade people to invest in equity", he says.

Further the institutional savings industry, spawned by tax breaks which are now largely abolished, means there is a much smaller retail market in the UK than in the US, for example. There is a different attitude to risk in the UK which can put investors off. "Any healthy economy has to have a large number of young companies, and must accept that some will not succeed," Mr Jackson says.

Mr Balarkas suggests that there is still a core of retail investors interested in buying shares in small companies – perhaps local to them. But hopes of offsetting the tax breaks that spawned the big institutions with new tax concessions for direct share ownership are unlikely to come to fruition. Those tax breaks that have been introduced to help investment, such as the Business Expansion Scheme, have sometimes been abused by tax avoidance schemes.

Mr Lowes concludes: "The question is, is it a structural problem or is it that we are in a recession and people are not parting with their money? For good companies, there should always be a solution – it's up to the City to communicate its requirement for investment and up to companies to understand the requirements investors place on them".

the FTSE-350 should be governed by less onerous regulations.

Small company brokers, such as Albert E Sharp, tend to agree that a tier system on the existing list is the best possible route. "There is a certain credibility attached to something governed by the stock exchange," says Mr Eddie McCutcheon, head of corporate finance at Sharp's. Although the exchange would have to continue its regulatory role, Mr McCutcheon argues that it should be possible to set a "cut off below £50m where the rules are a little easier".

The stock exchange, for its part, would argue that a two or

After years of dipping into a variety of informal markets – from the counter to Rule 535.2 – participants are now calling for a long-term solution to the public trading of smaller companies. For most, this means the creation of one or more tiers on the official list, excluding the FTSE-350, which would carry less onerous requirements.

Yet this argument appears not to have reached the stock exchange in detailed form. The exchange is believed to have received fewer than 50 responses to far and to be disappointed with both the quantity and quality.

Two main concerns appear to be occupying those who have responded: first, inheritance tax exemptions for companies on the USM, and second, the costs of moving to the official list.

The stock exchange is believed to feel that neither is crucial enough to halt the demise of the USM. The tax concerns, introduced last August, have been raised by just 10 USM companies. Nevertheless, the issue will almost certainly have been addressed in the stock exchange's Budget submission.

On the second concern, the costs of moving to the main market will be largely eliminated by EC directives on listing particulars and concessions from the exchange itself.

Such moves are welcome, yet critics say they fail to address the problems of companies seeking to come to the market for the first time. The issue is made more pressing with the recent stock market revival in smaller companies.

The newest lobby group, the City Group for Smaller Companies, argues that the closure of the USM before viable alternative markets are hammered out shows a lack of concern for this demand by the stock exchange.

Cisco is angling for segmentation of the official list – ie setting up categories according to market capitalisation with appropriate class tests according to size.

Although the group has not yet produced an official policy statement on such a move, Richard Balarkas, chief executive, says the most common view is that companies outside

the stock exchange would be running a smaller companies market.

One source close to the exchange described such evolution as occurring through "the creation of a premier league, rather than the setting up of a fifth division".

Such evolution could take too long for those in the small company sector. Although they are demanding action now, little is likely to come of the recommendations received so far. The best that small company pundits can hope for might be the delay of the deadline for new admissions to the USM until amendments to EC directives take effect. Even that largely symbolic gesture would be welcome. "I think I would like to see that firmly in place before they pull down the shutters on the USM," says Mr McCutcheon.

USM debate shifts focus as deadline nears

By Peggy Hollinger

TOMORROW'S deadline for responses to the Stock Exchange's proposed closure of the Unlisted Securities Market has brought into focus previously ambiguous and often confused arguments about a second market devoted to smaller companies.

After years of dipping into a variety of informal markets – from the counter to Rule 535.2 – participants are now calling for a long-term solution to the public trading of smaller companies. For most, this means the creation of one or more tiers on the official list, excluding the FTSE-350, which would carry less onerous requirements.

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Getting to grips with the language of the City

LANGUAGE USED in the debate on smaller company development can sometimes be more confusing than enlightening. The following glossary aims to describe the key elements regularly referred to, yet seldom explained.

• **Business Angels:** In the US, wealthy private individuals are keen investors in small businesses. Attempts have been made to create similar networks in the UK, though their impact has been limited. Angels are long-term investors, they do not charge the high fees of professional venture capitalists, and they often have business experience to help out their investee companies.

• **Business Expansion Scheme:** Created to allow investors to buy shares in small quoted companies and receive tax relief. The scheme will close at the end of the year.

• **Competent Authority:** Determines listing rules with which companies must comply to join the Official List. The Financial Services Act decrees that the UK has only one authority overseeing the Official List and that is the London Stock Exchange. Part five of the FSA (still being drafted) is expected to entitle the Secretary of State to empower bodies other than the Stock Exchange to authorise listings.

• **Delta Notice Board:** Displays prices for companies traded under Rule 535.2

• **Development Capitalists:** Generally fund management buy-outs and buy-ins. Originally intended to be one step up from venture/seed capital.

• **Liquidity:** The depth of the market in a company's shares.

• **Marketeers:** Obligated to display firm bid or offer prices on Seaq and deal at those prices using their own capital.

• **London Stock Exchange:** Has three different roles – (a) the competent authority for listing in the UK and regulates the so-called primary market for distribution of new issues; (b) operates and regulates a secondary market for buying and selling shares; (c) a clearing house for the settlement of trading in UK equities.

• **Marketmakers:** Obligated to display firm bid or offer prices on Seaq and deal at those prices using their own capital.

• **Official List:** Securities that have been admitted to the market by the Stock Exchange. The vast majority of the 2,300 or so companies on the list are valued at less than £10m.

• **Over the counter market:** Once referred to trading of shares in unlisted securities. In the early 1990s a pseudo-market was operated by Harvard Securities among others. It satisfied demand from those investors seeking high growth and prepared to take risks. The UK no longer has an OTC market, but the term is often used to refer to the Nasdaq market which has an OTC tier.

• **Recognised Investment Exchange:** A market, such as Nasdaq or Liffe, for the buying and selling of securities. Must have a rule book that ensures fair play and can be enforced. The LSE has not been granted.

• **Small businesses:** Privately-owned, often family-owned, where the owners and the managers are one and the same. The Companies Act defines them as companies with two of the following three characteristics – turnover up to £2.5m, a balance sheet total of up to £1.4m, and up to 50 employees.

• **Small companies:** Not to be confused with small businesses. Generally defined as companies valued at less than £150m; some leading institutional investors would pitch the threshold at £250m. Roughly speaking, 80 per cent of listed companies are categorised as small.

• **Third Market:** For companies that failed to meet the USM requirements. Low regulatory requirements and the questionable activities of some sponsors undermined its image. It was closed in 1989.

• **Unlisted Securities Market:** Operated by the Stock Exchange for securities which do not meet the requirements of the Official List. A primary market distinguished by less onerous initial and ongoing listing requirements. Trading of USM securities is no different than in listed securities.

• **Venture Capital:** Few venture capitalists are nowadays willing to provide seed capital for start-ups. Venture capitalists need suitable exit routes to realise their investments and thus are concerned about proposals to close the USM.

• **Seals:** Stock Exchange Alternative Trading System. Provides company information, customises limit orders and, in some cases, a single market-maker providing a continuous two-way price on a single dealing screen. It is widely regarded as more in tune with smaller company trading. It is not a separate market and trades USM and Official List securities.

• **Shells:** Small companies with few assets which can provide an alternative route to the stock market via a reverse takeover by a private company.



Closure would put 'brake on enterprise'

By Charles Balchelor

VIEWED FROM the City, the threatened demise of the Unlisted Securities Market may be seen as the end of an experiment that has outlived its usefulness.

However, according to Mr Price, Xenova had outgrown the venture capital market. "We were past the stage where venture capitalists could meet our needs."

The previous round of funding, in December 1990, had raised £7m, when some UK institutions came in, such as Standard Life and Norwich Union. But the US offer would have been too large for the venture capital market.

Mr Price said the group had had a good experience of dealing with venture capitalists. Their backers had made an effort to "understand what we are doing."

One problem can be that venture capital funds have fixed lives and must look for an exit when the funds have to be wound up.

This has already happened to Xenova with one early investor having to sell its shares to the others. The same problem faces another backer, although the flotation should come in time to provide a way out.

Trade sales make sense for a number of reasons. They allow the venture cap-

italist to get all his money back in one go and free the entrepreneur to retire or to start up all over again. They frequently realise more money than a listing because a trade buyer can benefit from filling a gap in his market or product range. Equally important, some business owners do not relish the obligations and limitations imposed by managing a quoted company.

But even if trade sales have proved more attractive over the years, the shutting down of the USM option is causing serious concerns in the venture capital industry.

"Unless a young company can have access to the public market at an earlier stage than is now possible there will be a brake put upon enterprise," says Mr Ronald Cohen, chairman of Apex Partners and a member of Cisco, the City Group for Smaller Companies.

Companies could wait longer until they matched the criteria for a full market listing but this may mean market openings are missed or technological developments would have to be foregone.

The founders might then find themselves forced to sell at the only way of finding the money for expansion. This would further worsen Britain's already poor record for generating independent, medium-sized companies on the model of the German Mittelstand.

The lack of equity for small businesses and the poor liquidity for smaller UK listed stocks has prompted

a flurry of activity aimed at creating alternatives. The options being considered are:

• A Europe-wide exchange owned and operated by the European venture capital industry. Provisionally titled the European Private Equity Exchange, this market would be self-regulating – operating as an investors' club. It would recommend valuations, provide a quotation service and complete transactions.

• National exchanges run on the model of the Dutch Participations Exchange launched by the Dutch venture capital industry. This exchange would open twice a year, provisionally May and November, and would allow venture capitalists to auction their shareholdings in investee companies. Both EPSE and the Dutch exchange are being studied by the European Venture Capital Association though there are concerns that EPSE may be over-ambitious.

• A relaunched USM-style market. If the London Stock Exchange can be persuaded to relaunch a smaller companies' market it needs to be in a radically different format, says Mr Robert Drummond, chairman of the British Venture Capital Association.

COMPANY NEWS: UK and Ireland

Property charges hit BICC

By Jane Fuller

FOR THE second year running the profits of BICC, the cables and construction group, were depressed by charges of more than £40m on its property portfolio and the Channel tunnel contract.

The pre-tax figure slipped to £77m (£81m) on turnover of £3.65bn (£3.79bn).

This followed a further £35m write-down on the UK property portfolio, including the Spitalfields joint venture. Another £3m (£12m) was added to BICC's share of Channel tunnel losses.

As promised with last year's £154m rights issue, BICC is paying a final dividend of 13.25p, to make an unchanged

total of 19.25p.

Most of the £64m bill was drawn from reserves.

Earnings per share, affected by the 1-for-5 issue in June, fell to 6.8p (10.3p) - or 20.2p before exceptional charges.

Mr Robin Biggarn, chairman, said the £35m property write-down was against uncompleted property and Spitalfields accounted for over half of that portfolio. Last year's £30m write-down was against completed properties.

Overall profit was flat at £148m (£146m) before interest costs of £22m (£23m).

In BICC Cables, whose business is mainly in Europe, there was a 14 per cent decline to £78m - or sales of £946m (£933m) - because of weakness

in the energy and telecoms markets.

The group had taken its stake in GGC, of Spain, to 67 per cent and was reducing the number of factories from five to three. The acquisition of KWO, in eastern Germany, had only recently been completed.

North America Cables was still making a small loss of £2m (£3m). Mr Biggarn expressed some optimism for this year, following signs of economic recovery and the further rationalisation opportunities offered by the purchase of Rayhold.

Australasia had recovered to £38m (£26m) after a long period of decline. Competition in the telecoms market had helped to move the business forward.

Balfour Beatty, the construction wing, again showed its resilience with profits of £20m (£28m) on turnover of £1.85bn (£1.95bn). Civil and power contracting had held up well and an increasing amount of work was being won overseas. House building incurred a small loss.

Net debt rose to £55m (£35m) after nearly £100m was taken on to the balance sheet from the Spanish subsidiary and after £90m of acquisition payments. This was offset by the rights issue. About £37m of cash was generated after interest, dividends, tax and capital spending.

Off balance sheet debt came down to £120m (£197m). See Lex

Question over Eurotunnel payments

By Jane Fuller and Andrew Taylor

EUROTUNNEL HAS withdrawn its offer to make extra payments of cash and shares to Transmanche Link, the group of British and French contractors building the Channel tunnel, Mr Robin Biggarn, BICC chairman, said yesterday.

This had again halted negotiations over the contractors' claims for additional payments of more than £1bn to cover the extra cost of the project.

Balfour Beatty, BICC's construction arm, is part of the TML consortium. Mr Biggarn said he had received a letter from Sir Alastair Morton, Eurotunnel's chief executive, in the past few days saying that the offer was no longer on the table.

Sir Alastair declined yesterday to confirm whether or not the offer had lapsed, saying: "Any correspondence between myself and the owners of TML is private." He said TML had walked out of negotia-

tions last December.

Eurotunnel is understood to have offered to pay £1.2bn in 1985 prices in a combination of cash and paper - shares, bonds and convertible instruments - to cover the cost of fitting out the rail tunnels. The gap between the two sides earlier this year was said to be less than £100m, also in 1985 prices.

Failure to reach agreement means BICC yesterday announced a provision of £8m to cover any losses on the contract.



Terry's Chocolate Works: part of York's manufacturing tradition

Terry's sale greeted with relief

By Chris Tingle

RELIEF WAS the dominant emotion yesterday at Terry's Chocolate Works in York, after staff heard that the company had been sold to Kraft General Foods International for £220m.

"The general reaction is, thank God it's all over," said Mr Vic Botterill, chief shop steward at the factory for the General Municipal Boilermakers Union, which represents the plant's 600 blue collar employees and up to 200 casual workers.

Mr Botterill said the sale to KGF, part of Philip Morris, the large US tobacco and foods group, could allow the Chocolate Works, source of chocolate

oranges and the All Gold and Moonlight ranges to gain some more lines.

He said the employees were glad that Terry's had not been sold to Cadbury Schweppes or Nestle, because of their competing product ranges. There had been fears, he said, that such a deal could have resulted in product ranges being moved from Terry's York plant.

"We have the facilities here, we have the potential; it's a big world out there," said Mr Botterill.

There was some sadness, he added, that United Biscuits had sold. "Everybody slags off employers but they've put in a lot of investment."

Terry's was founded in 1787

NEWS DIGEST

Overheads reduce Stat-Plus

INCREASED overhead costs at its Leeds and Leicester sales and distribution centres were behind a 25 per cent fall at Stat-Plus, the office and legal stationery retailer, in 1992.

On sales little changed at £11.5m, the pre-tax figure fell from £4.8m to £3.6m. Earnings

per share were 11.3p (1.3p). An increased final dividend of 4.4p is recommended, for a total of 8p (7.125p).

BWD Securities declines to £1.74m

BWD Securities, the stockbroking and personal asset management group, reported pre-tax profits down from £2.07m to £1.74m over the year to November 30.

The dividend is raised from 3p to 3.2p, with a final of 1.8p, payable from earnings of 6.4p (7.8p) per share.

A fall in turnover to £58.8m (£57.8m) reflected a decision to focus more closely on products with higher margin contribution. However, sales were expected to recover in the second half.

Earnings rose to 1.5p (1p) and the interim dividend is held at 0.75p.

TR High Income net assets at £11.000

TR High Income Trust reported a net asset value of 11.00p per share as December 31 - up from 9.47p at the end of 1992.

Earnings per share dipped 10 per cent, from 6.21p to 5.5p over the year reflecting dividend cuts among high-yielding equities. Nevertheless, a fifth interim dividend of 1.3p is declared, maintaining the total at 6p.

Radius sharply higher at £1.25m

Continued progress through the second six months enabled Radius, the USM-listed computer systems and maintenance company, to lift profits from £366,000 to £1.23m for the year to November 30.

Rationalisation was behind a decline in turnover to £24m (£23m).

Earnings improved to 2.9p (0.8p) and a final dividend of 1.8p holds the total at 2.7p.

Fleming Emerging asset value up 16%

Net asset value rose to 121.1p per share at Fleming Emerging Markets Investment Trust in the half year to December 31.

This represented a 16 per cent advance on the 104.5p at June 30.

Net revenue was £53,000 (£492,000) for earnings per share of 0.09p (0.82p).

REDROW GROUP plc

INTERIM RESULTS

- Profit before tax increased to £6.8m
- Homes completions increased by 12%
- Shareholders' funds increased to £50.3m
- Group gearing reduced to 9%

31 December 1992 31 December 1991 30 June 1992
(6 months)
£m £m £m

Turnover	64.3	54.0	120.2
Profit from operations/(loss)	7.3	7.7	12.7
Interest payable	(0.5)	(1.5)	(2.5)
Profit before tax	6.8	6.2	10.2
Corporation tax	(2.2)	(2.0)	(3.0)
Profit after tax	4.6	4.2	7.2
Dividend	-	-	(0.5)
Profit retained	4.6	4.2	6.3
Shareholders' funds	50.3	43.6	45.7

"I feel confident that the worst of the recession is now over, and look forward to a period of sustained growth in all of the Group's activities."

Steve Morgan
Chairman

Redrow Group plc, Redrow House, St. David's Park, Ciwyd CF8 3PW.
Tel: 0244 520944 Fax: 0244 520590

Hartstone shares hit by unexpected charges

By Peggy Hollinger

COURTAULDS Textiles yesterday reported a rise in pre-tax profits of almost 90 per cent last year from £20.7m to £39.1m.

The company, however, warned that comparisons with 1991 figures had been distorted by the introduction of the new FRS 3 accounting standard.

After a volatile week in which rumours about a possible bid and a profit downgrading from some brokers ESW forced the shares down from 272p, they closed yesterday 18p lower at 145p.

The market appeared to ignore Hartstone's forecast of an increased dividend, which accompanied the details of the European rationalisation.

In a statement yesterday, the group said it expected exceptional charges of £2.5m - a substantial part of which related to cost-cutting in France and Spain - in the year to March 31. Before this week, the market had factored in costs of just £2m relating to reorganisation in the UK.

Hartstone also said profits for the year would be "less satisfactory than was expected at the time of the interim", due to a sharp downturn in European hosiery markets over the last three months. Gearing was also expected to be not less than the 80 per cent reported in November, partly due to the costs and exchange rate movements.

Mr Stephen Barker, chairman, said the company had intended to announce the exceptional costs on Monday, after it had informed staff. The reorganisation will entail the loss of 855 jobs, leaving roughly 2,700 employees.

Referring to the share price decline, he said: "There are lots of companies coming out with reorganisations and people respond positively because they are actively managing their business. That is all we are trying to do."

Hartstone, which is often seen as an acquisitive company, had not made a purchase in 15 months, he added.

Analysis said, however, that the decline reflected the market's dissatisfaction at being presented with a set of costs which it had not expected.

CRH, the Irish construction and building materials group, which spent £101m on acquisitions and capital expenditure in 1992, suffered an 8 per cent decline in pre-tax profits to £57.6m (£68.8m) on turnover down 3 per cent to £1.1bn for 1992.

Mr Tony Barry, chief executive, said: "While we do look forward to improvements in some of our operations, particularly in the US, the year seems certain to witness difficult conditions in a number of our markets. Although 1993 will be another tough year, severe pruning of our costs has our companies in good shape".

He said the labour force in the group's UK division had been cut by 700 to 3,000, and 19 mixed concrete and pre-cast concrete installations had been mothballed in Spain to weather out the recession in its European operations.

Nonetheless, operating costs rose 2 per cent to £263m, which Mr Barry put down to rationalisation costs and the incorporation of acquisitions in the Netherlands in 1992.

He said that "a further serious decline" in the UK construction industry during 1992, together with severe price competition, was responsible for the low margin of £2m profits on a £230m turnover in the UK market.

Earnings per share declined by 8 per cent to 16.85p (17p).

A proposed final dividend of 4.5p for a total of 6.75 (6.45p) is recommended.

The company yesterday announced purchases worth

Courtaulds Textiles hits £39m and cash flow strong

By Andrew Taylor, Construction Correspondent

COURTAULDS Textiles yesterday reported a rise in pre-tax profits of almost 90 per cent last year from £20.7m to £39.1m.

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The share price rose 3p to 58p following the announcement of a 9.2p final dividend, which accounted for 60 per cent of Courtaulds' sales. The decline in sterling, since the currency departed the ERM last autumn, would make the company's products more competitive against imports from the Far East.

The US market was also showing tentative signs of recovery but the lace market was likely to remain difficult.

Continental Europe, which accounted for about 20 per cent of group sales, was likely to remain weak - particularly in France and Germany where retail markets were under severe pressure.

The company yesterday announced purchases worth

£7m, increasing the scale of its investment in joint ventures in Spain and Thailand.

COMMENT

The company's share price has more than doubled since textiles demerged from Courtaulds' chemical business three years ago. The management during that time has achieved substantial success in lowering gearing and overheads and raising productivity. The result has been to underpin profits in dreadful trading conditions. These appear at last to be moving in Courtaulds' favour. UK and US markets are looking better while sterling's devaluation makes British exports more attractive. The group says that prices of imported materials and components have risen relatively little because of the poor market in continental Europe. Forecast profits of between £47m and £55m for the current year put the company on a prospective p/e of more than 16, on an increased tax charge of about 25 per cent. The company may be about to reap some reward, but this appears to have been already recognised in the share price.

See People

CRH down 8% to £57.6m

By Tim Coone in Dublin

CRH, the Irish construction and building materials group, which spent £101m on acquisitions and capital expenditure in 1992, suffered an 8

units
strongusing the scale of its
in joint ventures in
Thailand.

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Any's share price has
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Cowie buoyed by fleet leasing

By Jane Fuller



Sir Tom Cowie (left) and Gordon Hodgson: intention to double

STRONG GROWTH in fleet leasing helped T Cowie, the motor group, to increase pre-tax profit by 34 per cent to £24.3m last year.

The rise, from £18.2m, was ahead of expectations and the share price gained 14p to 211p. Mr Gordon Hodgson, chief executive, said the group aimed to double its dealership network and to increase its leasing fleet from 60,000 to 100,000 vehicles - probably in that order.

Cowie retains a 9.9 per cent stake in Henlys following the failure of its £22m hostile bid in September. The holding has been written down to 80p a share.

Group turnover of £605.9m (£564.9m) was pushed ahead by Royston, the contract hire business, acquired from Royal Bank of Scotland late in 1991.

Mr Neil Pyke, managing director of Cowie Interleasing, said economies of scale and correct gauging of residual values lay behind the divisional profit rise to £16.6m (£11m) on turnover of £245m (£208.8m).

The motor dealing division suffered a squeeze on margins

that reduced profits to £5.48m (£8.6m) on flat sales of £216.3m.

Sir Tom Cowie, chairman, said Black Wednesday had induced a state of "hysteria" in the used car market. In October and November, monthly price falls amounted to about £300 per vehicle. The good news was that things had improved since December because of the underlying

shortage of quality used cars.

Interest costs were flat at £26.2m, but a £3m to £4m gain

from reduced rates was expected this year.

Fully diluted earnings per share rose to 12.31p (11.11p). A final dividend of 4.25p makes a total of 8.25p (4.675p).

COMMENT

Cowie took a bow for being the first motor trader to restore pre-tax profits to somewhere near the 1988 peak of £25.8m. This year it is forecast to set a new record of £260m-270m. But that may turn out to be an academic figure if it fulfills predictions and makes a significant acquisition in the meantime.

The Henlys experience has left it reluctant to mount another hostile bid. With its share price shooting up by nearly 100p since September, it will be keen to use its paper either directly or indirectly. It may, for instance, go for the motor business of a conglomerate or a bank and make use of a vendor share placing. A prospective p/e of little more than 12 puts it at a discount to the market. The debt risk associated with Cowie is much diminished and it remains worth holding for its prospects of further profits recovery and of growth by acquisition.

Previously the limit was 2 per cent.

The change to Rule 9.1(b) of the Takeover Code has been under discussion for many months and the Panel said yesterday that the arguments on each side had been finely balanced.

It concluded that "the interests of shareholders would be best served" by cutting the purchasing freedom to 1 per cent.

The Panel's concern was that the rule could be abused by a predator which could gradually increase its stake and gain control without making a full bid.

However, it also felt that some flexibility was still needed in Rule 9. Complaints about the rule are rare, the Panel said.

The rule was introduced in 1974 as part of the mandatory offer rule, under which a bid is required if a stake of 30 per cent or more is acquired. Originally the limit on purchases was 1 per cent but it was increased to 2 per cent in 1976.

The Panel said it could not recall a case where a predator had acquired control of a company using this rule.

The closest that the company has come to be acquired this way was Molins, the engineering company. Leucadia National Corporation, a US group, failed in a takeover bid for Molins in May 1990, but retained a 45.14 per cent stake afterwards.

It subsequently bought shares taking its stake to 48.45 per cent. However, an attempt in October 1991 to use its votes to gain control of the board failed and Leucadia then sold its shares.

The group said it had repeatedly sought boardroom representation but this had been denied by shareholders of the Midlands-based group.

Panel tightens rule on 'creeping control'

By Maggie Urry

THE TAKEOVER Panel has tightened its rule on "creeping control". With effect from yesterday morning, when the announcement was made, the owner of between 30 and 50 per cent of the voting rights of a company can only buy a further 1 per cent in any 12 month period.

Previously the limit was 2 per cent.

The change to Rule 9.1(b) of the Takeover Code has been under discussion for many months and the Panel said yesterday that the arguments on each side had been finely balanced.

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The group said it had repeatedly sought boardroom representation but this had been denied by shareholders of the Midlands-based group.

Slimdown pays off with £11m at Brent Chemicals

By Andrew Bolger

BRENT Chemicals International, the speciality chemicals group, more than doubled pre-tax profits to £11.5m in 1992.

Sales rose from £100m to £119.8m.

The company said the profits figure was 37 per cent up on the previous year, after allowing for heavy rationalisation and redundancy costs incurred in 1991.

Lord Lane of Horsell, chairman, said that while the results benefited from the inclusion of recent acquisitions and a £15.8m rights issue in 1991, they were firmly sup-

ported by organic growth of 5 per cent in sales and 12 per cent in profits.

Brent's packaging and graphic arts group, focused mainly on food packaging, lifted sales by 9 per cent and profits by 20 per cent organically. The division's actual trading profits rose from £2.42m to £4.91m.

Trading profits from the industrial, aerospace andtronics sector rose from £3.4m to £7.5m. This division was affected by recession in the European Community, but a strong performance in North America and south-east Asia increased profits by 6 per cent in 1992.

Earnings jumped to 10p (2.5p). A maintained final dividend of 5.5p gives a total of 7.4p (7.34p).

Savage shows 19% advance and expands in shelving

By Andrew Adonis

SAVAGE GROUP, the USM-quoted hardware supplier, reported profits up 19 per cent in the six months to December 31. Turnover on continuing operations dipped 4.2 per cent to £23.2m.

Pre-tax profits amounted to £1.04m, up from £274,000 on continuing operations last year. Included losses of £18,000 on discontinued businesses. The share capital, raised £864,000 net. Proceeds will be used to help pay for Strongbeam and to fund investment in shelving manufacture.

Mr Tony Phillips, chief executive, said UK business remained "very difficult, with no tangible signs of recovery", but all overseas businesses increased sales and made profits, after several years of losses.

48p, equal to 5 per cent of the share capital, raised £864,000 net. Proceeds will be used to help pay for Strongbeam and to fund investment in shelving manufacture.

Earnings per share were 0.7p, against losses of 0.3p; an interim dividend of 0.25p (nil) is declared.

The group also announced the acquisition of Strongbeam, a supplier of fixed shelving, for £200,000. Strongbeam had turnover of £1.5m last year.

A placing of 1.9m shares at

48p, equal to 5 per cent of the share capital, raised £864,000 net. Proceeds will be used to help pay for Strongbeam and to fund investment in shelving manufacture.

Mr Tony Phillips, chief executive, said UK business remained "very difficult, with no tangible signs of recovery", but all overseas businesses increased sales and made profits, after several years of losses.

Australian investment group lifts stake in Towles to 51.4%

By Catherine Milton

LCE said Towles directors owned 18.8 per cent of the equity and had 41 per cent of the votes. Towles said the directors had a holding approaching half of the voting ordinary shares.

At the 1990 annual meeting, a resolution to elect Mr Peter Murray, LCE chairman, to the board was defeated.

LCE, whose market capitalisation is £2m, has been buying mainly non-voting shares in Towles, which has a market capitalisation of less than £5m and made a pre-tax profit of

£1.00 in 1991-92.

The Australian group began acquiring shares in 1987 because it thought Towles was asset rich and cash poor. The recent purchases comprised 168,081 A ordinary shares, which carry no votes, at 50p each.

Apart from pinning his hopes on a proposed European Community directive on non-voting shares, Mr Murray said it would guarantee one-share-one-vote - he does not have any firm strategy for securing influence.

SRGENT PLC

	Half year to 31 Dec 1992	Half year to 31 Dec 1991
Turnover	£59.8m	£67.8m
Pre-tax Profit	£1.0m	£0.7m
Taxation	£0.4m	£0.3m
Earnings per share	1.5p	1.0p
Dividends per share	0.75p	0.75p

* Operating profit improved by focusing on higher margin products. This resulted in a drop in sales which is expected to be recovered in the current period.

* Retail operation became fully owned and stores relaunched as "Susan Woolf".

* Mr Michael Stakol was appointed Group Chief Executive.

* Dividend declared at 0.75p net per share (1991/92 0.75p net per share).

* Board expects the Group to continue to make progress.

Peter Wolff
Chairman

The summarised results for the half year to 31 December 1992, which are unaudited, have been prepared in accordance with accounting policies adopted in the accounts for the year to 30 June 1992.

The contents of this advertisement, for which the directors of SRGent plc are solely responsible, have been approved for the purposes of the Financial Services Act 1986 by Price Waterhouse who are authorised by the Institute of Chartered Accountants in England and Wales to carry on investment business. Past performance is not necessarily an indication of future performance.

Yorkshire Foods set for market via £15m placing

By Andrew Bolger

YORKSHIRE FOODS is coming to the stock market through a £15m placing which will value the Bradford-based food processing company at £37.5m.

A total of 13.6m shares will be placed at 110p. On the basis of fully-taxed pro-forma earnings of 7.2p, that puts the shares on an historic multiple of 15.5p.

Net assets per share were 62.4p as at December 31. Dealings are expected to begin on March 9.

The company was founded by Mr Mike Firth, chairman and chief executive, and has expanded by buying from

investment in promotion and

marketing helped the company push up prices.

Airtime sales rose by 3 per cent from £9.6m to £9.9m despite a drop in the number of advertisements.

The group should benefit further when the advertising market picks up.

There are no borrowings. All four radio stations showed an improvement.

The placing, sponsored by Panmure Gordon, will raise £12m of new money. After the payment of expenses and payment of preference shares, it will provide £7.3m additional working capital for the group.

The company's aim is to build a large food manufacturing group, and it is likely to make further purchases soon.

Altus maintains stance on Costain purchase

Peabody for \$200m, much less than Altus is prepared to pay.

An Altus director said the French group had a binding contract for the purchase, with agreements from both sets of shareholders and the Australian authorities.

Costain has appealed against the injunction, granted by a US court last month.

Altus is waiting for the result of Costain's appeal, likely by the end of March, before deciding on the next step.

"We are awaiting the result and do not wish to interfere in a matter in which we have no say. This is between Costain and the judge. It is a complex issue," the company said.

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FT MANAGED FUNDS SERVICE

FT MANAGED FUNDS SERVICE

page

FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available from FT Cityline. For further details call 1 800 444-4343.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Waiting for the Bundesbank

BOTH the dollar and sterling registered small gains against the D-Mark in European trading yesterday after the Bundesbank drained rather less liquidity from the German money market than dealers had expected, writes James Blitz.

Around DM32bn of funds have been added to the market this week in the wake of the easing of minimum reserve requirements for German banks. Although some DM14.8bn was drained earlier in the week by the introduction of short-term bills to the market, the Bundesbank only withdrew a further DM2.4bn more from the system yesterday in its weekly operations.

This brought a slight lowering in D-Mark money market rates. The Bundesbank's accommodative stance made the comparatively low short term rates in the US and UK look less cheap. The dollar closed 1/4 pfennig higher in Europe at DM1.0450, while the pound continued the week's rally closing another 1/4 pfennig higher at DM1.3850.

If the moves in the dollar and sterling were muted, it was probably because dealers were waiting for the two most important events of the week: today's Bundesbank council

meeting and tomorrow's non-farm payroll figure.

Will the Bundesbank ease official rates today? The council's deliberations are in the final analysis unpredictable. But Miss Alison Cottrell of Midland Global Markets, believes the council will only announce a lower fixed rate rep for next week.

In her view, recent declarations by two regional council members that inflation was not beaten put the council's hawks in the ascendant. She also believes that a small cut in the discount rate might backfire on the Bundesbank, because it would suggest to the foreign exchange markets that German rates were coming down slowly to take pressure off the French authorities – and this might bring a return to the strains in the European exchange rate mechanism.

Mr Christian Dunis, an economist at Chemical Bank in London, also believes that

there is insufficient pressure in the ERM to force the Bundesbank to ease policy.

He says that the Bundesbank could leave official rates untouched at both today's meeting and the one on the 18th because the most likely time for pressure to return will be after a right-wing government is elected in France at the end of the month.

However, other economists believe that the economic outlook in Germany is deteriorating at such a pace that the Bundesbank will be forced to stimulate policy as soon as possible.

A critical test for sterling in the remainder of this week will be whether it crosses the crucial DM2.40 barrier against the D-Mark. But Mr Ian Harnett of Société Générale Strauss-Turnball believes the currency will be sold down again whether the Bundesbank eases today or not.

EMS EUROPEAN CURRENCY UNIT RATES

Mar. 3	Latest	Previous Close
1 month	0.9040	0.8920
3 months	0.8960	0.8790
12 months	1.04100	1.01800
	2.95-2.85	2.90-2.85

Forward premiums and discounts apply to the dollar

STERLING INDEX

CURRENCY RATES

1. Bank rate refers to central bank discount rates. These are not used by the US, Spain and Ireland. 2. European Commission Calculations. 3. All SDR rates are for Mar. 2.

CURRENCY MOVEMENTS

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حكم امن الاعمال

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NASDAQ NATIONAL MARKET

4 pm close March 3

IV	5b	Stock	Mo.	E	100s	High	Low	Last	Chg
ABNB	Brands	0.29	15	2028	204	184	201	184	+1
ACC Corp	0.12	31	492	164	184	162	164	-1	
Accelion E		1010121	202	10	150	150	150	-1	
Acme Mills		21	13	17	16	16	-	-	
Acme Corp		27	627	154	15	154	-1	-	
Adaptech		15	562	252	25	252	-1	-	
ADC Tele		21	482	444	42	444	-2	-	
Addington		152	451	152	148	154	154	-1	
Adir Sew		0.15	17	3	19	17	17	-1	
Adobe Sys		0.32	23	7385	454	423	444	-1	
Advance G		13	798	113	104	111	-1	-	
Adv Logic		43	116	56	34	32	-	-	
Adv Polym		17	355	84	78	84	-1	-	
AdvTechLab		28	301	18	174	172	-2	-	
Advanta x		0.20	17	1007	36	35	-	-	
Adv Sys		23	621	256	252	252	-	-	
Allymax		20	847	184	16	16	-1	-	
Agency Re		10	2588	74	72	72	-	-	
AgroGold		0.10	19	403	42	42	-1	-	
Alco ADR		170	8	368	394	365	392	-1	
Alcoa Cr		38	275	104	104	-	-	-	
Alcoa Gold		0.08	14	504	342	232	24	-1	
Allegh &W		18	13	18	18	78	8	+1	
Alion Org		0.48	13	3	312	30	312	-	
Alion Ph		8	423	11	104	102	-1	-	
AlloCapil		1.00	17	187	184	18	184	+1	
Alta	12	12	170	142	134	142	-1	-	
Albert C		0.32	20	4	7	64	7	-	
Albert Gold		0.03	1	70	56	56	-	-	
Alberta Co		32	1203	164	174	164	-	-	
Am Borex		0.60	11	658	227	214	274	+1	
Am City Rx		28	58	19	174	18	-	-	
Am Meas		19	63	33	105	105	-1	-	
Am Mod El		13	65	74	64	64	-1	-	
Am Softe		0.32	20	543	7	54	7	-	
AmSteel A		0.08	16	2845	484	484	484	+1	
Amter Ind		1	3	14	12	12	-	-	
Amwest Pet		11	2585	14	12	12	-1	-	
Am West I		2.04	11	184	560	572	560	+1	
Amer Power		40	4013	23	24	24	-	-	
Am Tras		8	128	84	84	84	-1	-	
Am FilmT		16	520	74	54	54	-	-	
Amgen Inc		1528100	374	354	364	-1	-		
Amtech Cp		43	200	284	254	272	-1	-	
Amwest Fin		3	1522	54	54	54	-1	-	
Analox		18	1643	1154	15	154	-1	-	
Analysts		0.00	21	133	324	313	313	-1	
Angelus		1.00	15	25	154	154	152	-1	
Andrew Cp		16	1004	524	51	524	+1	-	
Andrew An		16	146	154	144	154	-1	-	
Apogee		0.23	26	558	124	114	114	-1	
APP Bio		36	4586	84	74	84	+2	-	
Appid Met		33	5015	494	414	426	+1	-	
Apple Comp		0.48	127785	55	534	544	-1	-	
Applicates		0.08	32	347	264	26	264	+1	
Applo Bio		27	1183	25	23	24	-	-	
Arber Dr		0.20	18	145	194	194	-1	-	
Archive		14	246	1113	11	114	-	-	
Arctico		0.32	17	603	242	232	24	+1	
Argonaut		0.04	9	100	304	294	304	-1	
AdvancedF		0.20	30	173	125	264	25	-	
Armor Al		0.48	20	15	174	164	174	-1	
Arnold		0.04	17	48	342	332	344	-1	
ASK Grp		58	5650	1283	242	26	+1	-	
AspectTei		42	1157	1174	104	174	-1	-	
AssocCouns		175	2100	194	184	194	-1	-	
AST Ranch		322415	152	143	154	154	-1	-	
AtkHealth		55	5	94	9	92	-	-	
Ati SEAir		0.20	27	2011	304	294	294	+1	
Autodesk		0.48	2610254	404	44	484	+1	-	
Avtakos		20	116	4	34	34	-	-	
Axonite		0.02	3	5	276	212	242	-	
Axonite		19	1172	84	74	74	-1	-	
- B -									
B E I B		0.05	8	188	84	8	84	+1	-
Batticore		22	467	244	234	24	+1	-	
Battier MR		126	15	15	15	152	-	-	
Bauer J		0.05	17	81	184	178	184	+1	-
Baylor S		0.50	9	10362	332	334	+1	-	
Bellard M		3	31	1258	164	17	174	-1	-
Bencore		13	528	264	26	282	-1	-	
BerkSouth		0.0437	2265	123	13	134	-1	-	
BentleyCp		0.58	8	111	30	294	30	-	
BankWest		0.20	18	167	204	20	202	-	
Barco S		0.72	104	454	444	452	-	-	
Barrett F		0.92	21	161	51	50	514	+1	-
Bay View		0.60	17	1131	124	23	23	-1	-
Baytek		23	2234	464	454	462	-1	-	
BB&T Fin		1.00	11	166	342	34	342	+1	-
BBE An		23	725	94	89	92	+1	-	
BenefitCor		0.28	15	165	104	94	10	+1	-
Bendixery		26	1313	264	264	26	+1	-	
Bendixery		0.30	17	426	404	404	-1	-	
BHA Grp		21	60	184	17	18	-1	-	
BHA Grp		33	2100	174	162	17	-	-	
BII Inc		45	105	84	84	84	-1	-	
Big B		0.20	18	111	194	164	194	+1	-
Bindley W		0.08	7	703	115	614	112	-	-
BioGen		28	4845	314	30	312	-1	-	
Block Drg		1.00	15	71	552	51	514	+1	-
BMC Softw		242255	66	57	572	54	-	-	
Boatman S		2.24	11	4426	673	56	573	+1	-
Boatman S		0.25	18	1204	184	174	18	-	-
Bob Evans		0.04	25	18	174	174	-	-	
Bob Evans		2.04	18	1204	184	174	18	-	-
Bob Evans		0.04	25	18	174	174	-	-	
Boe Cha		0	77	4	4	4	-	-	
Boe S & B		19	3	27	254	27	-	-	
Borland		716446	221	214	221	-	-	-	-
Boston Bk		0.68	6	88	32	32	-	-	
Boston Tc		114	2023	94	94	94	-1	-	
BradyW A		0.60	27	18	364	344	344	-1	-
Brand Com		166	415	224	214	215	-	-	
Brenco		0.20	36	85	74	74	-	-	
Bruno S		0.22	17	393	121	117	124	+1	-
BSB Bk		0.08	8	312	30	304	-1	-	
BT Shpg		0.1	15	21	2	2	-	-	
Bufo Bufo		30	2052	314	30	314	-1	-	
BulldogsT		193	185	8	74	74	-1	-	
Bumpup A5		20	277	34	3	32	+1	-	
Burn Brn		20	70	7	64	7	+1	-	
BusinessR		15	12	234	222	234	-1	-	
BusinessR		75	72	204	19	192	-1	-	
Bytex		8	1360	34	34	34	-1	-	
- C -									
C Tac		46	102	1612	154	164	+1	-	
Cable Med		42	556	124	117	12	+1	-	
CadSchw		0.08	13	17	175	204	204	+1	-
Cafe Co		27	2758	104	174	184	+1	-	
Cal Micro		29	1418	16	142	152	+1	-	
Cambridge		61	7150	63	56	54	-	-	
Camelot		14	45	6	64	64	-1	-	
Canon Inc		0.42110	6	552	544	55	-1	-	
Cardif		0.10	15	1882	25	254	+1	-	
CartonCn		0.05	21	234	224	224	-1	-	
Carrie C		24	230	154	143	147	-	-	
Casey S		0.00	18	40	234	224	+1	-	
Castell		0.12	19	174	174	174	-1	-	

AMERICA

Dow takes lead from firmer Treasuries

Wall Street

AFTER Tuesday's big advance, US share prices posted modest gains yesterday, supported by the latest rally on the bond market, writes Patrick Harwood in New York.

At 1pm, the Dow Jones Industrial Average was up 3.51 at 3,404.04. The more broadly based Standard & Poor's 500 was up 0.98 at 448.88, while the Amex composite was 1.49 higher at 411.56. The Nasdaq composite was the day's best performer, rising 4.47 to 692.19. Trading volume on the NYSE totalled 160m shares by 1pm, as rises outnumbered declines by 1105 to 955.

The markets spent the morning digesting the gains earned on Tuesday, when a rush of late buying lifted the Dow more than 45 points. Consequently, prices opened slightly lower as some investors took profits and others sat on the sidelines waiting for the markets' next move.

Gradually, stocks recovered from their early losses, aided by another big rise in the US Treasury market, where technical buying and hopes for lower German interest rates pushed the yield on the benchmark 30-year bond to below 6.8 per cent, its lowest level ever. Falling interest rates are

regarded as good for equity investors, because they provide companies with cheap capital for restructuring or expansion, and cut the cost of mortgages and other borrowings for consumers.

The latest drop in long-term interest rates boosted financial stocks, especially mortgage providers and banks, which usually see an increase in loan demand when borrowing costs

MEXICO was higher in early trading yesterday on expectations of stable interest rates and renewed foreign demand for stocks. The IPC index moved ahead 16.77 to 1,607.20 in volume of some 18.7m shares, with advancing stocks outnumbering decliners by a ratio of 28-to-one.

fall. Federal Home Loan Mortgage rose 1.1% to 449.1%, Federal National Mortgage Association climbed 3.2% to 833.7% and Countrywide Credit put on 3% to \$34.7.

Among bank stocks, Wells Fargo rose 1% to 103.8%, Chemical firmied 3% to 32.7%, Chase Manhattan rose 3% to 33.2%, Banc One put on 3% at \$33.1 and Citicorp added 3% at 26.1%.

In a piece of a downgrade from NatWest Securities, which believes that the bank's strong performance will begin to wane in the second half of this

year and 1994.

General Cinema rose 1% to 35.5% after the company announced first quarter net income of 40 cents a share, up from the 34 cents a share reported as operating income a year ago.

Woolworth fell 3% to \$29.1 after the big retailing group reported fourth quarter after-tax profits of \$165m.

On the Nasdaq market, prices continued to recover from recent losses. ChemTrak rose another 2% to 31.4%, with investors continuing to pick up the stock following the announcement that the Food and Drug Administration has approved the sale of the company's non-prescription home cholesterol test.

Canada

TORONTO edged modestly higher by midday, underpinned by continued strength in US and Canadian bond markets and bolstered by hopes of further cuts in domestic short-term credit rates.

The TSE-300 index was 11.78 firmer at 3,456.00 in volume of 30.9m shares valued at C\$290m. Advances led declines 311 to 230 with 251 unchanged.

Gainers included Newbridge Networks which advanced C\$2.1% to C\$61.1% in light turnover of 11,767 shares.

A period of expansion dawns for NZ equities

Terry Hall observes a new mood among investors

Trading on the New Zealand stock market continued its stop-go pattern this week, with investors concentrating on the flow of results from heavyweight stocks.

There is unusual interest in these results, mostly for stocks with December 31 balance dates, because of widespread awareness that the economy is changing as it moves out of recession.

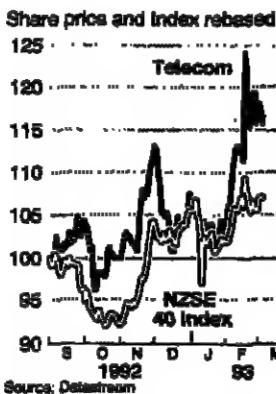
Investors are keen to see which companies are coping best, as New Zealand comes to terms with its strongest expansion since 1984-85. They also want evidence that the companies will cope well with the new environment by ruthlessly cutting costs and debt in pursuit of continued profit improvements.

The past three quarters have seen business confidence at its highest level since 1972-73, matched by a flow of encouraging statistics on everything from GDP growth, to low inflation, and increased investment in manufacturing and farming.

Against this concern that rising imports may damage the balance of payments and exports may fall because of the international recession. For example wool earnings, although now a relatively minor export, are sharply down.

There is also the prospect of another rise in interest rates if the Reserve Bank repeats its January action and intervenes to support the New Zealand dollar in pursuit of its low inflation target. It is also election year, with the ruling pro-business National Party trailing in the polls.

Most companies in the Feb-



Source: Datamann

uary reporting round have announced profits in line with, or better than expectations.

Telecom Corporation, now the biggest company in the country, accounting for 19.8 per cent of the NZSE-40 index, soared 60 cents from early January, reaching a high of \$2.87 (\$1.50) on February 18. This followed its announcement of a 9.7 per cent rise in profits in the nine months to December 31. The group also said it was making a further 5,200 staff redundant during the next four years in a determined bid to stay competitive.

Telecom, which eased back subsequently in line with the setback in Wall Street, where it is also listed, has since rallied, closing yesterday at NZ\$2.84.

Fletcher Challenge, the forestry and energy group, announced a six month profit in line with expectations, and confirmed that its asset selling programme was on target. It ended yesterday at NZ\$2.57, up from NZ\$1.52 last October. The NZSE-40 index closed yesterday at 1,588.03.

Attention is now focused on

analysts have lifted their earnings estimates for most of the leading companies that have so far reported, based on the strong rise in GDP and continued cost cutting. However some second-line stocks have been marked back after reporting profits below expectations.

There is a widespread view among brokers and analysts that the market could continue to mark time until the March 31 tax period. This will allow investors to come to terms with the recent strong upward price movements in the leaders. Leading broker Buttie Wilson described the prices of the leaders this week as "only mildly cheap".

However, a wild card is the influence of Wall Street, Australia and other markets. International investors are taking an increasing interest in New Zealand equities, leading to 24-hour trading with New York and other northern hemisphere markets.

The overall index shed 30 to 3,367 and industrials ended 37 lower at 4,429. Golds gave up an early, small advance to finish unchanged at 4,410, with analysts sharply divided in their views on the company's performance.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co. and NatWest Securities Limited in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	TUESDAY MARCH 2 1993						MONDAY MARCH 1 1993						DOLLAR INDEX			
	US Dollar	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1992/93 High	1992/93 Low	Year Ago
Australia (65).....	137.05	+0.8	140.28	101.97	117.04	126.67	+0.4	3.81	135.93	130.95	101.90	116.38	128.11	155.68	106.18	145.21
Austria (19).....	150.89	+0.1	142.34	112.12	128.68	128.30	+0.6	1.75	148.01	153.42	111.71	127.55	128.27	131.16	141.93	178.24
Belgium (42).....	141.30	+0.2	144.82	105.12	120.66	117.98	-0.1	5.12	141.01	145.18	105.71	120.77	127.55	141.93	111.16	141.93
Canada (113).....	119.90	+0.7	122.72	89.20	102.38	108.55	+0.5	3.08	119.10	122.62	89.26	101.94	107.84	142.12	113.89	143.89
Denmark (33).....	201.62	+0.8	206.38	150.01	172.17	172.78	+0.6	3.02	199.93	205.84	149.89	171.14	171.65	203.94	181.70	241.53
Finland (14).....	144.70	+0.4	142.22	104.01	120.55	120.55	+0.1	2.33	142.01	145.17	104.58	121.55	122.55	142.94	104.58	143.84
France (39).....	155.18	-0.5	162.92	118.42	128.52	132.09	-0.2	1.23	162.49	163.17	119.81	128.85	128.85	162.95	105.93	155.18
Germany (62).....	133.63	+0.0	126.28	84.50	97.93	97.93	-0.2	2.33	113.62	116.98	85.19	97.25	129.69	101.59	120.47	120.47
Hong Kong (55).....	256.61	-0.5	262.85	190.92	219.14	214.75	-0.7	3.56	258.91	266.56	194.10	221.94	257.06	282.28	176.58	203.37
Ireland (16).....	141.97	+2.9	145.31	105.63	125.15	125.74	+0.2	3.92	137.98	142.06	103.44	120.46	121.51	173.71	122.96	161.33
Italy (75).....	65.20	+0.2	65.20	54.68	64.68	64.68	+0.4	1.44	65.20	65.20	54.57	64.73	62.88	74.73	50.88	74.35
Japan (12).....	109.78	+0.7	112.22	102.31	126.30	126.30	+0.2	107.37	111.18	106.94	124.44	124.44	130.57	111.31	124.44	124.44
Malaysia (68).....	273.22	+0.1	281.70	204.76	236.01	276.06	+0.2	2.41	275.05	283.19	206.19	235.44	278.72	282.42	212.49	242.42
Mexico (18).....	147.24	+0.9	150.75	109.80	125.71	148.81	+0.3	1.21	145.03	150.03	109.44	149.42	149.42	178.77	118.50	176.70
Netherlands (25).....	180.28	+0.0	184.00	119.25	136.87	135.16	-0.3	4.24	160.35	165.09	120.21	137.26	135.50	187.70	147.85	151.01
New Zealand (13).....	124.80	+0.1	124.80	104.01	124.80	124.80	+0.1	1.44	124.80	124.80	104.01	124.80	124.80	148.32	104.01	148.32
Norway (22).....	139.23	-0.3	142.23	103.59	118.50	131.72	-0.7	2.02	139.50	143.82	104.58	119.41	120.15	139.95	120.05	139.95
Singapore (39).....	221.32	-0.3	226.93	164.86	188.99	187.62	-0.4	1.97	221.91	228.47	168.38	188.55	188.55	226.63	179.65	208.40
South Africa (60).....	185.21	-0.9	189.10	122.91	141.07	141.07	-0.3	3.07	166.73	171.68	124.95	142.72	142.72	180.81	124.21	182.36
Spain (46).....	127.08	+0.0	130.07	94.65	108.51	113.26	-0.3	5.93	127.12	130.87	95.30	108.81	113.63	191.72	107.10	157.77
Sweden (36).....	182.78	+0.0	186.00	124.10	132.10	138.95	-0.3	1.24	182.78	186.00	124.					